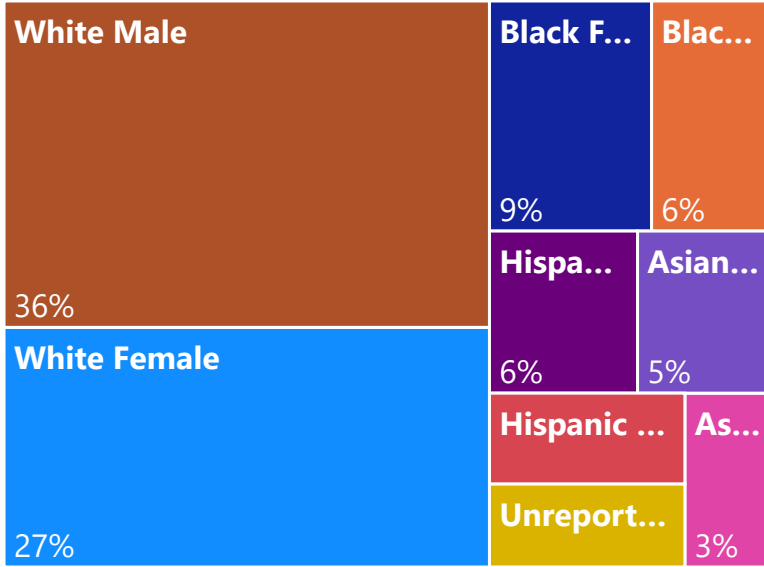
The background of the entire page is a faded, light blue image of the Connecticut State Capitol building, showing its iconic golden dome and Gothic architecture.

APPENDIX: **AGENCY-BY-AGENCY EQUITY DASHBOARDS**

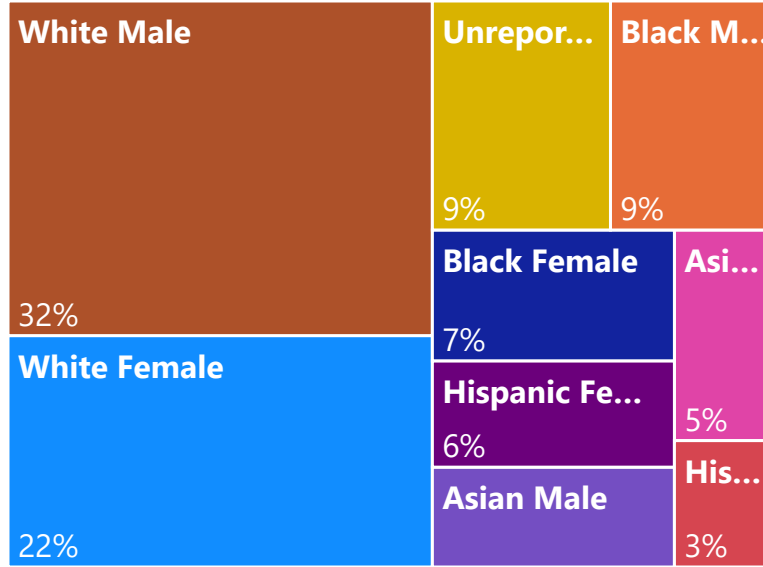
OFFICE *of the* STATE COMPTROLLER

Administrative Services

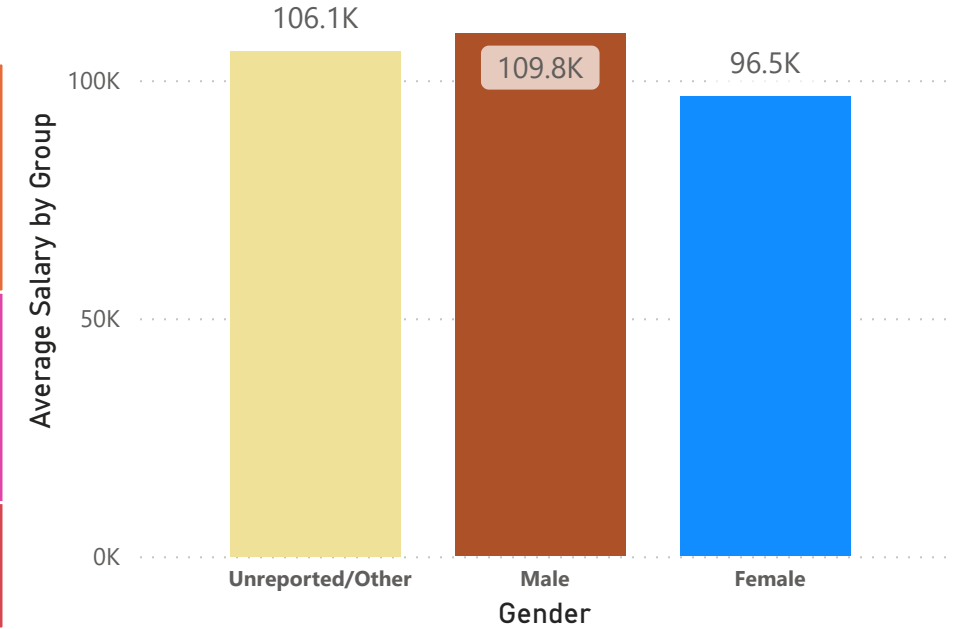
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

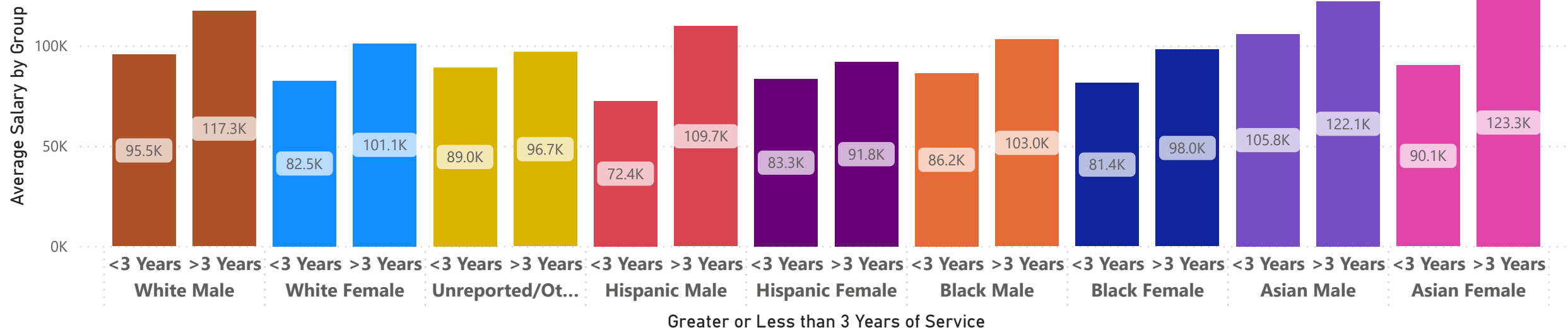


Gender Pay Gap, Full Time Employees



Gender & Race Pay Gap, Full Time Employees

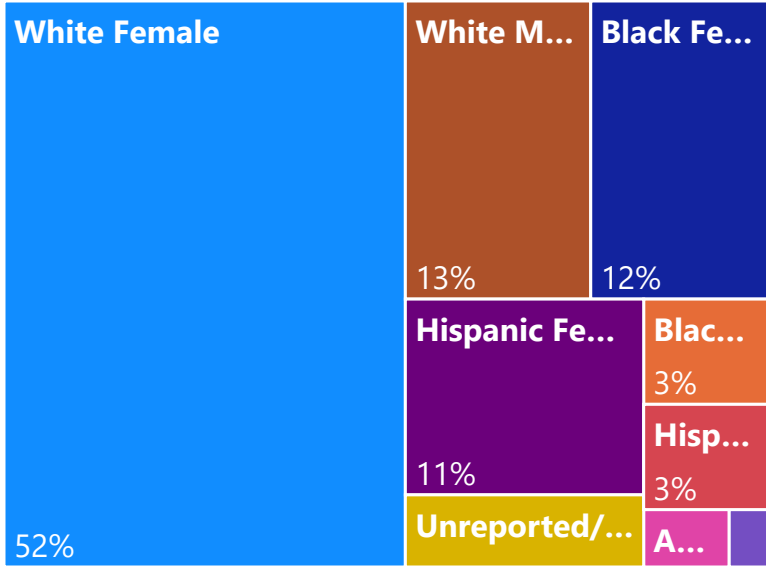
Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



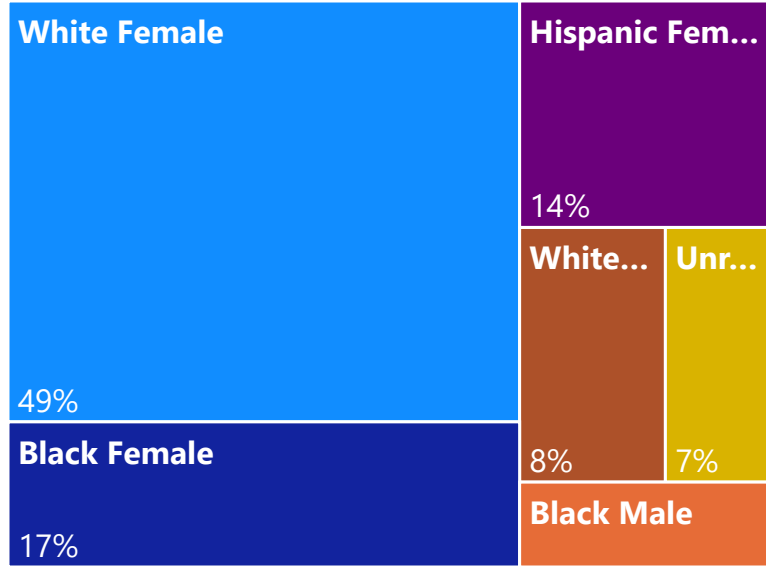
Greater or Less than 3 Years of Service

Aging & Disability Services

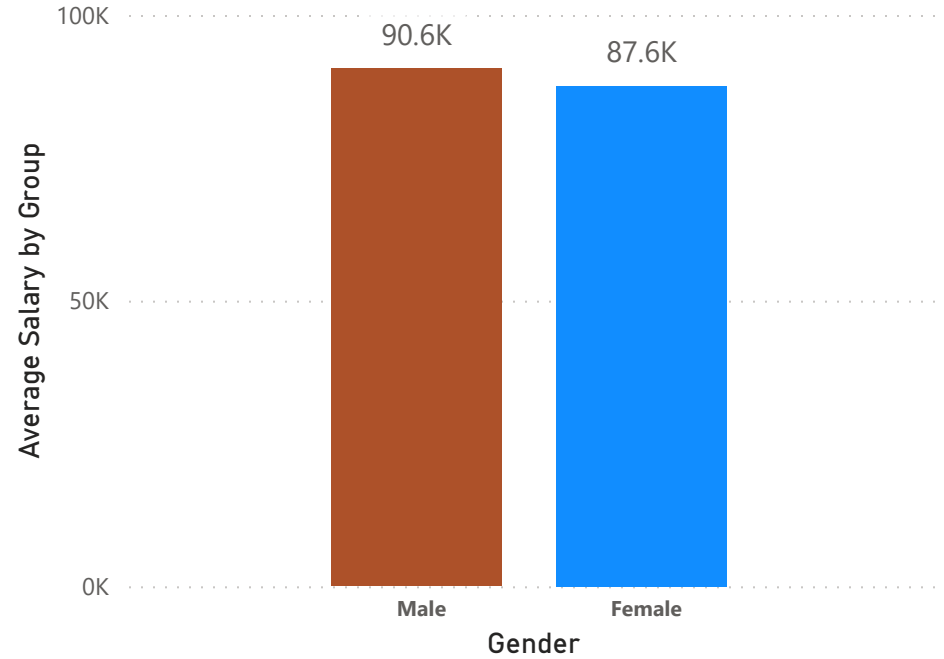
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

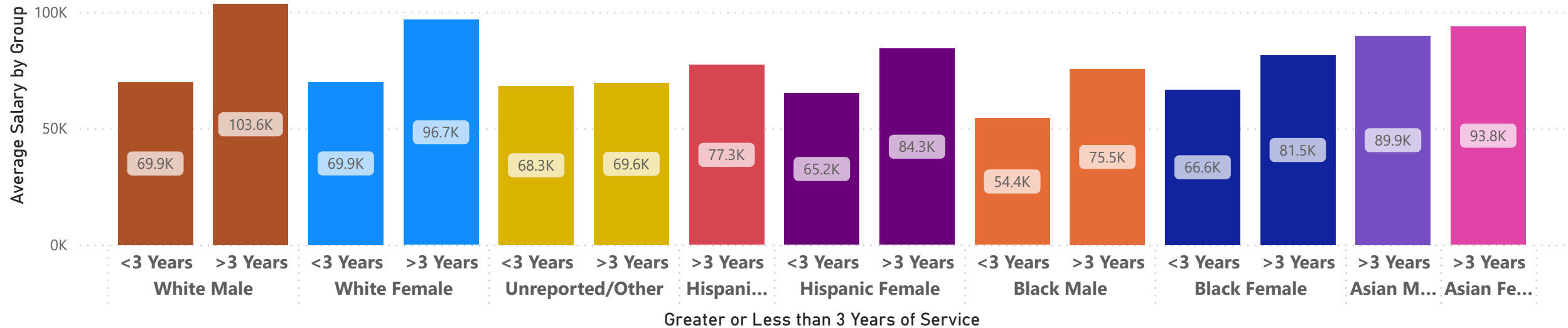


Gender Pay Gap, Full Time Employees



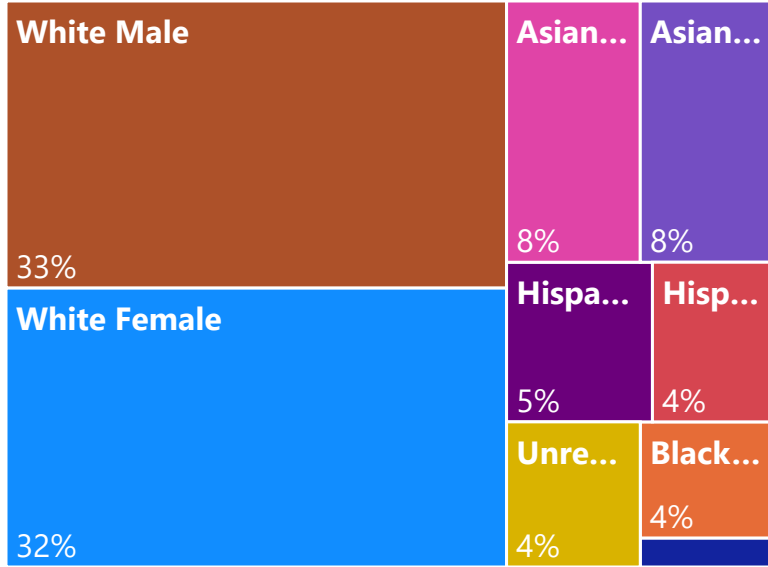
Gender & Race Pay Gap, Full Time Employees

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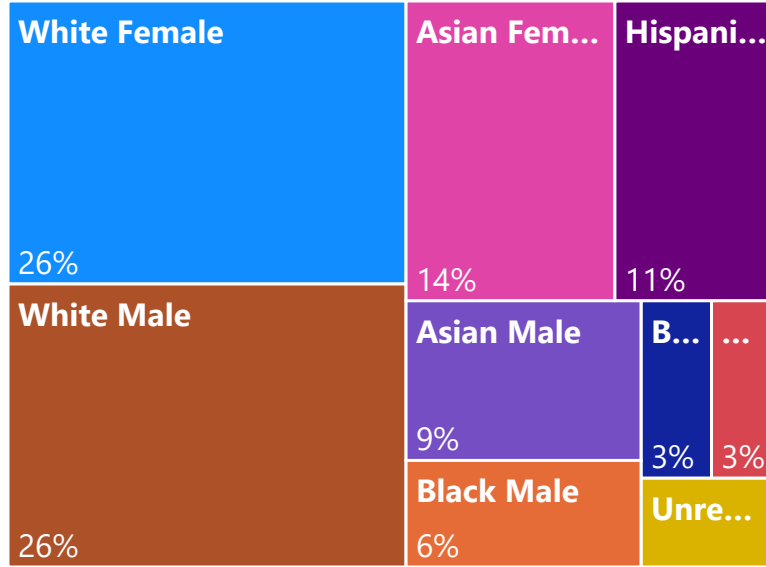


Agricultural Experiment Station

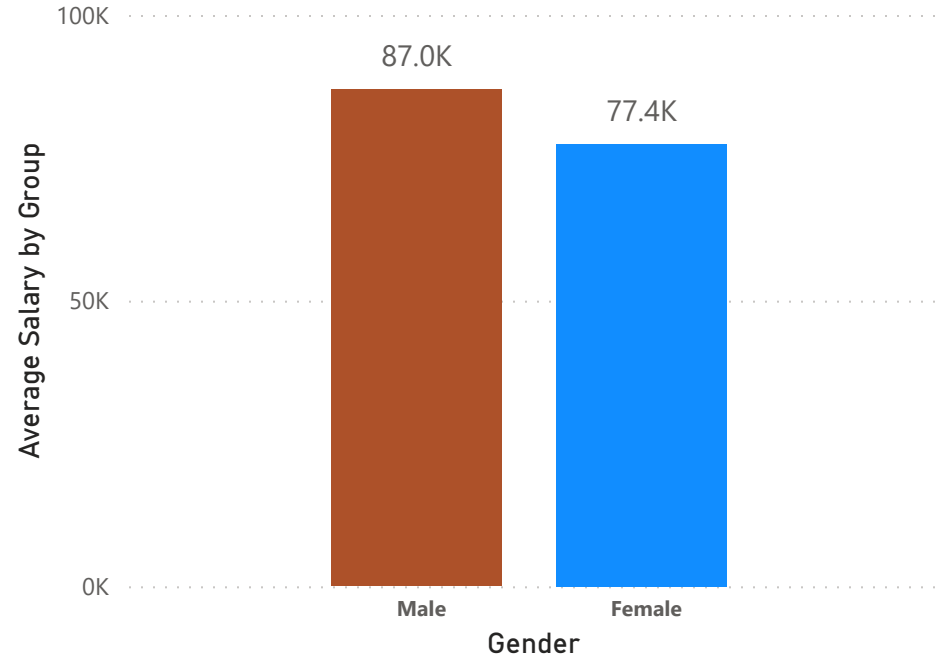
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

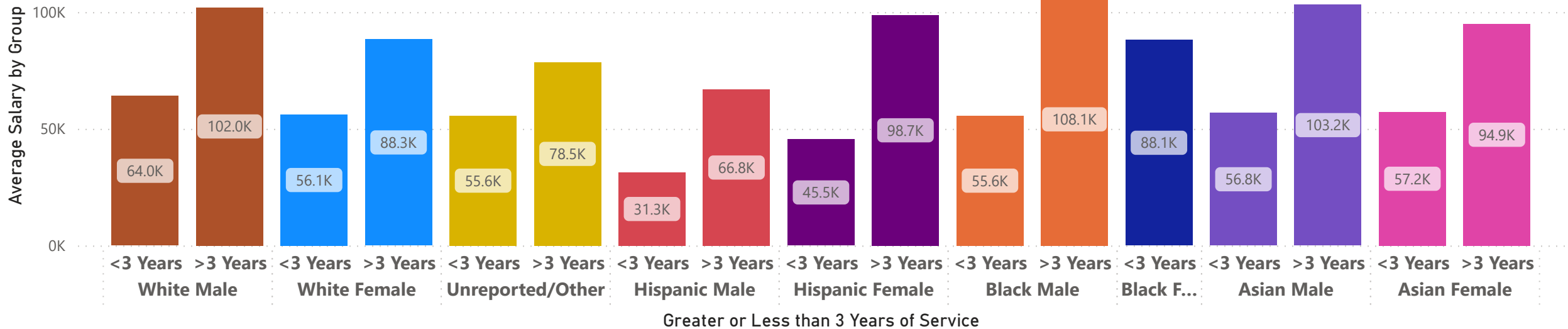


Gender Pay Gap, Full Time Employees



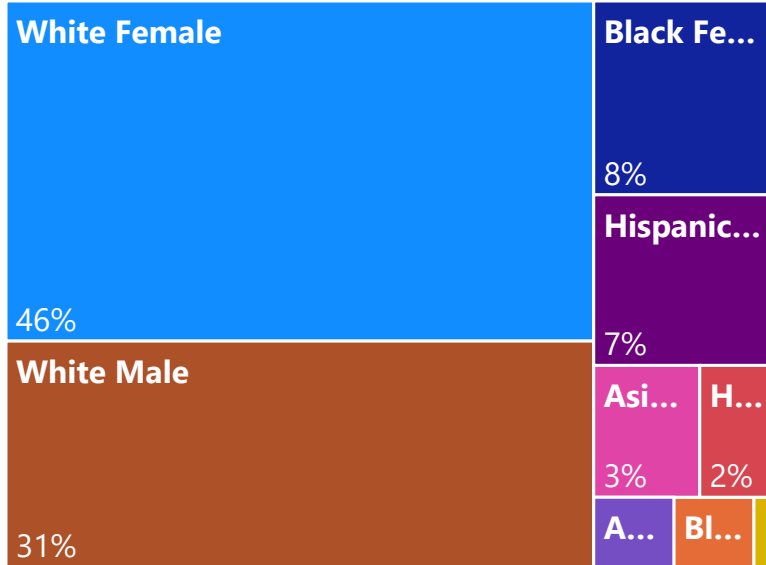
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

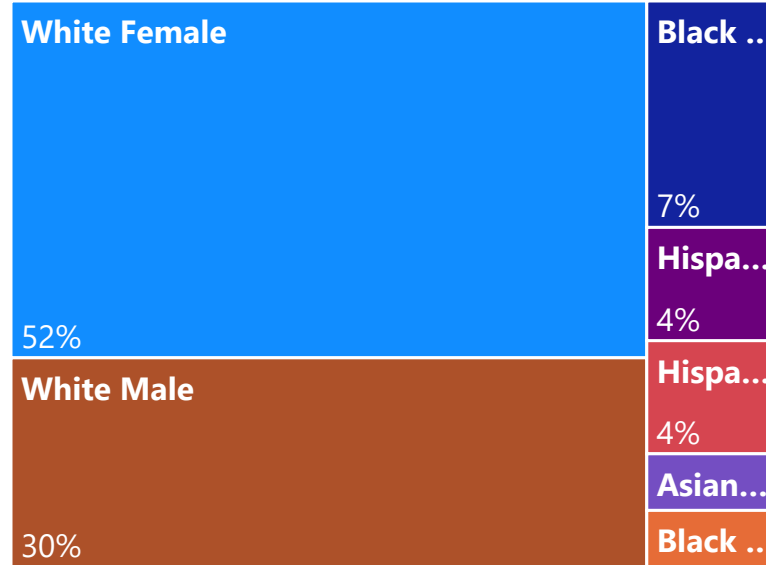


Attorney General's Office

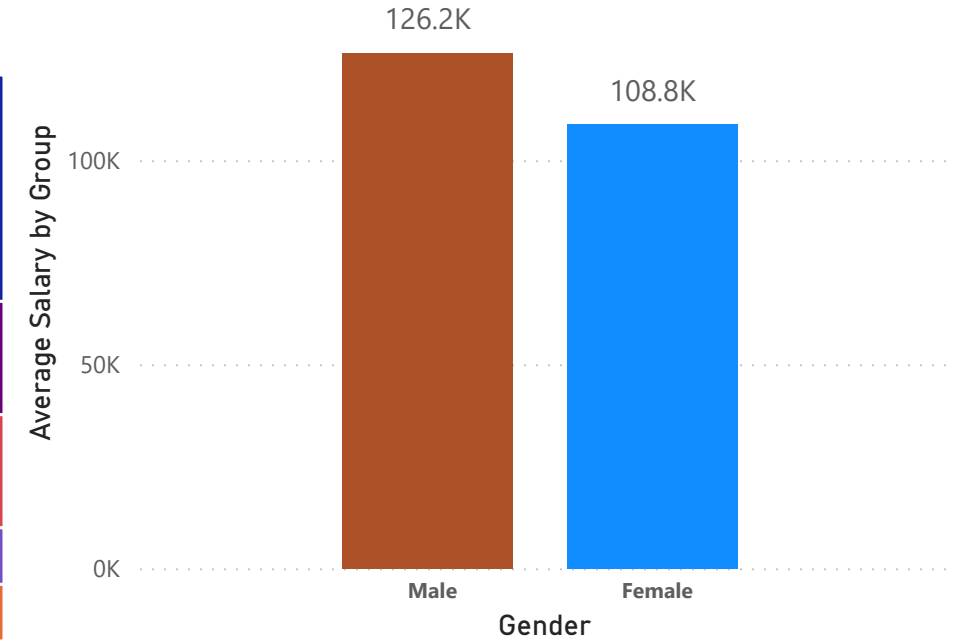
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

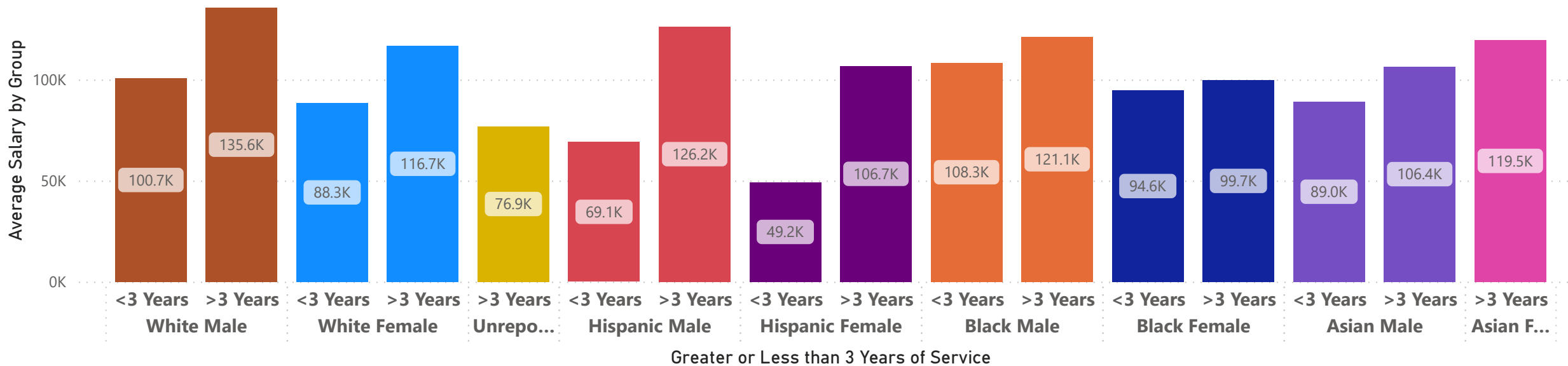


Gender Pay Gap, Full Time Employees



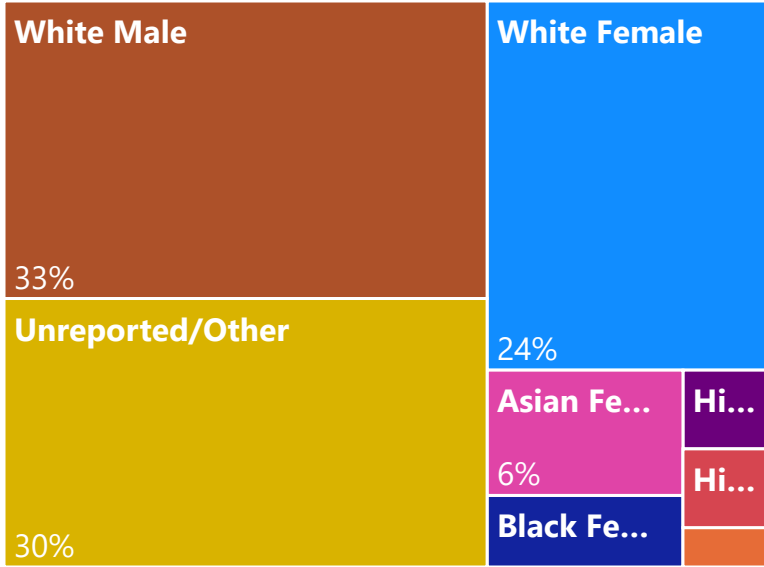
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



Auditors of Public Accounts

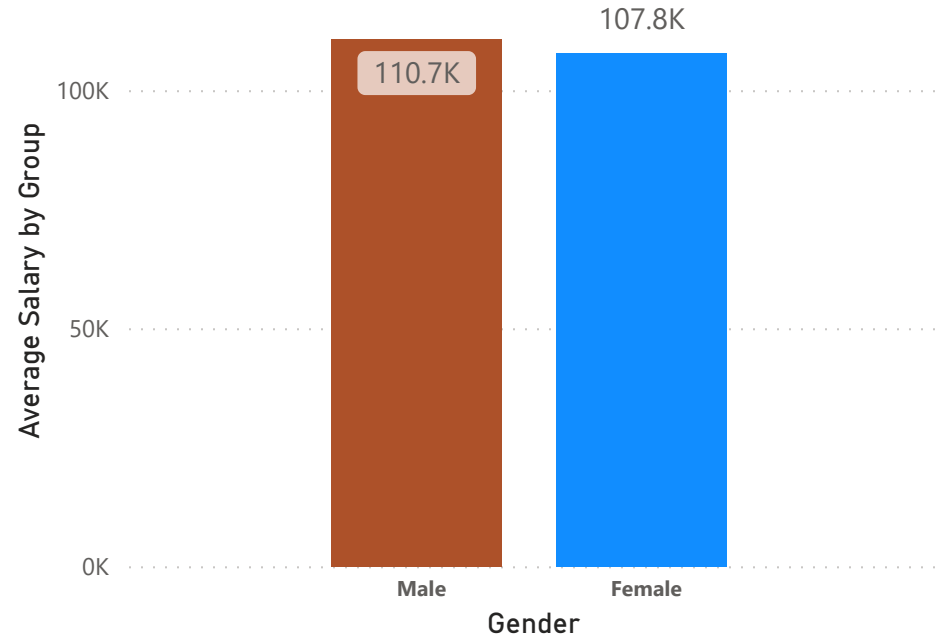
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

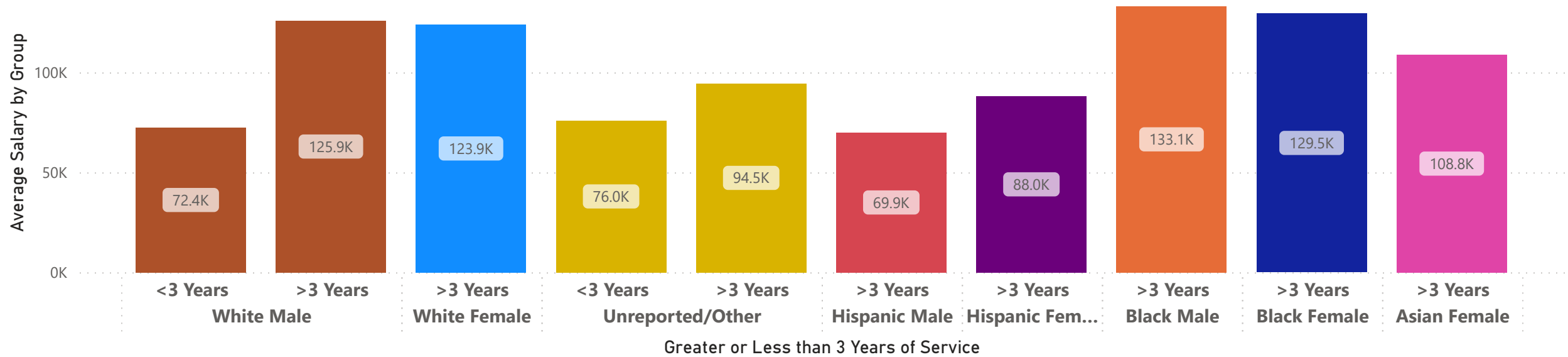


Gender Pay Gap, Full Time Employees



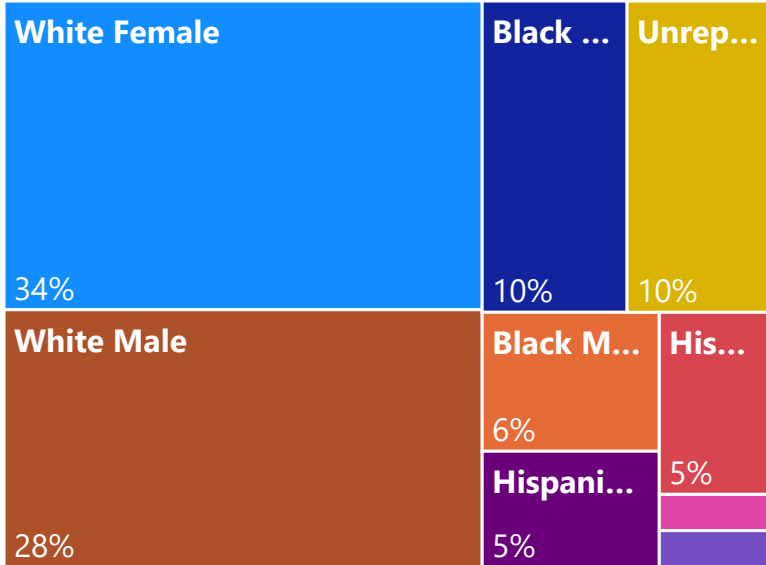
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Female

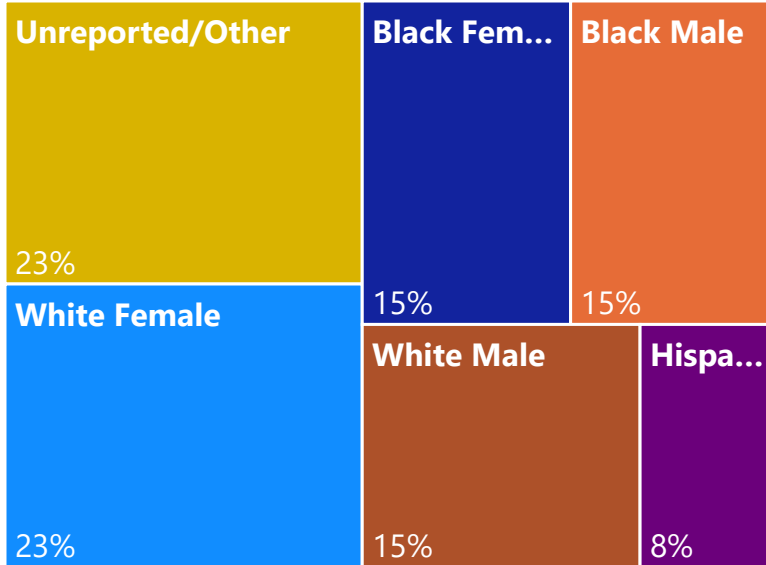


Banking

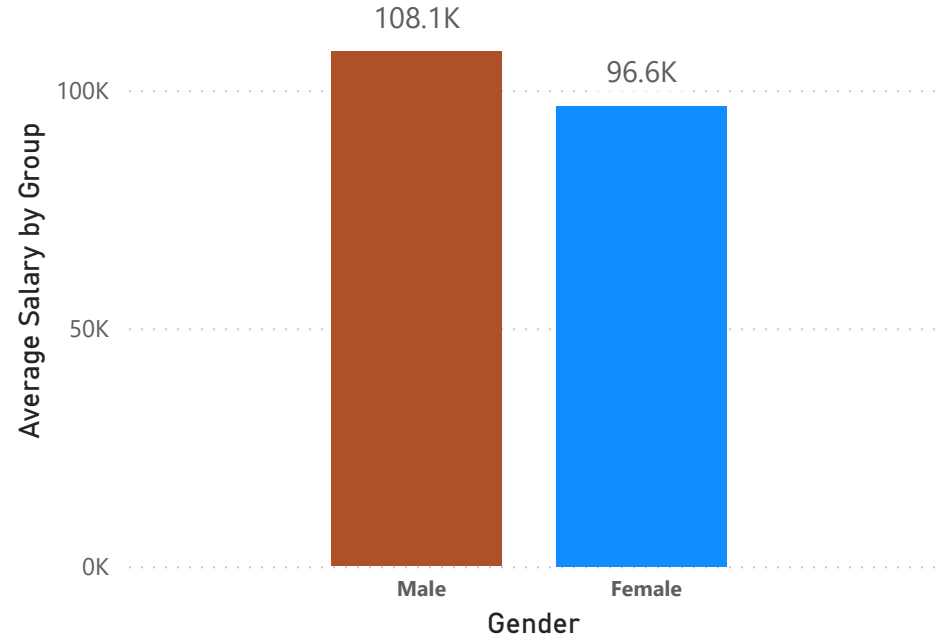
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

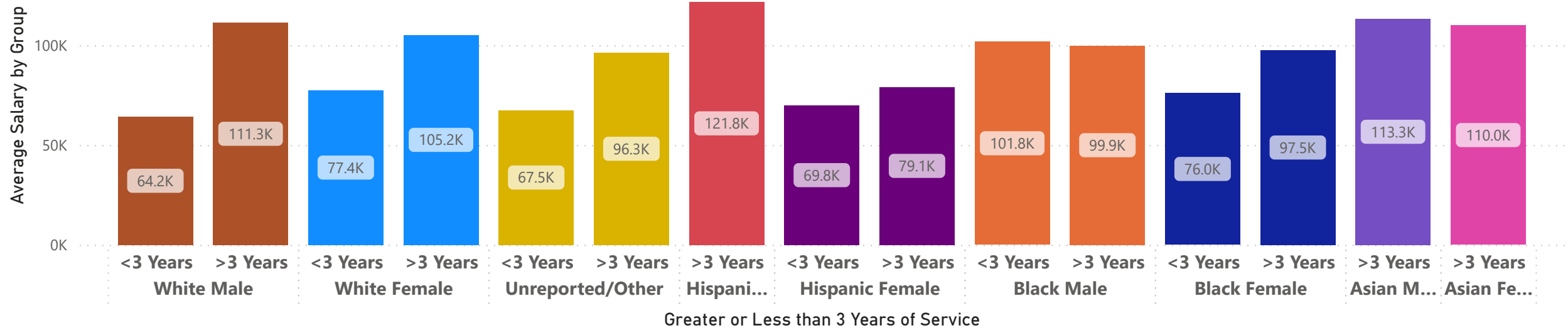


Gender Pay Gap, Full Time Employees



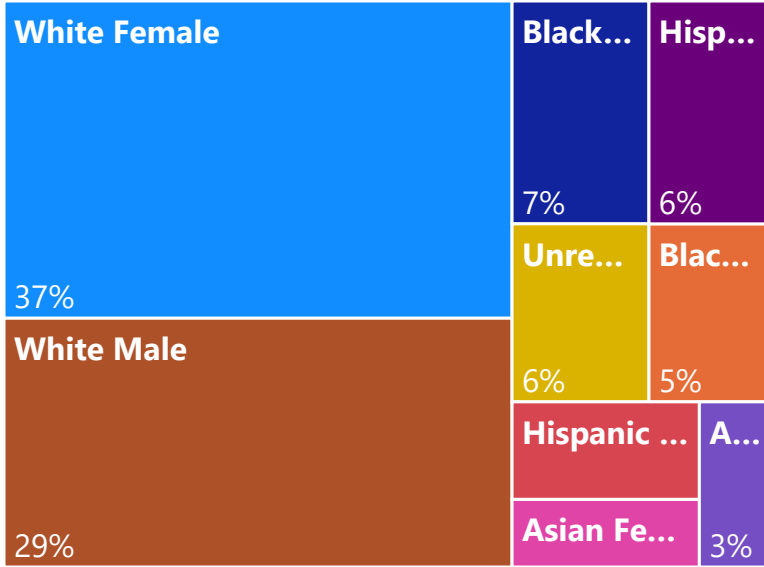
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

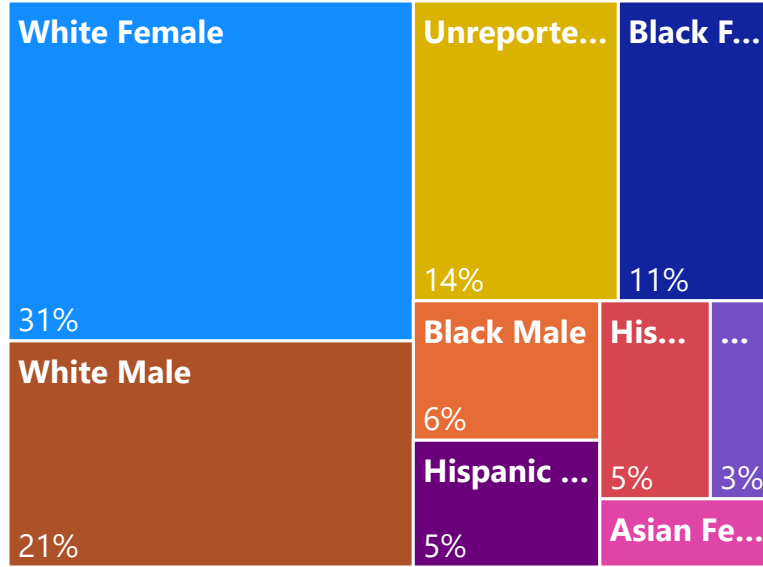


Board of Regents

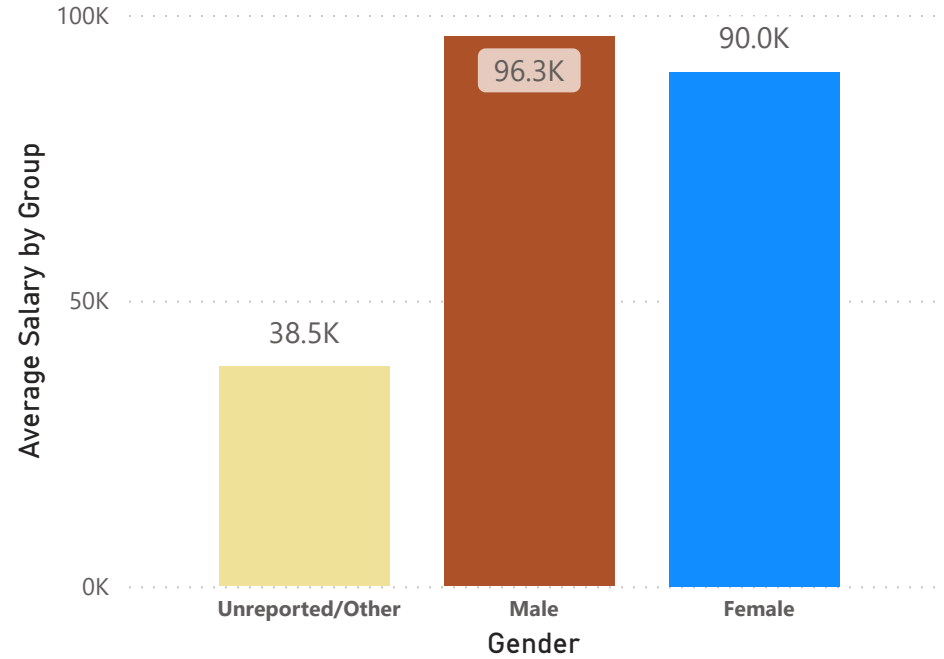
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

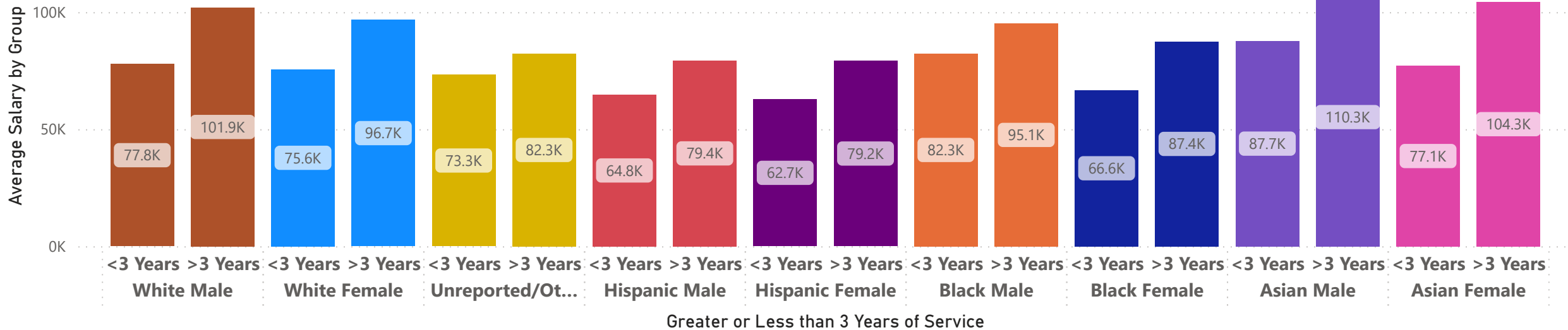


Gender Pay Gap, Full Time Employees



Gender & Race Pay Gap, Full Time Employees

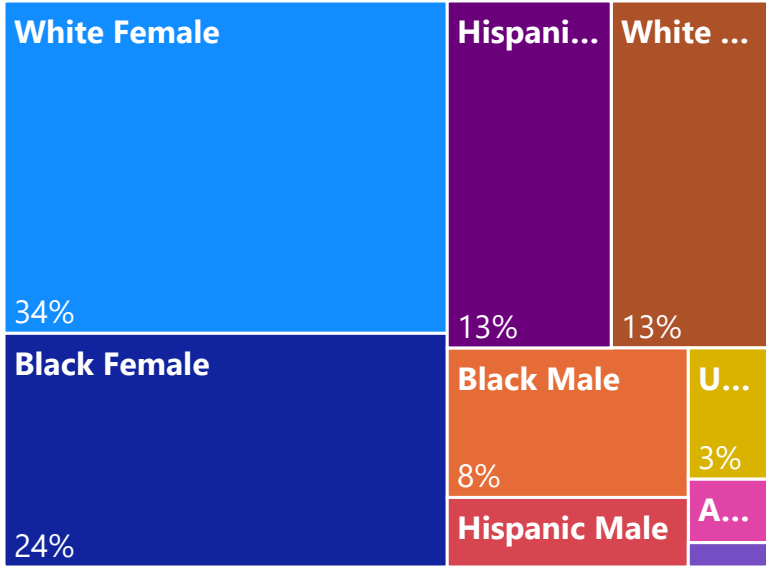
Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



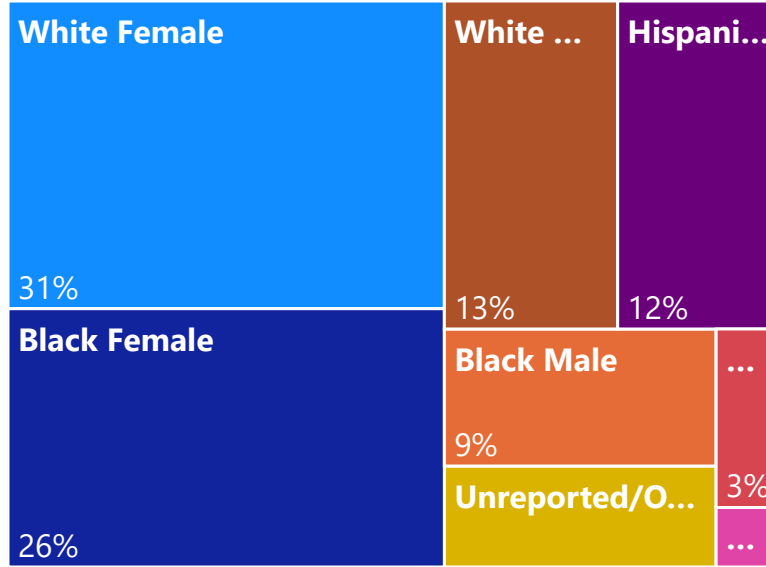
Greater or Less than 3 Years of Service

Children & Families

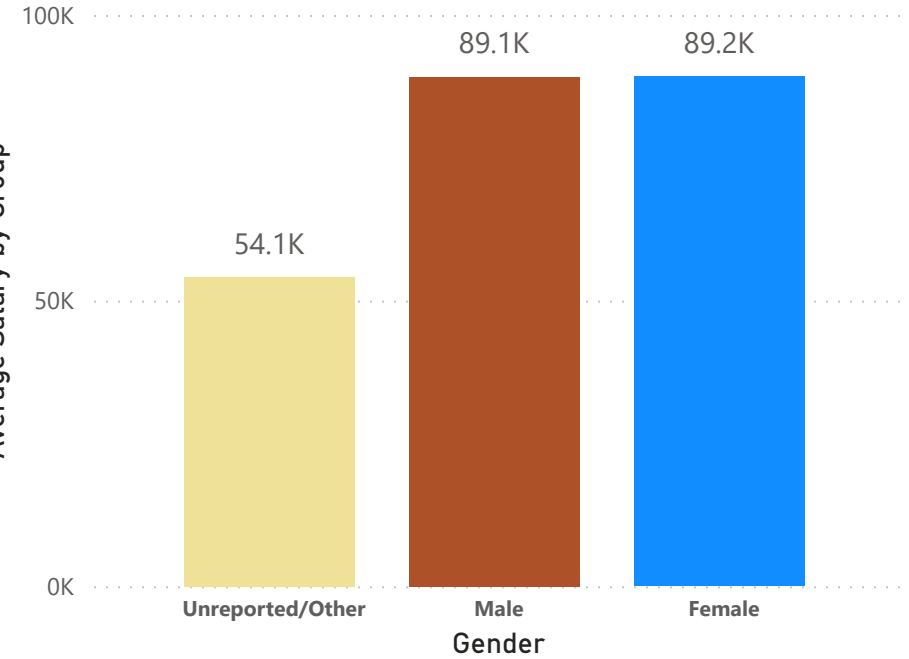
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

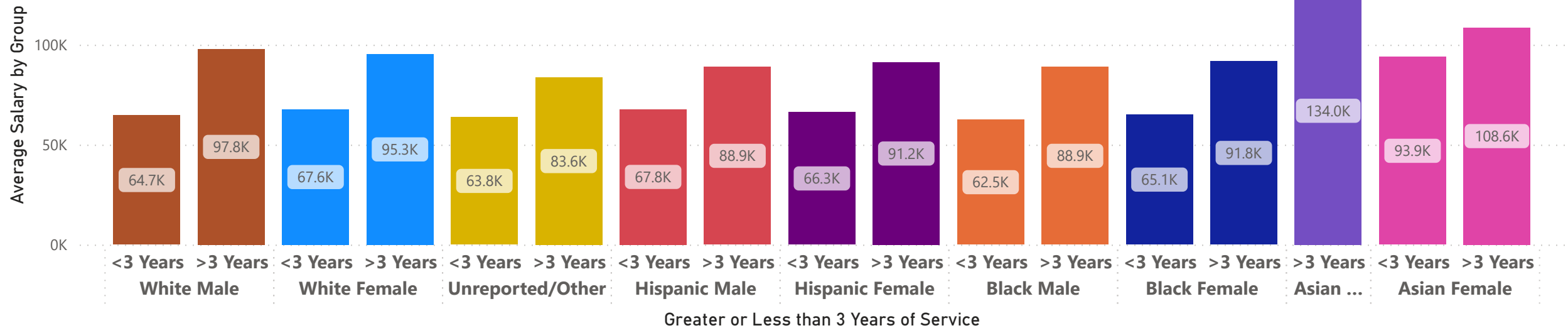


Gender Pay Gap, Full Time Employees



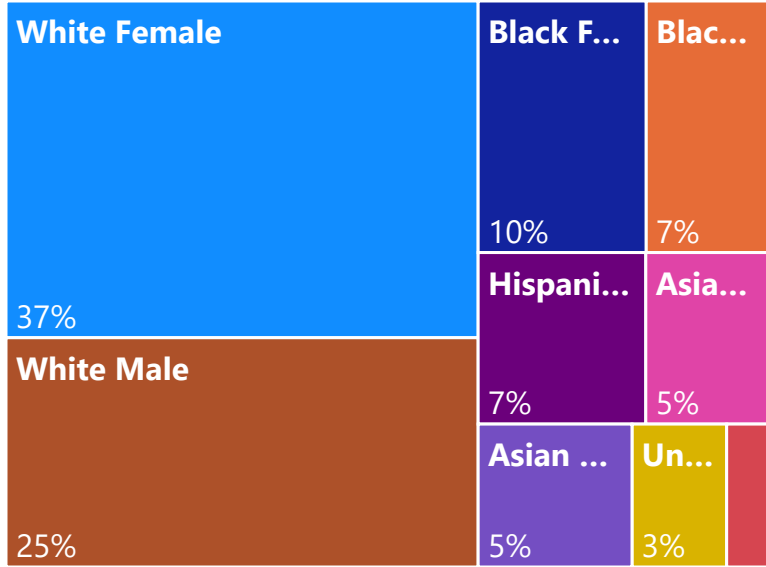
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

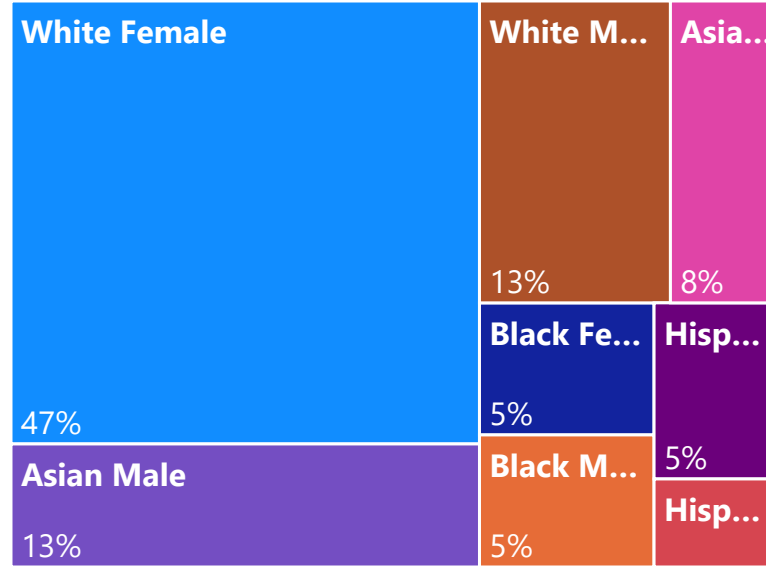


Comptroller's Office

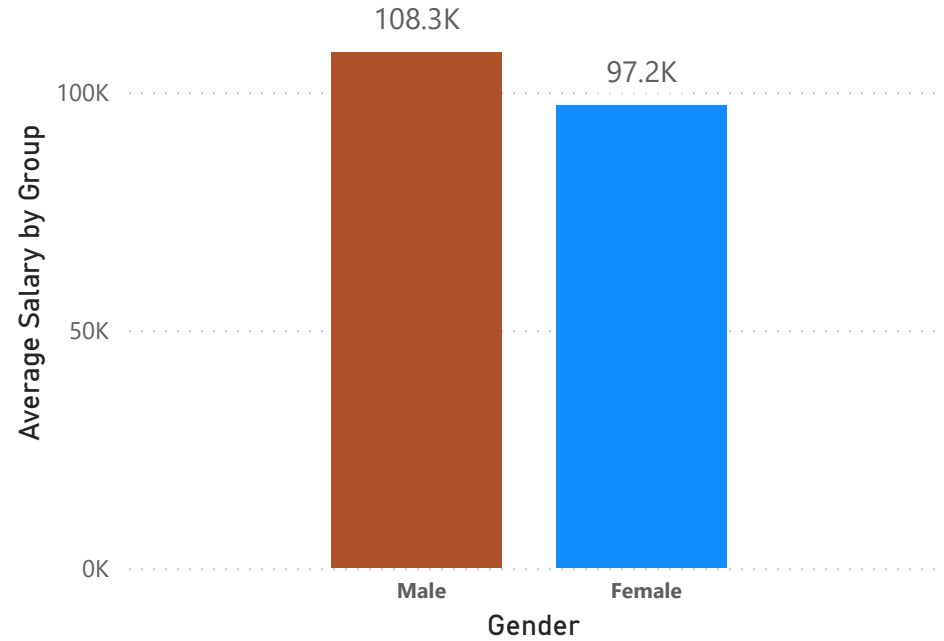
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

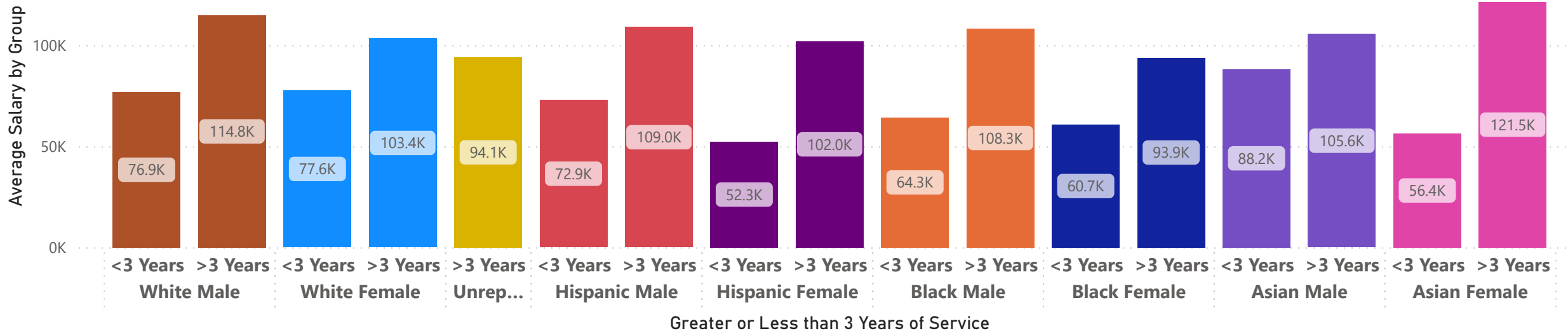


Gender Pay Gap, Full Time Employees



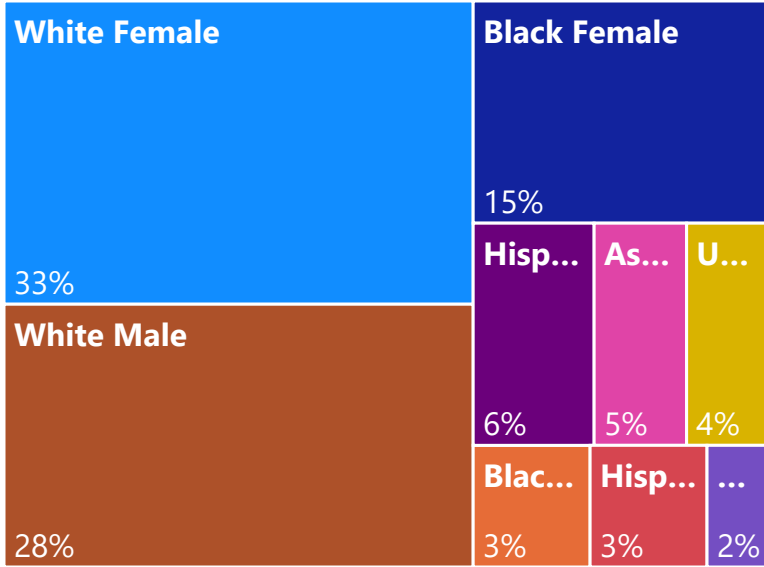
Gender & Race Pay Gap, Full Time Employees

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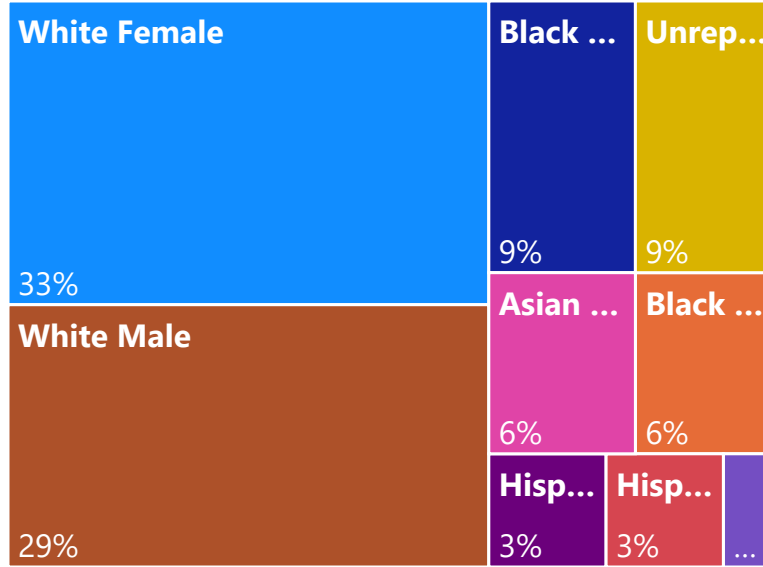


Consumer Protection

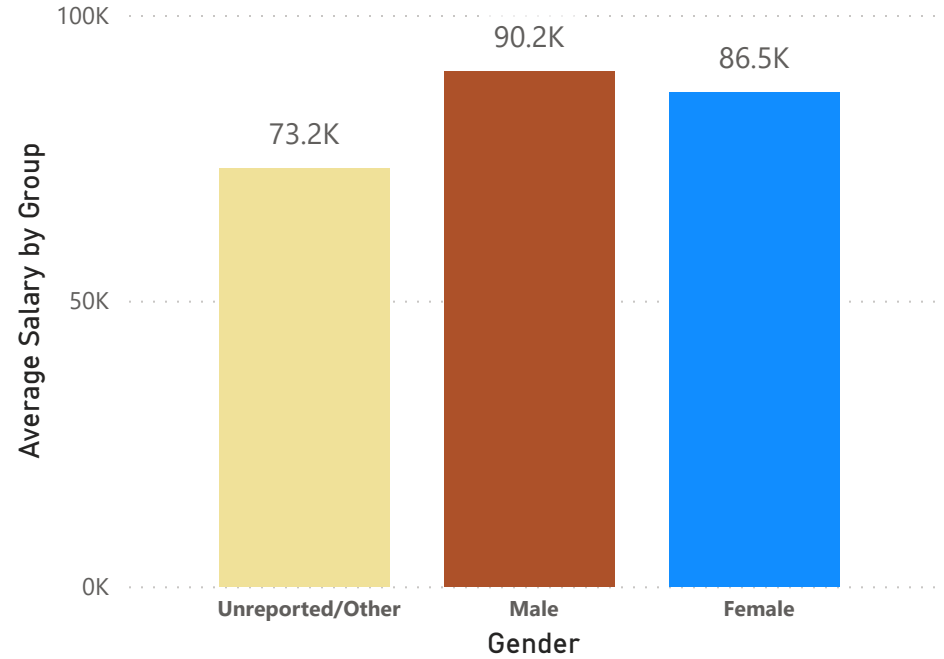
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

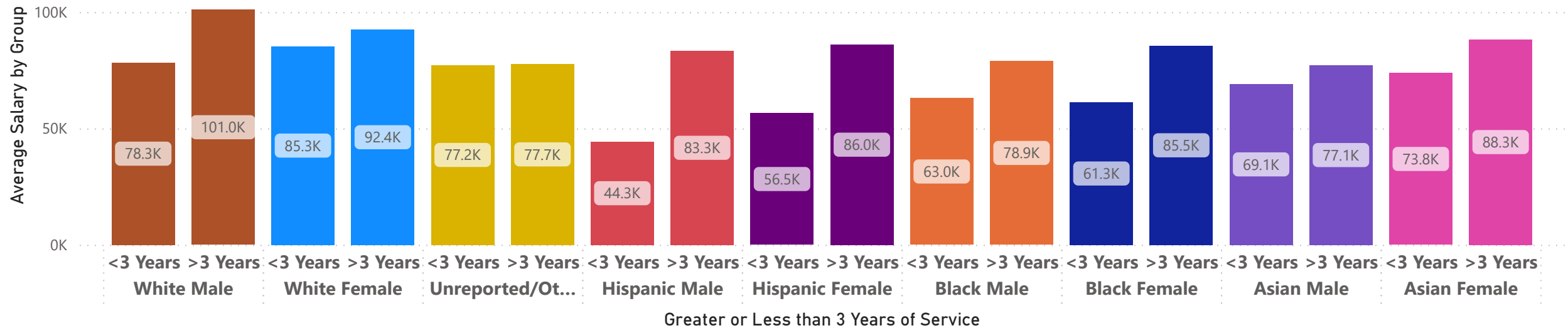


Gender Pay Gap, Full Time Employees



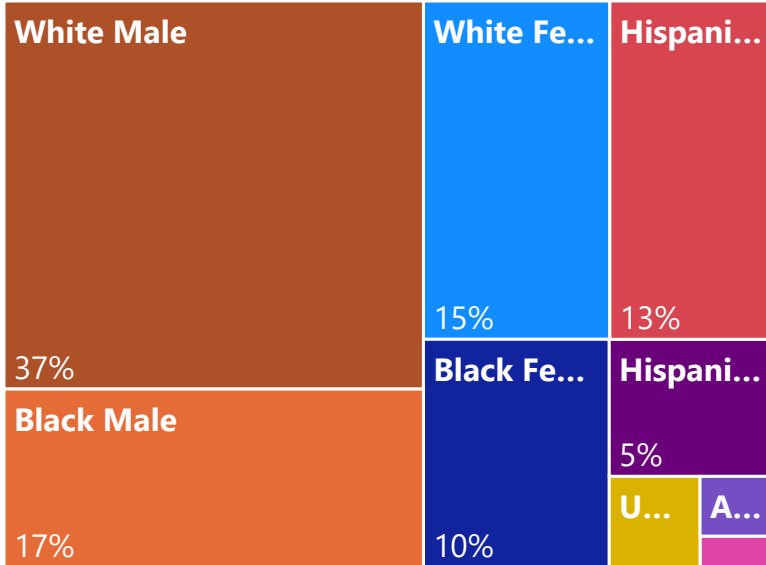
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

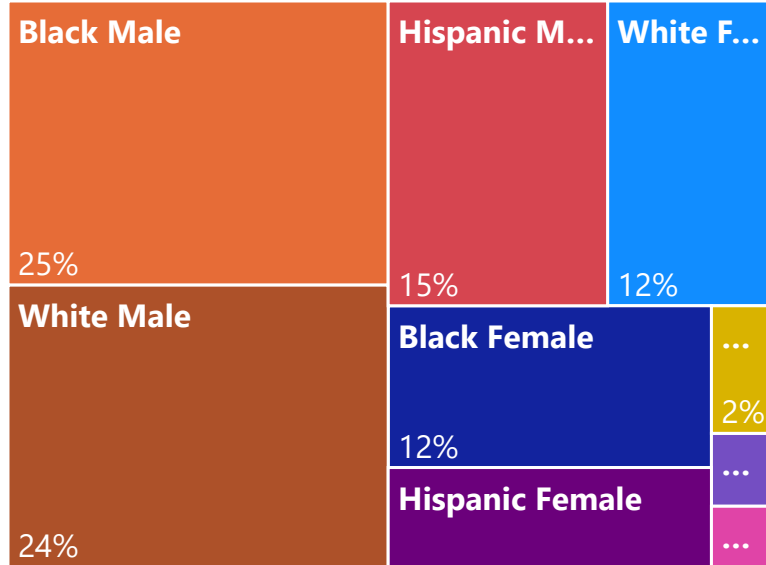


Corrections

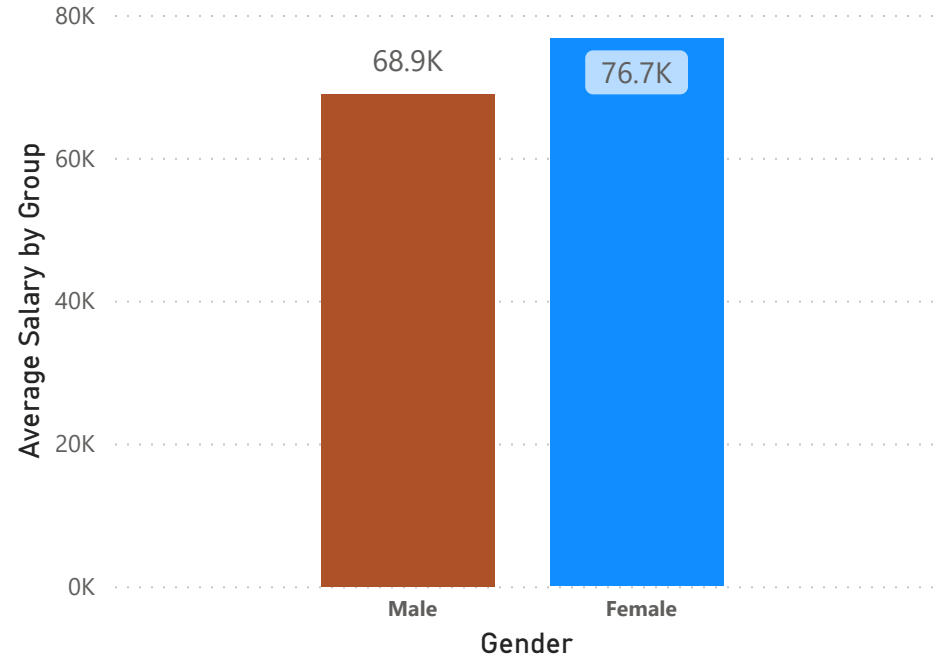
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

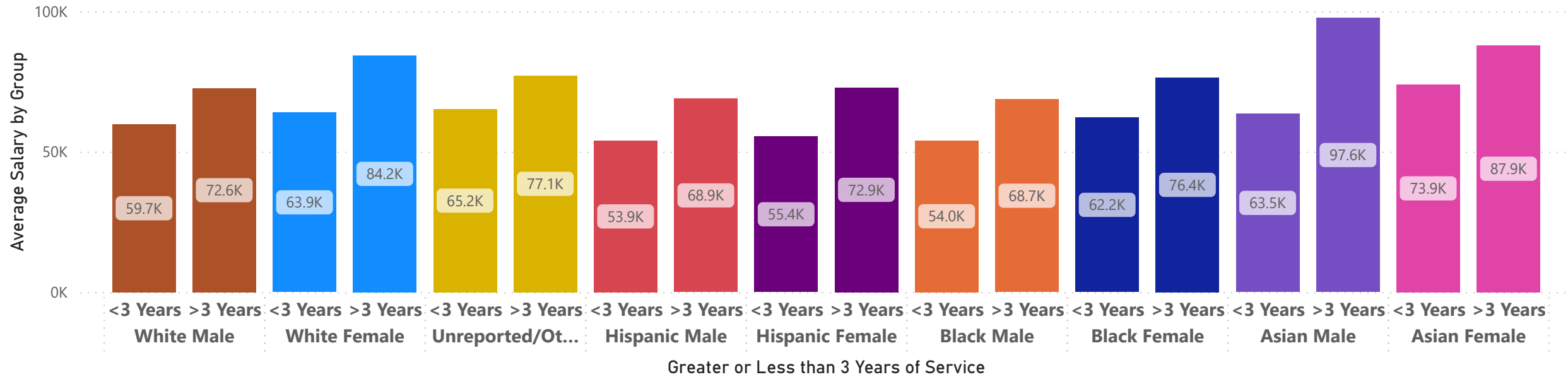


Gender Pay Gap, Full Time Employees



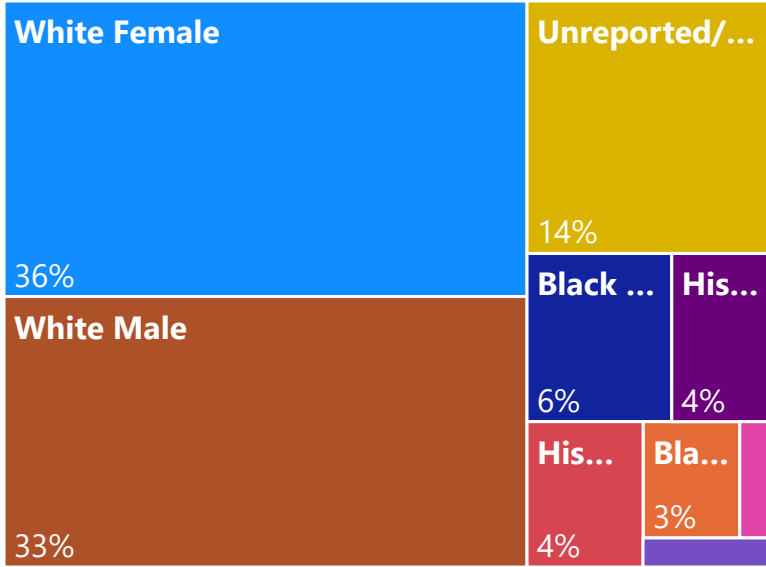
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

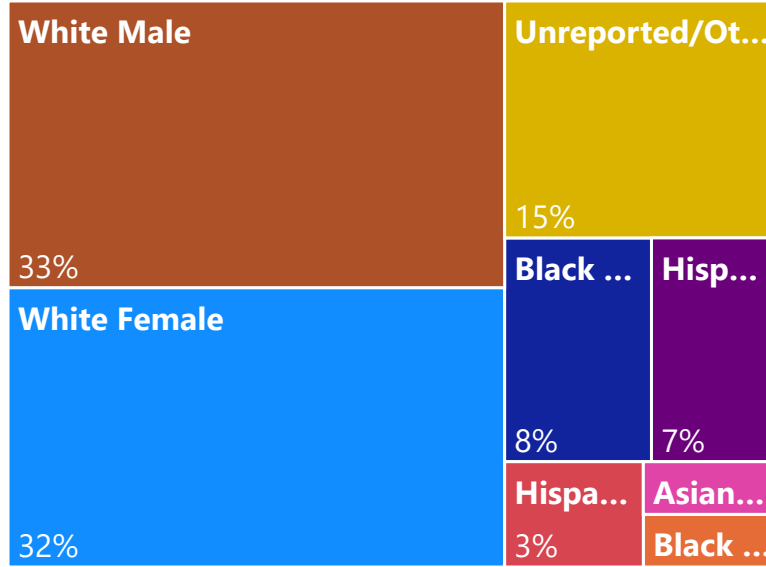


Criminal Justice

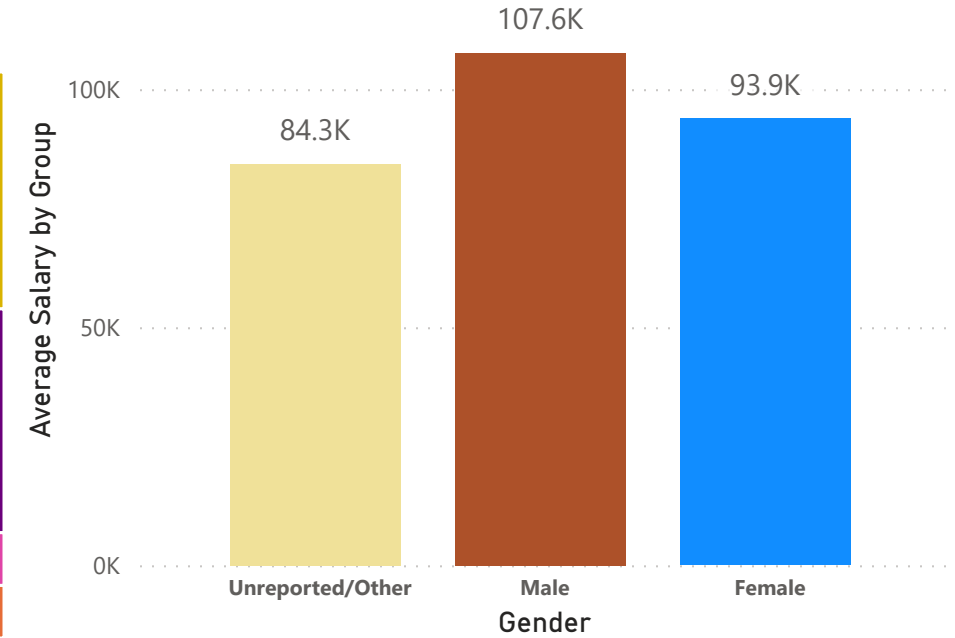
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

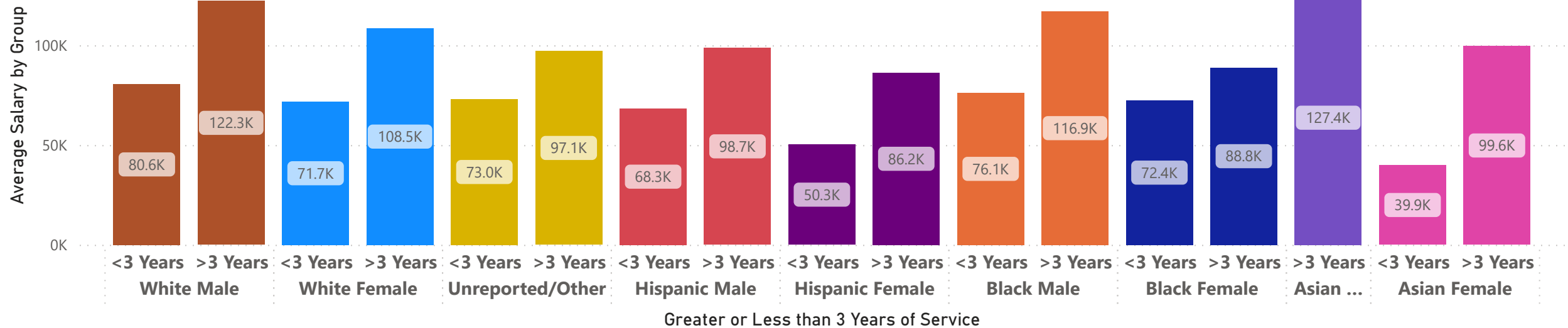


Gender Pay Gap, Full Time Employees



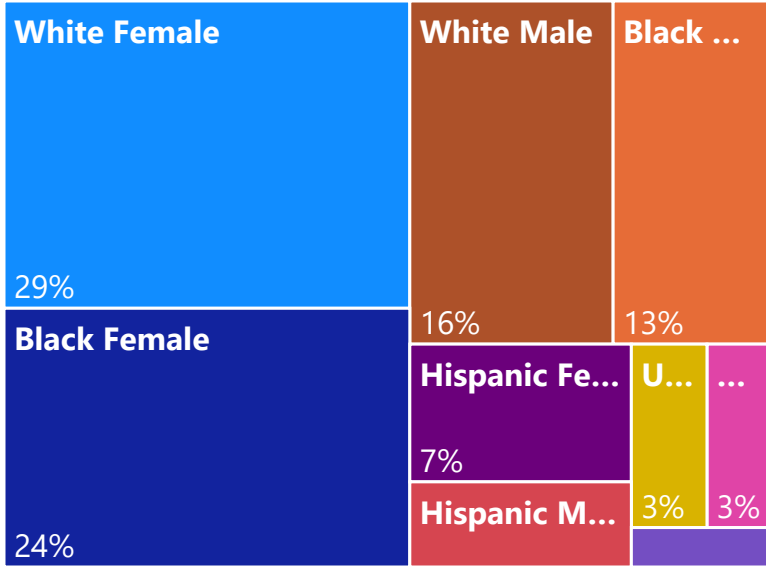
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

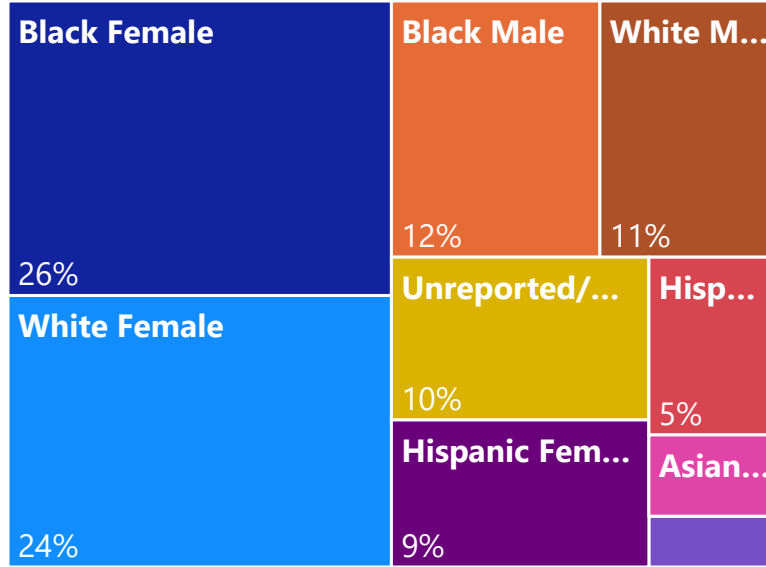


Connecticut Valley Hospital

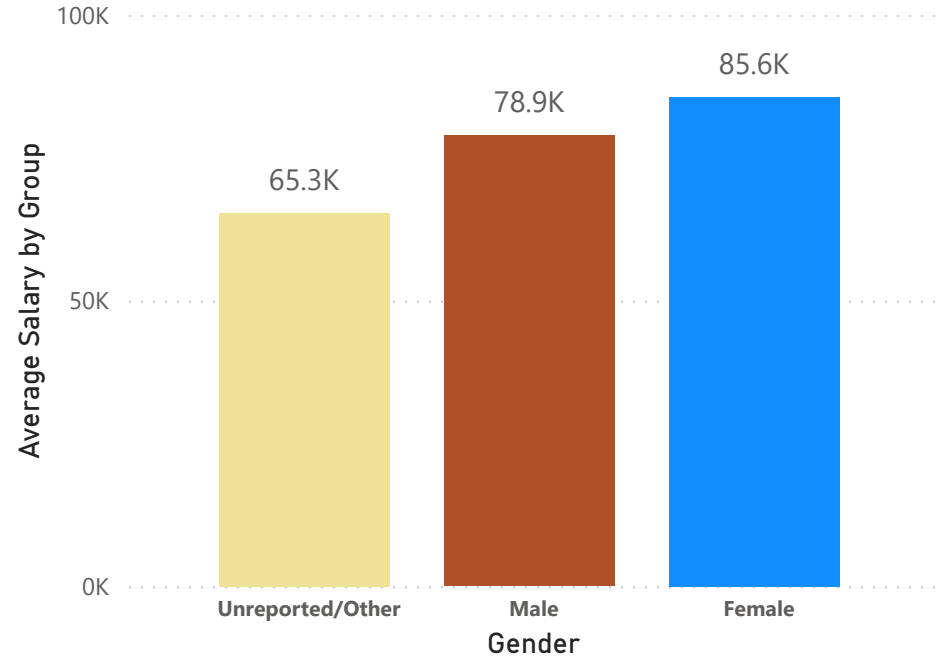
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

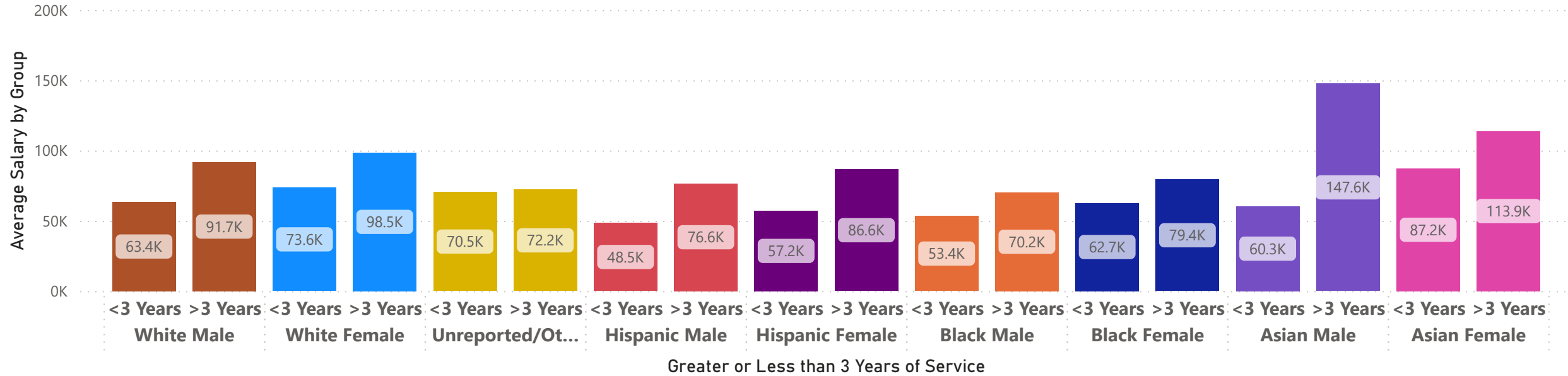


Gender Pay Gap, Full Time Employees



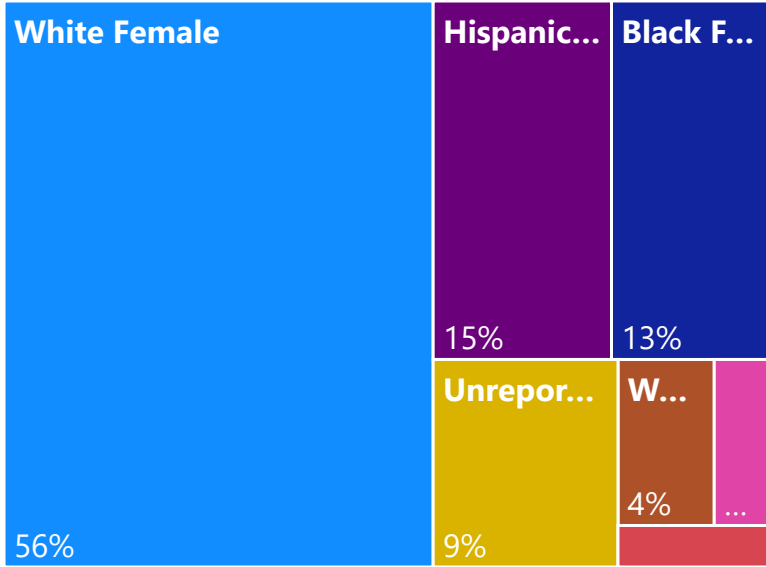
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

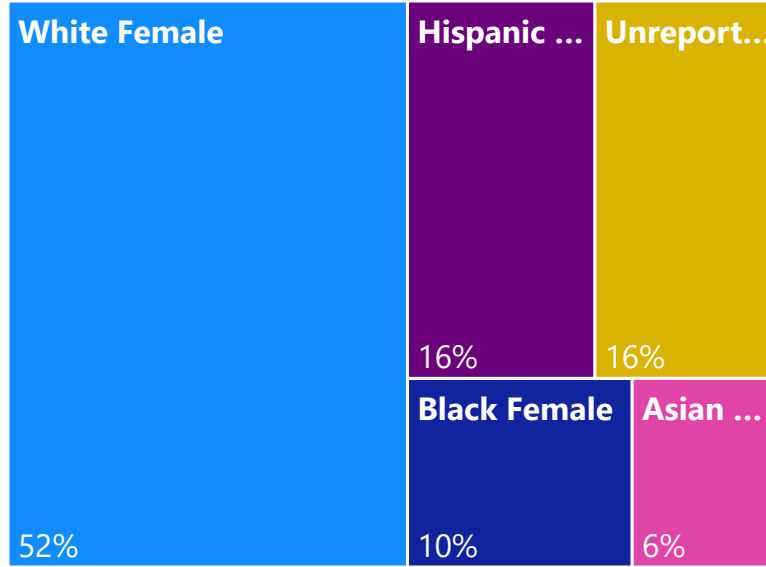


Early Childhood

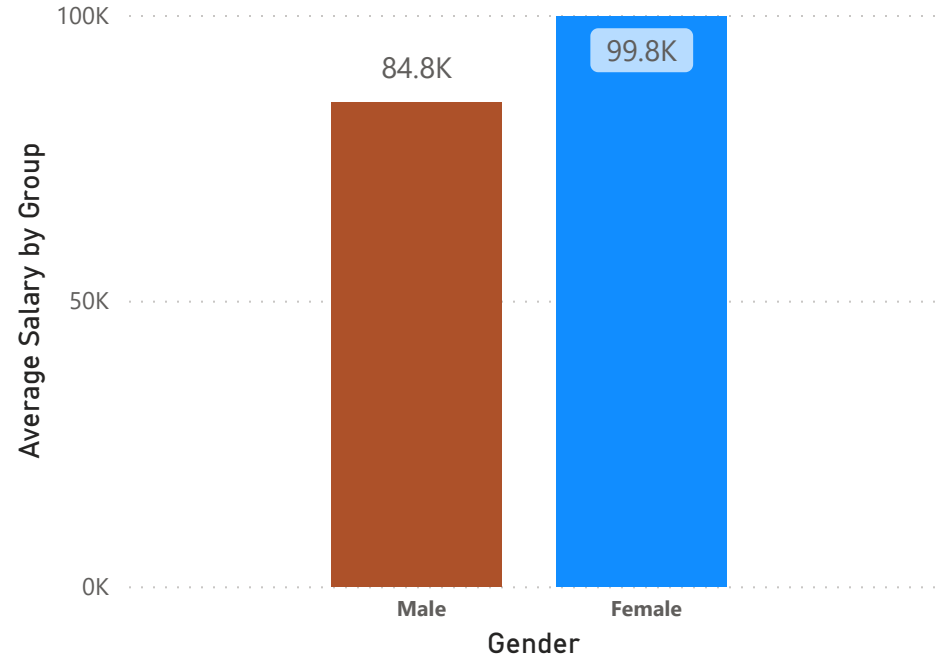
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

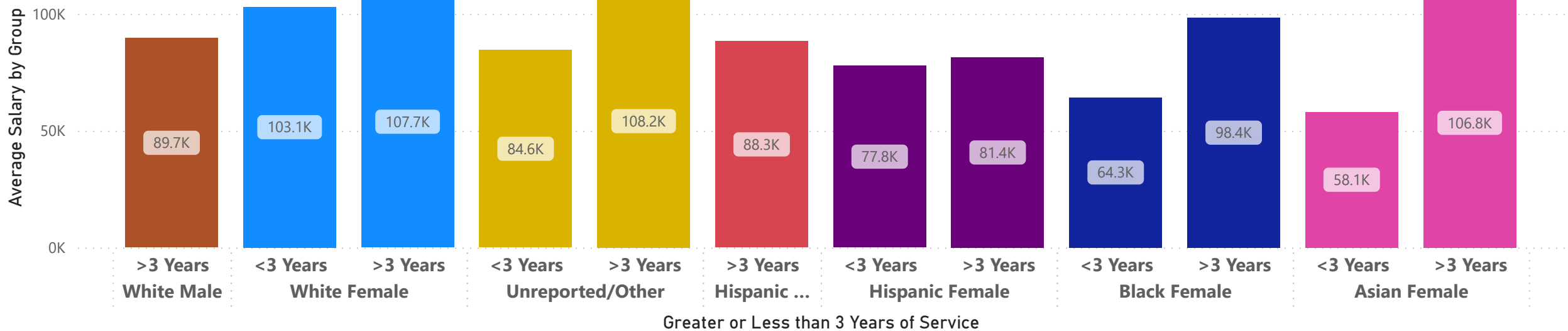


Gender Pay Gap, Full Time Employees



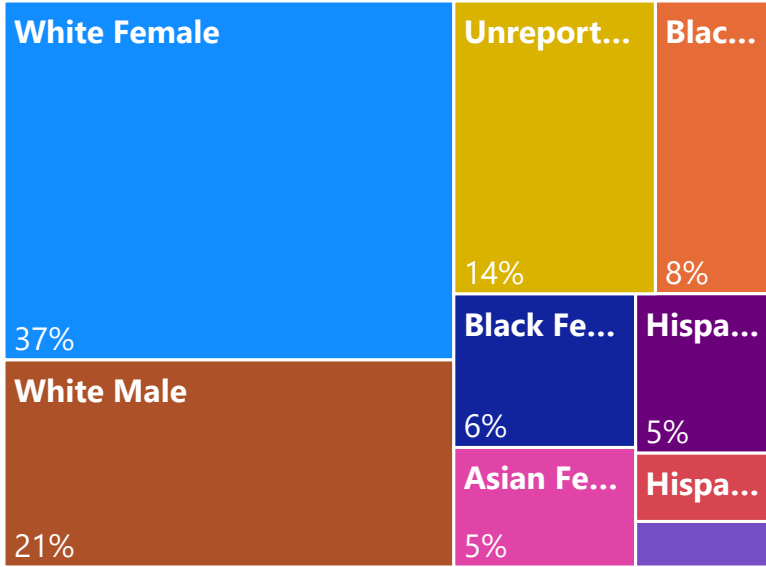
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Female ● Asian Female

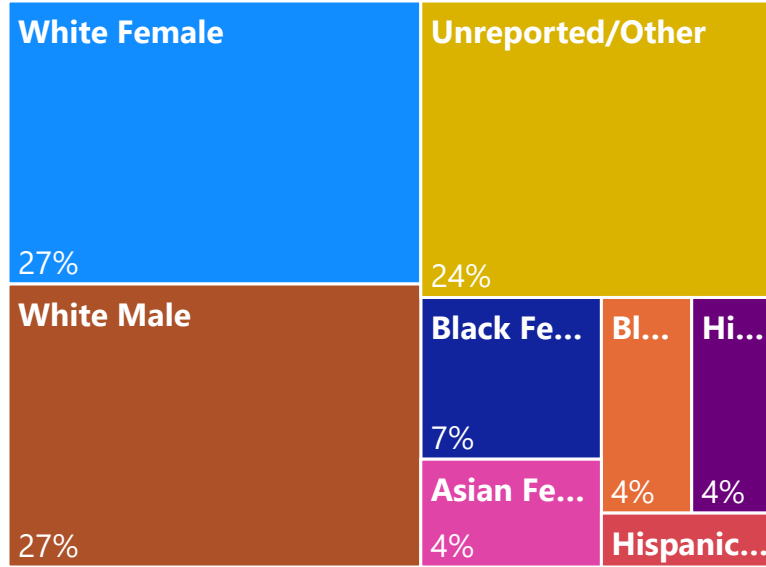


Economic & Community Development

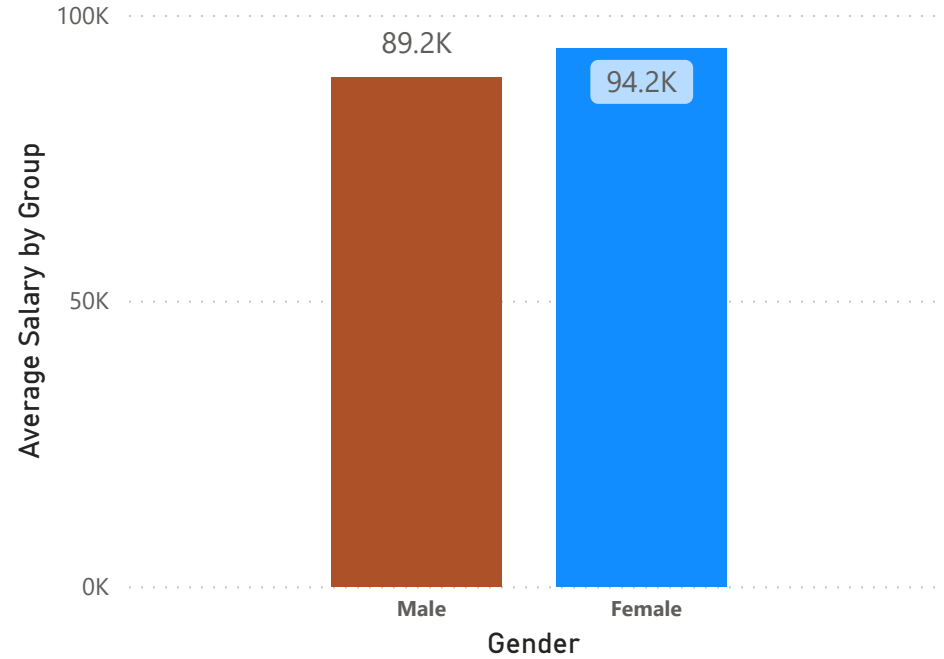
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

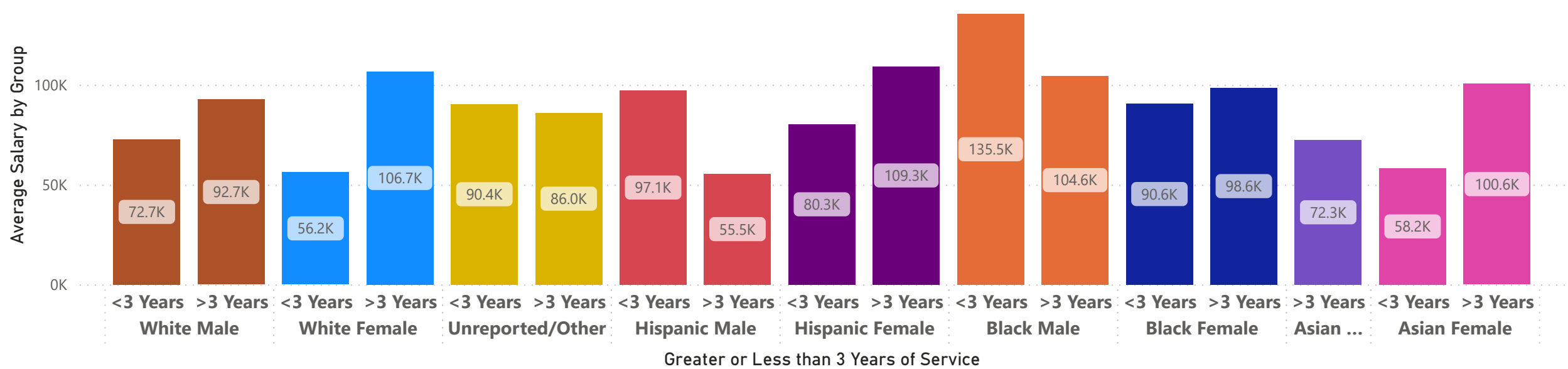


Gender Pay Gap, Full Time Employees



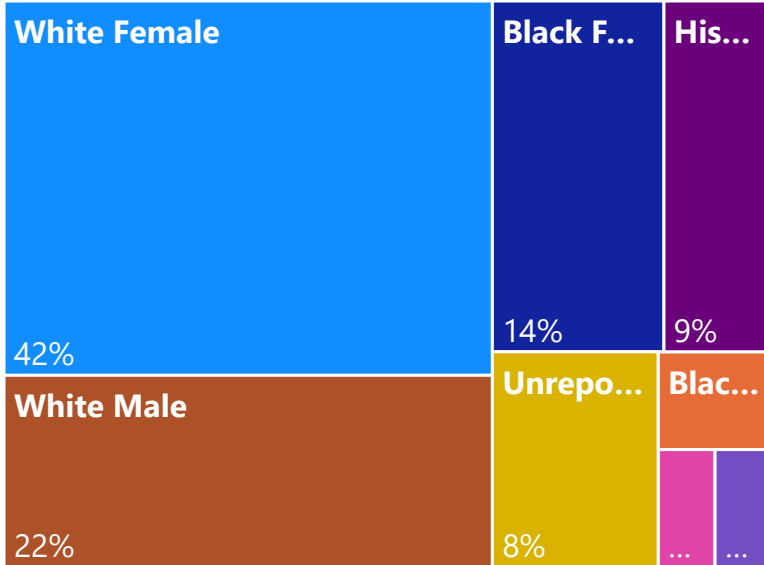
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

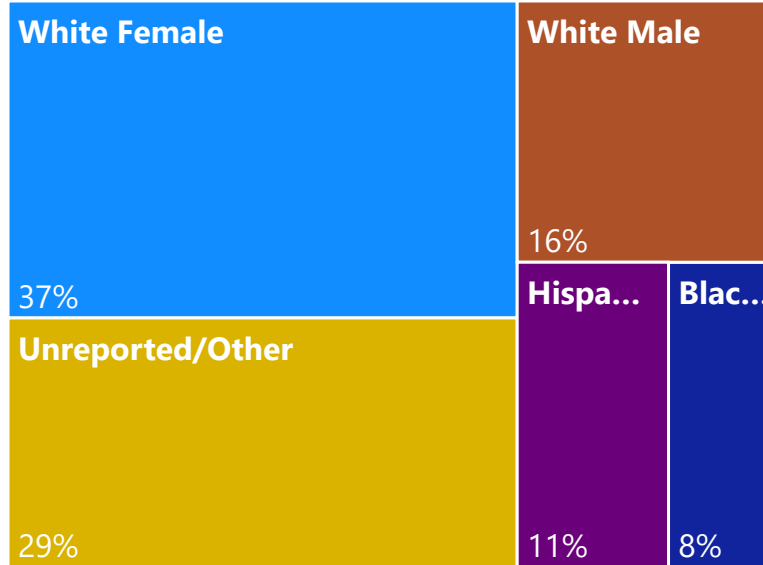


Education

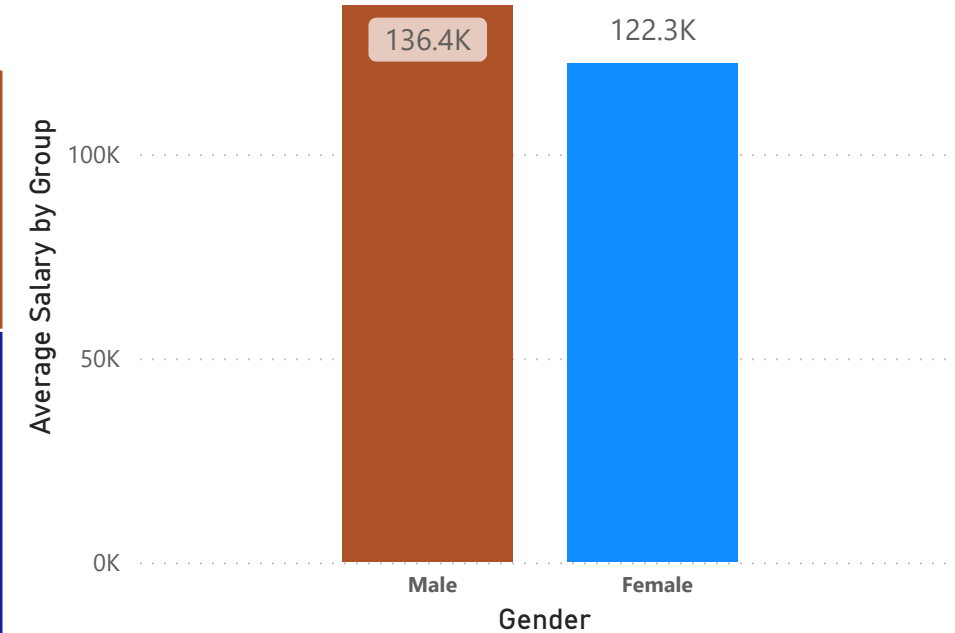
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

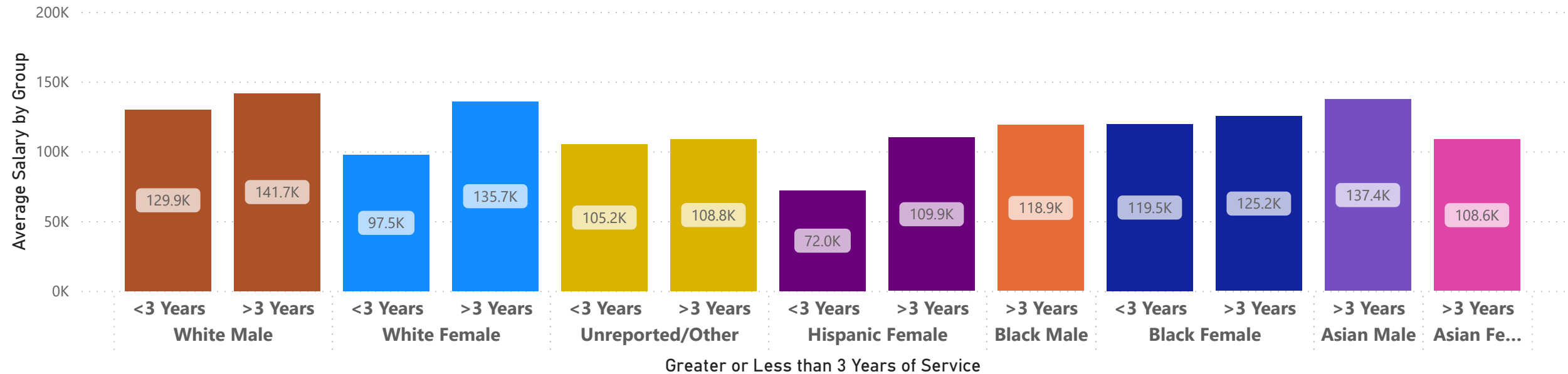


Gender Pay Gap, Full Time Employees



Gender & Race Pay Gap, Full Time Employees

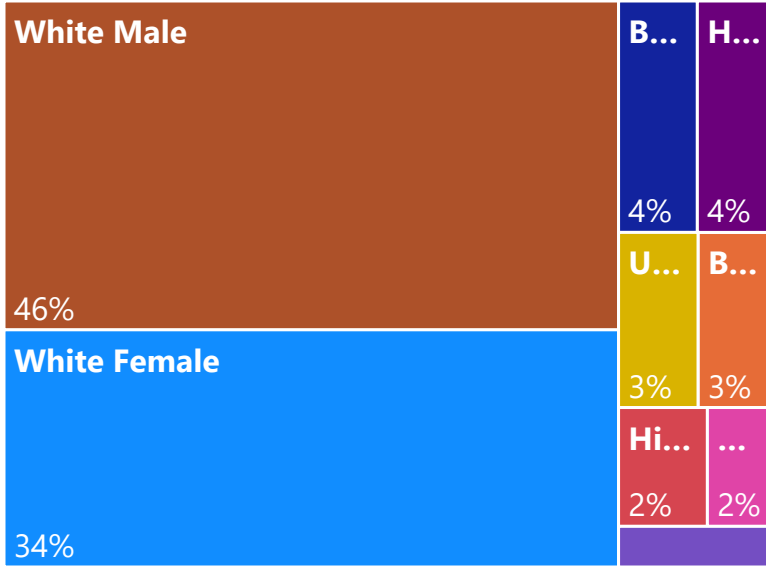
Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



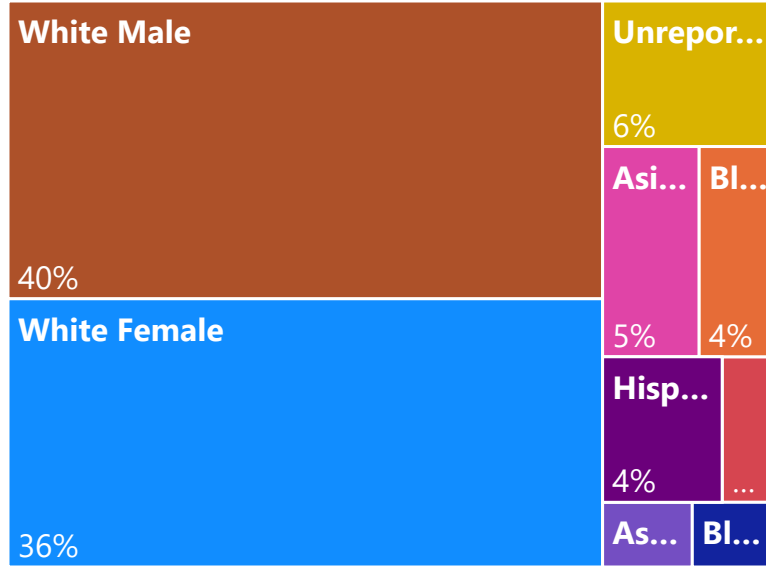
Greater or Less than 3 Years of Service

Energy & Environmental Protection

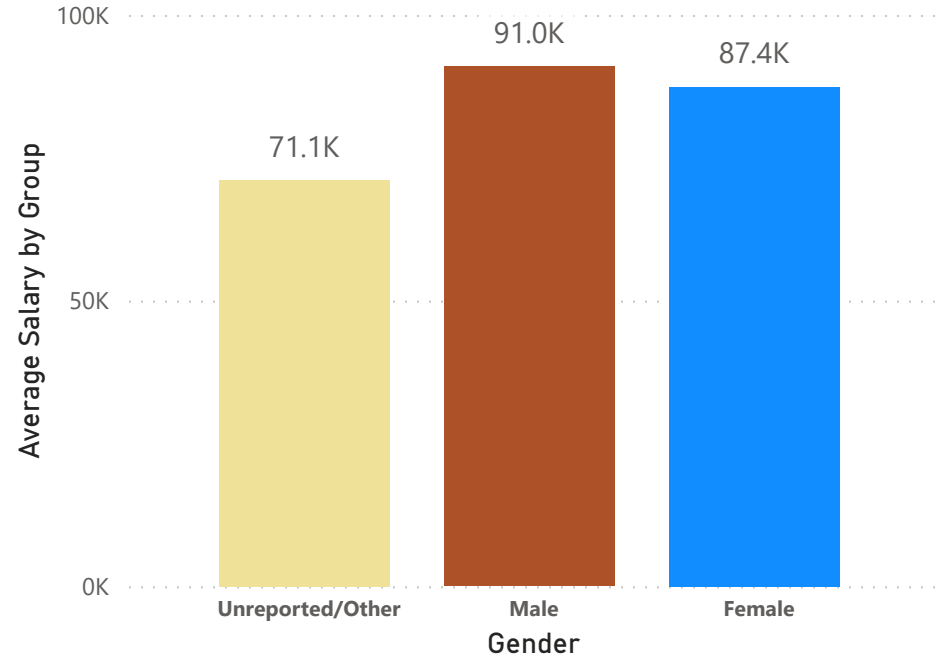
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

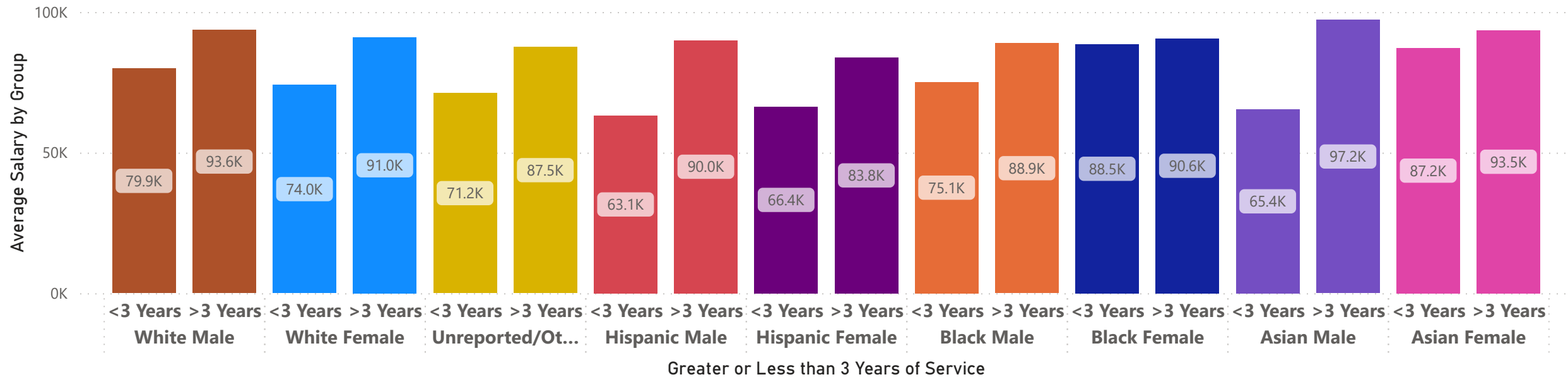


Gender Pay Gap, Full Time Employees



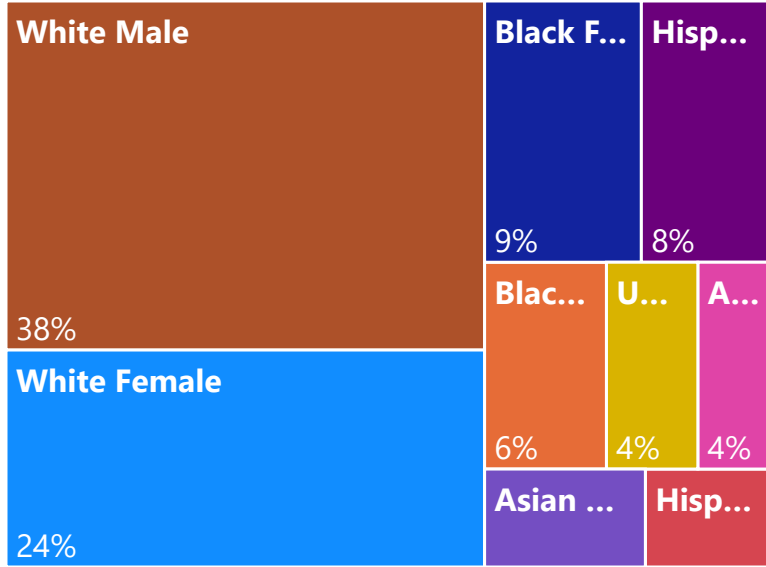
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

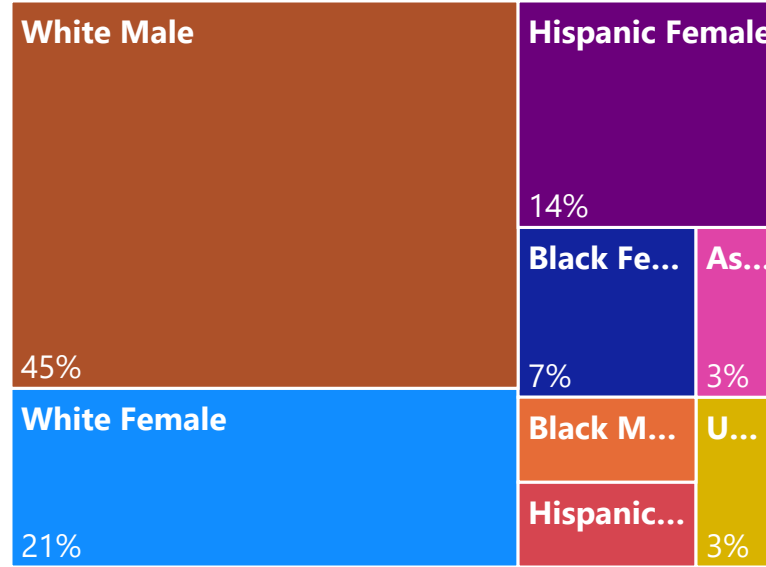


Insurance

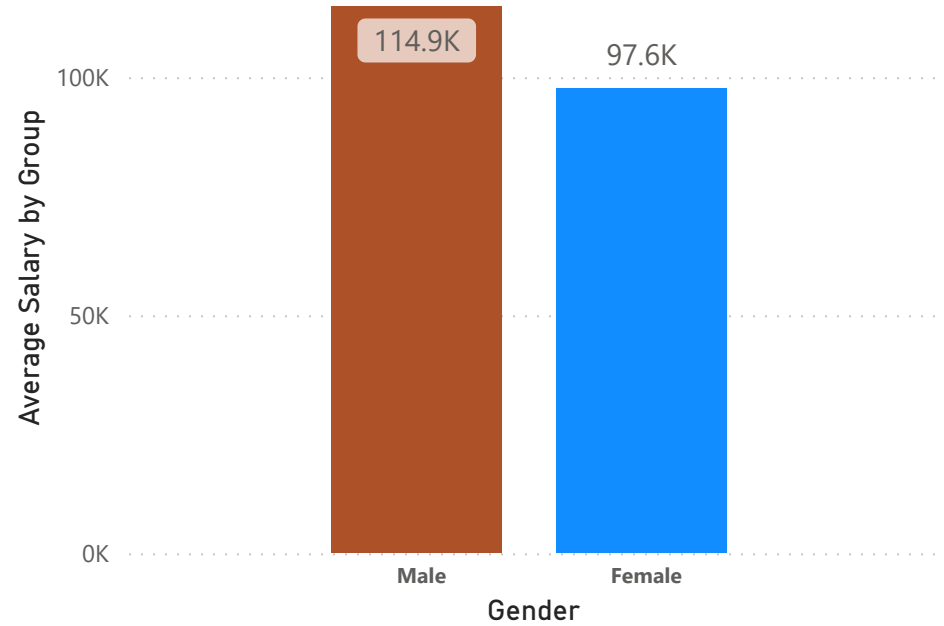
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

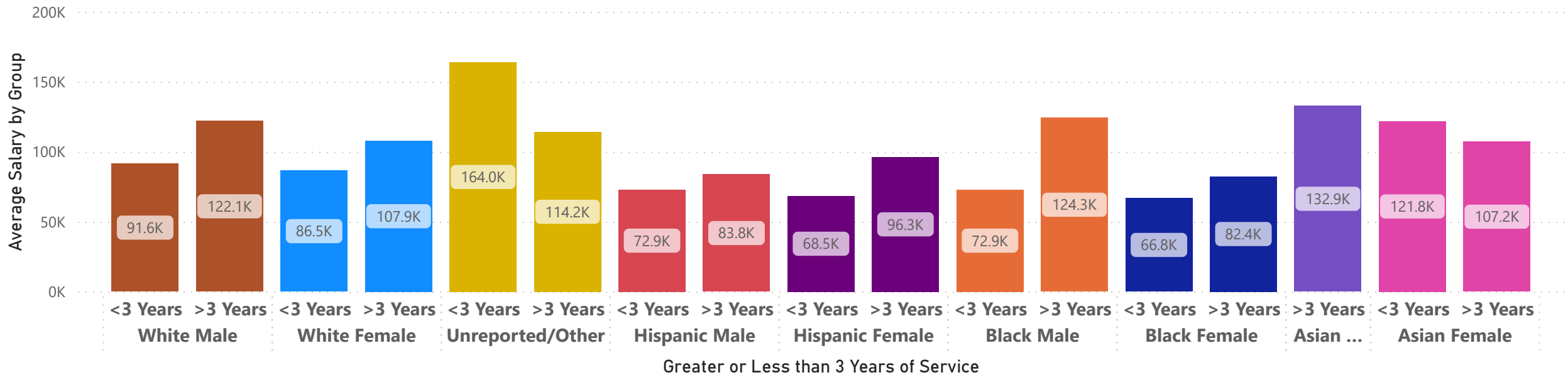


Gender Pay Gap, Full Time Employees



Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



Judicial Branch

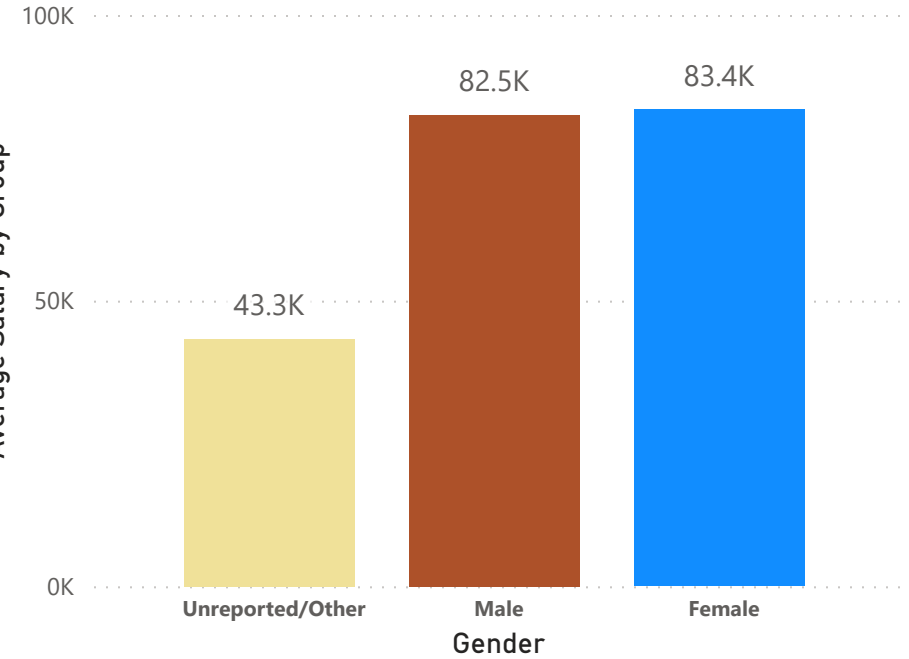
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

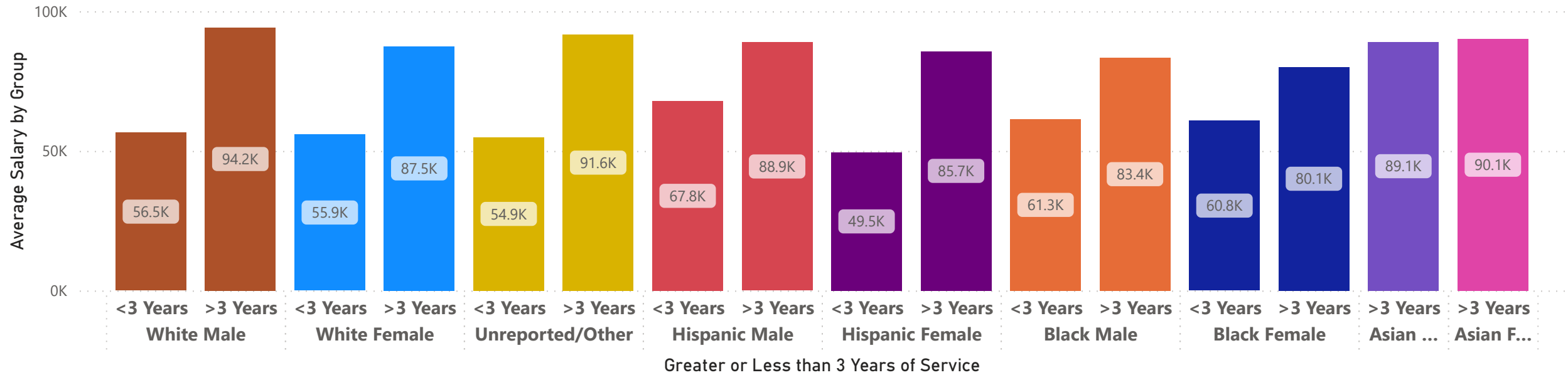


Gender Pay Gap, Full Time Employees



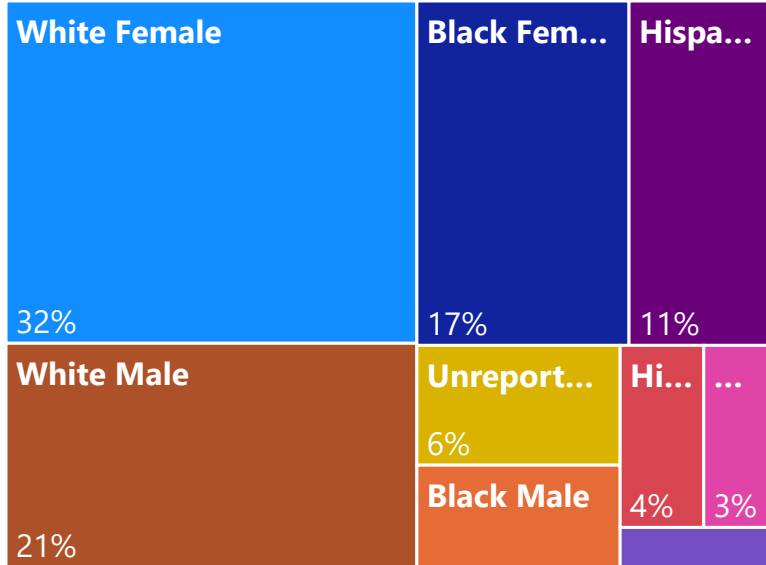
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

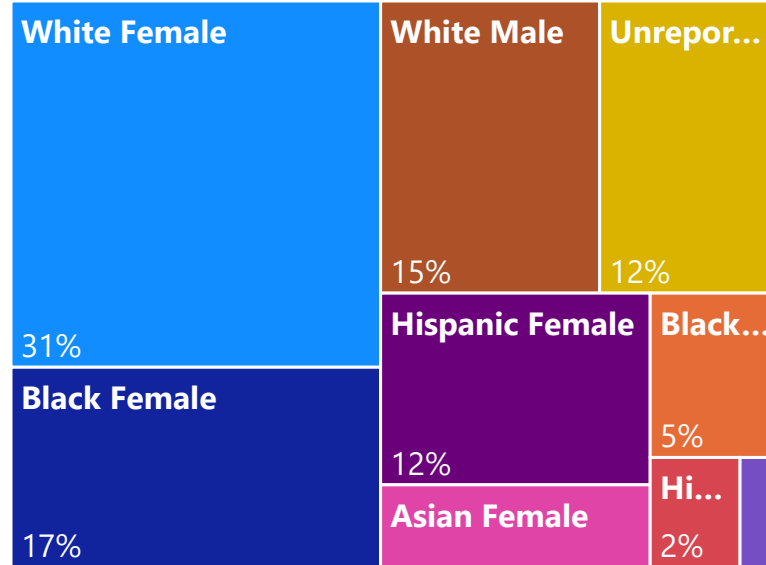


Labor

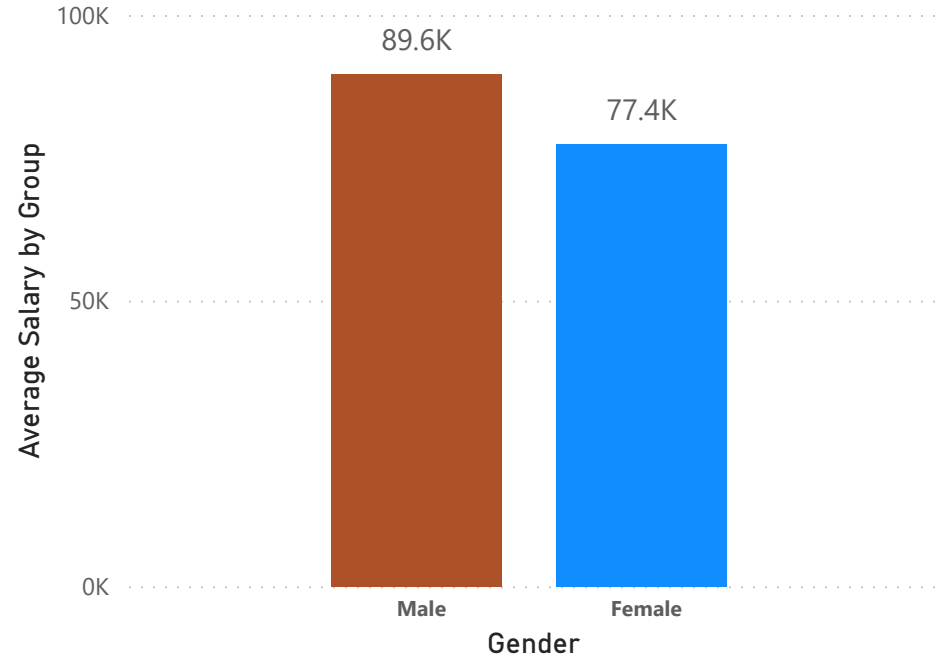
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

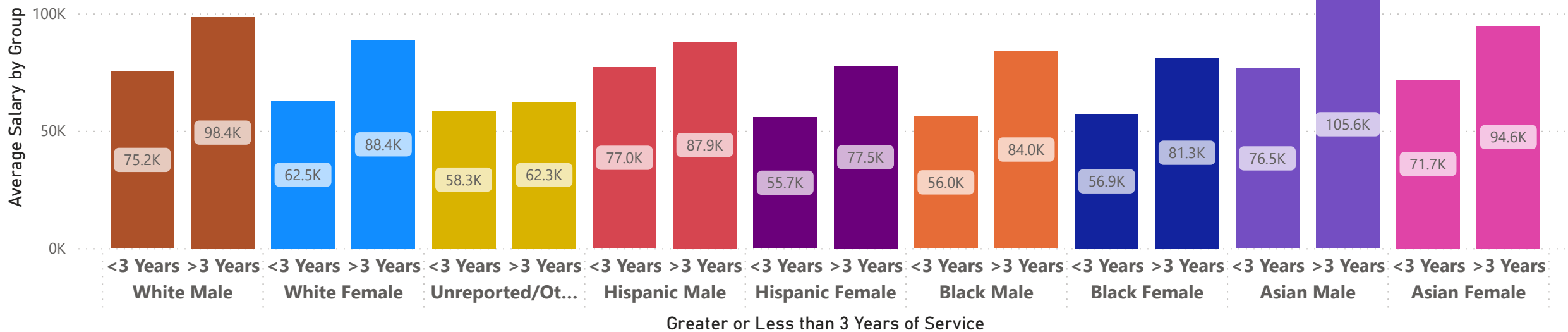


Gender Pay Gap, Full Time Employees



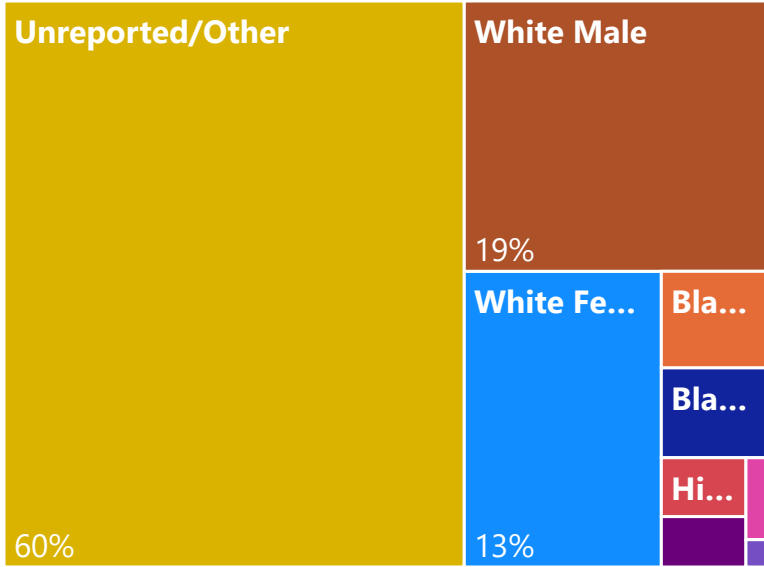
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

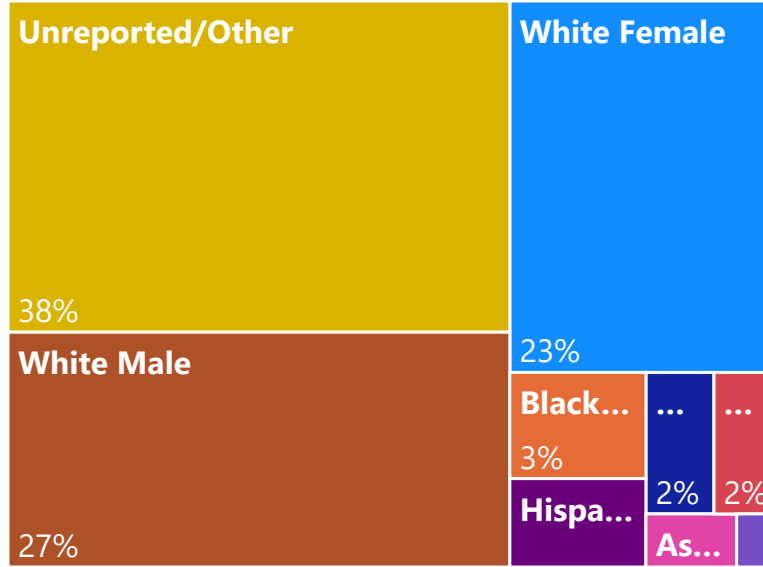


Legislative Management

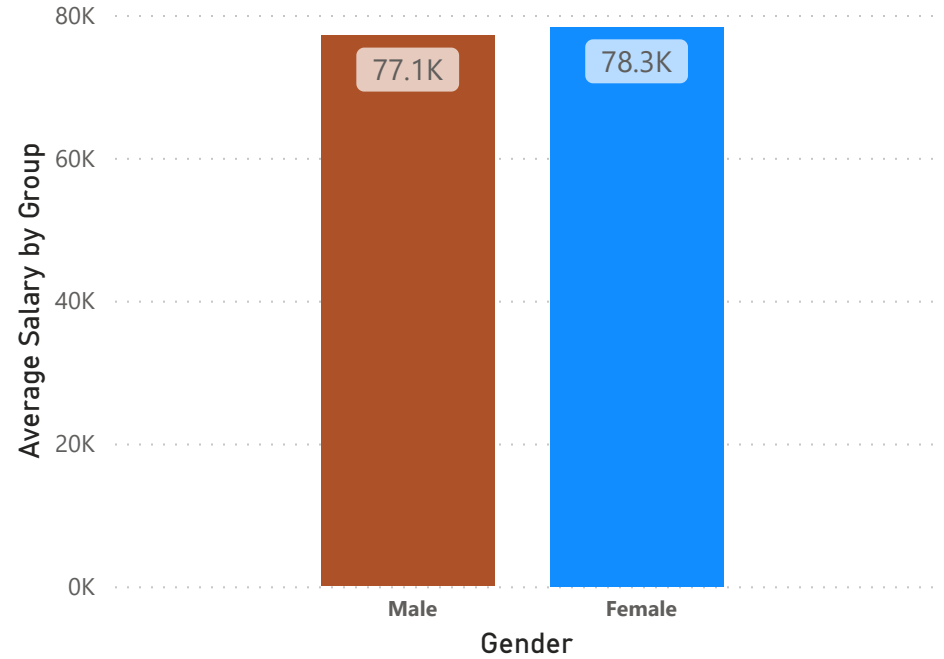
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

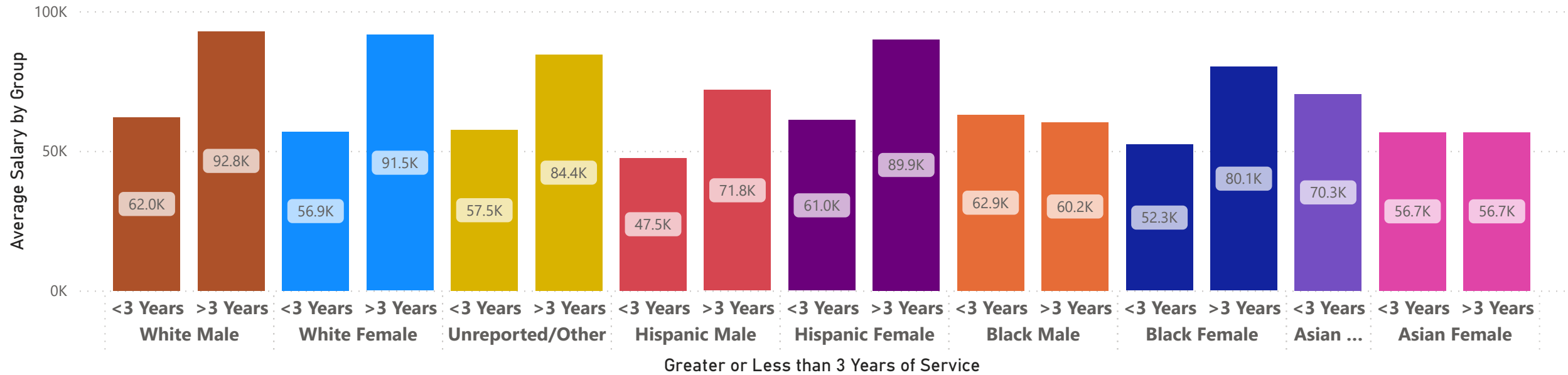


Gender Pay Gap, Full Time Employees



Gender & Race Pay Gap, Full Time Employees

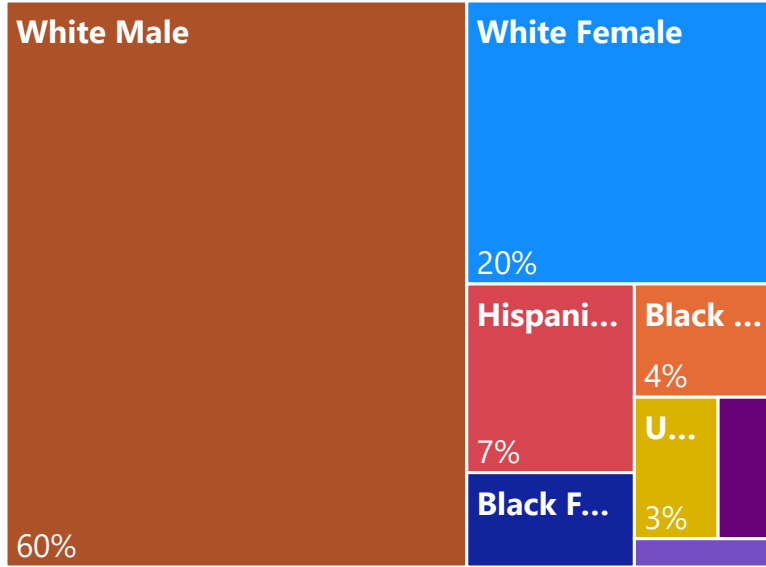
Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



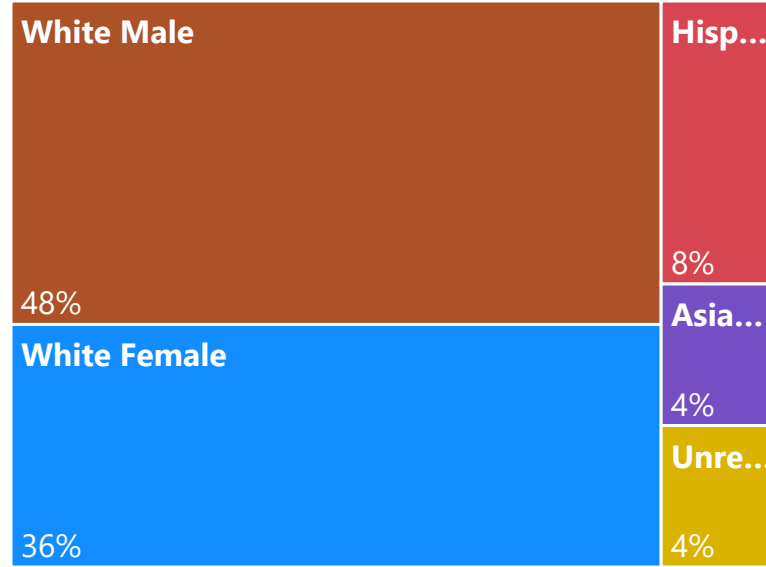
Greater or Less than 3 Years of Service

Military Department

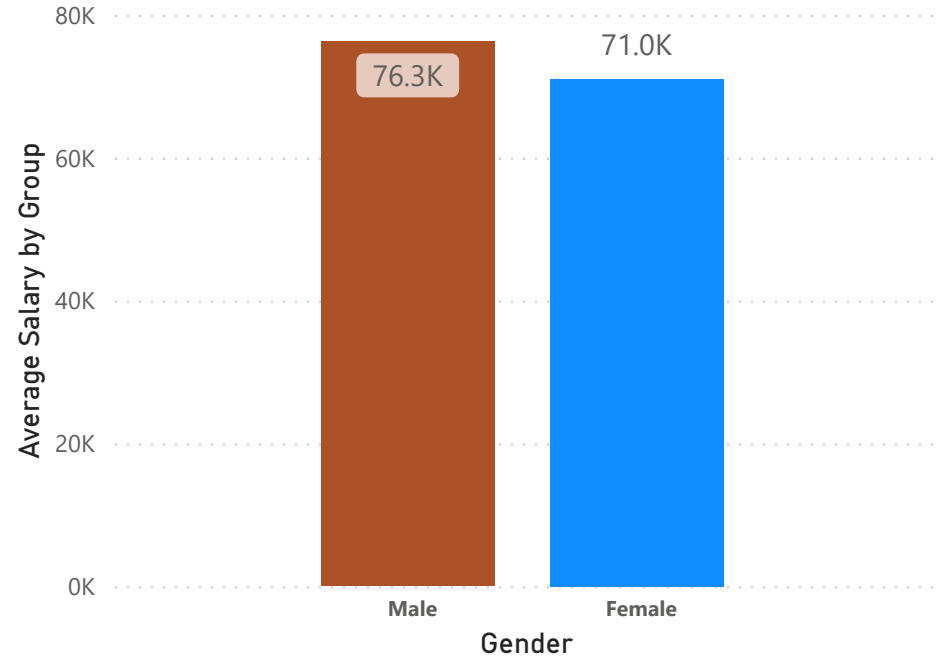
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

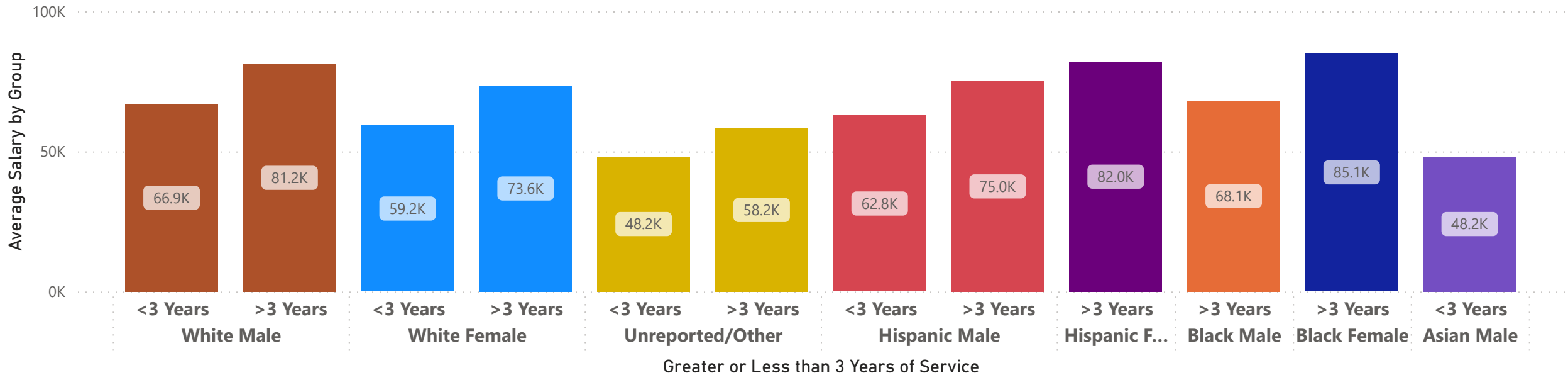


Gender Pay Gap, Full Time Employees



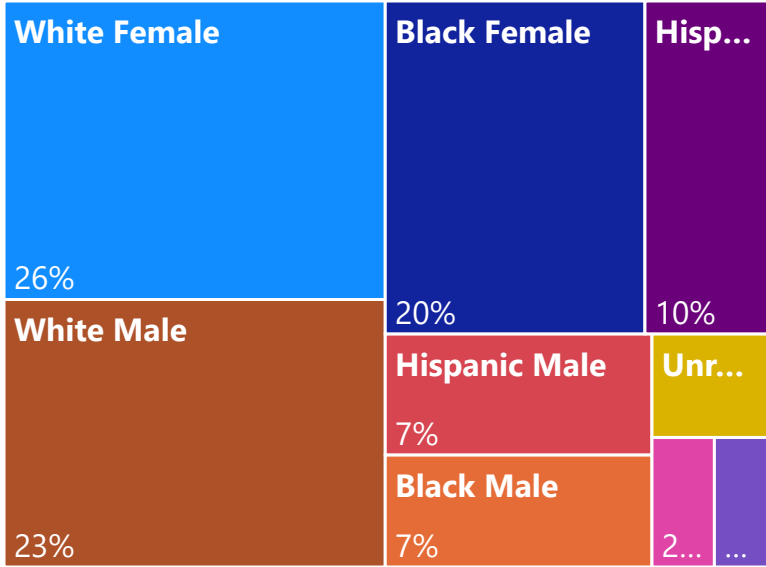
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male

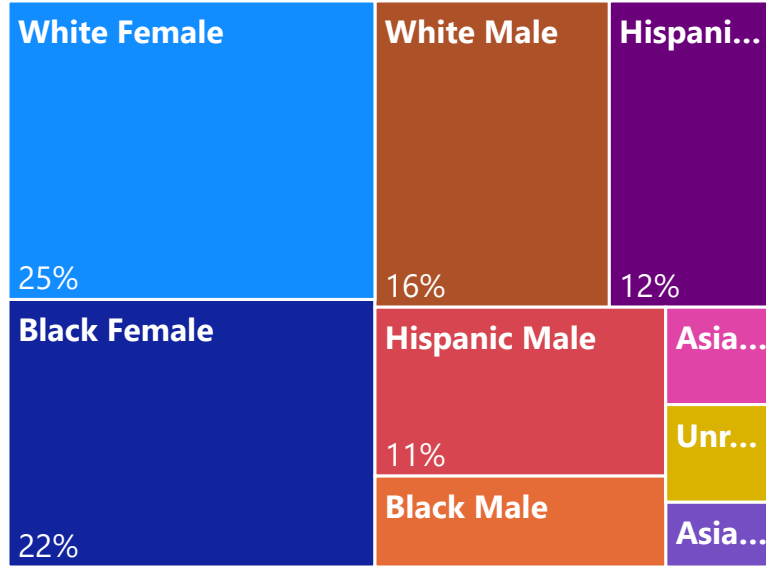


Motor Vehicles

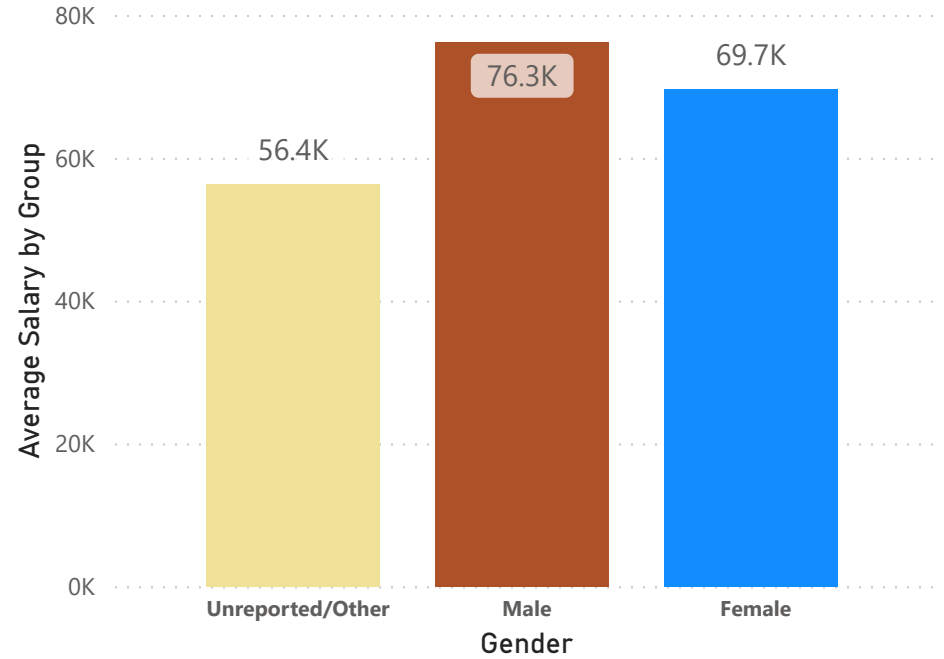
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

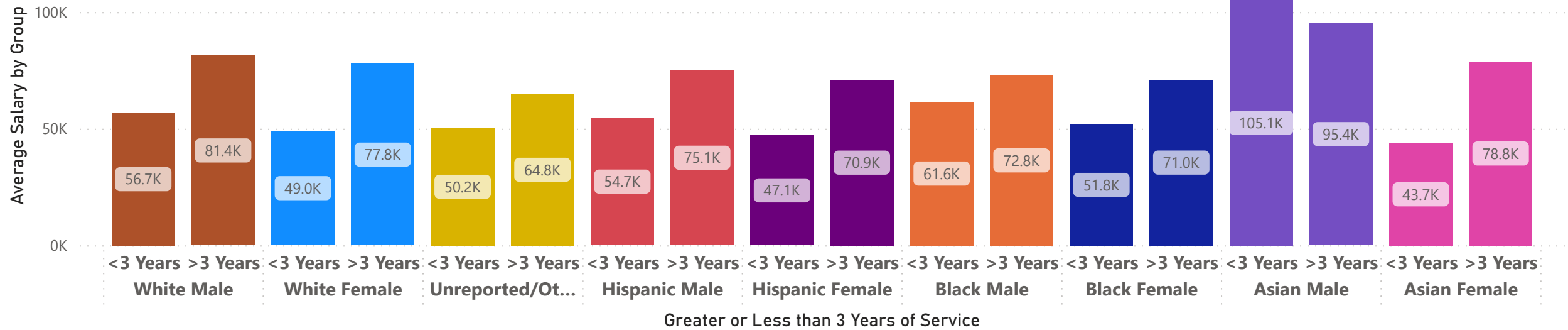


Gender Pay Gap, Full Time Employees



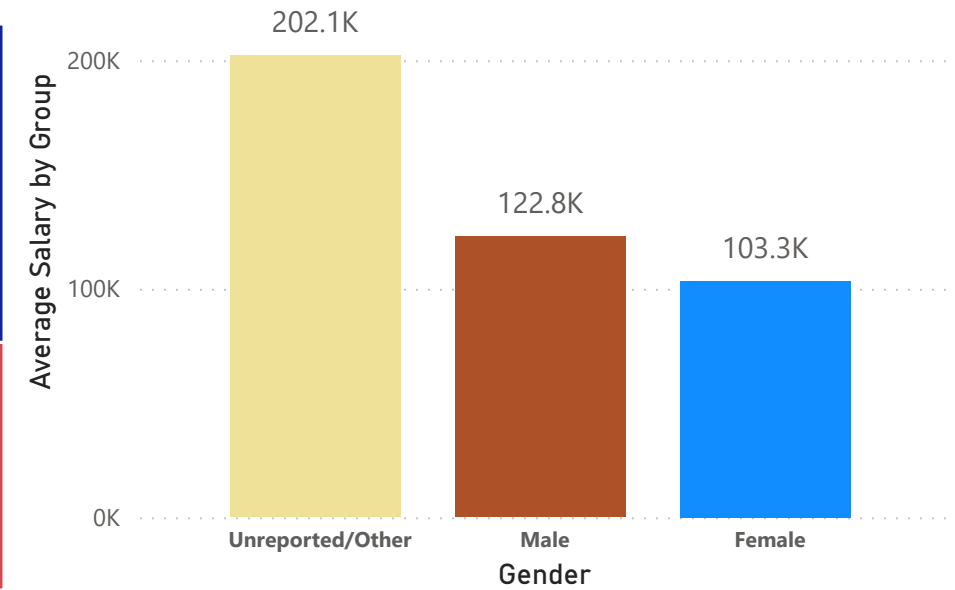
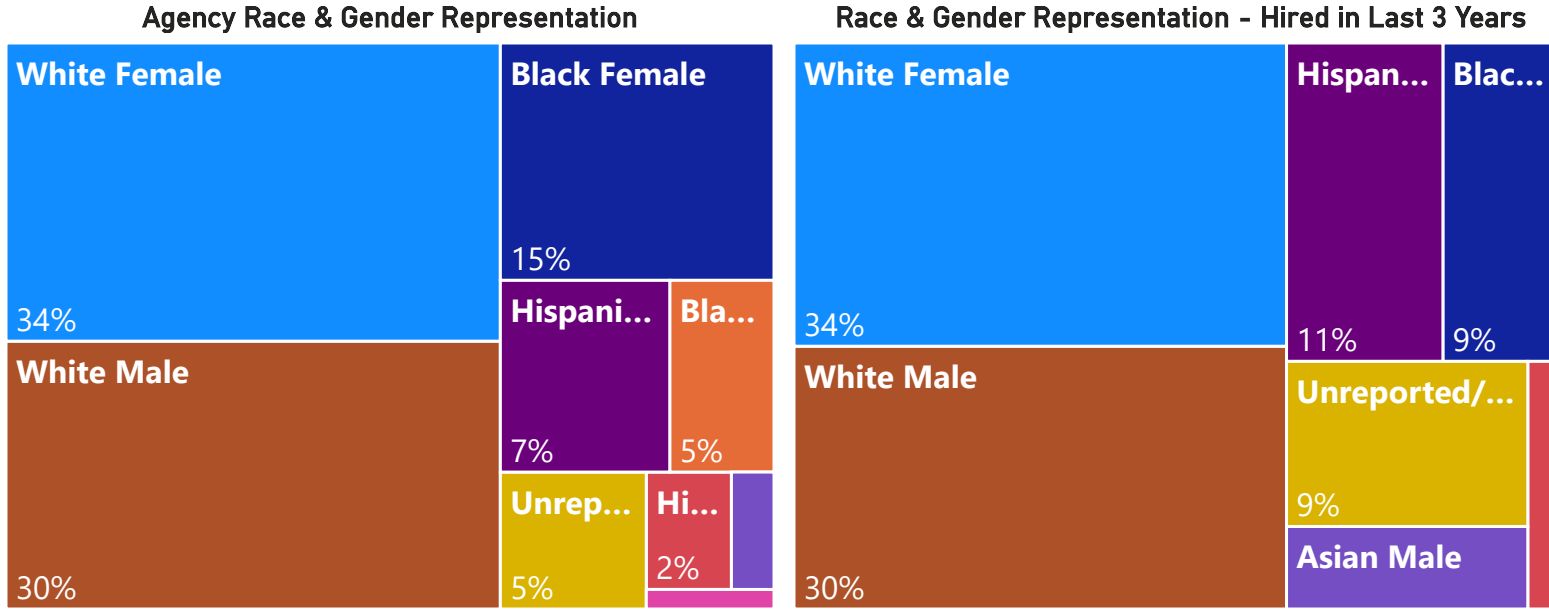
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



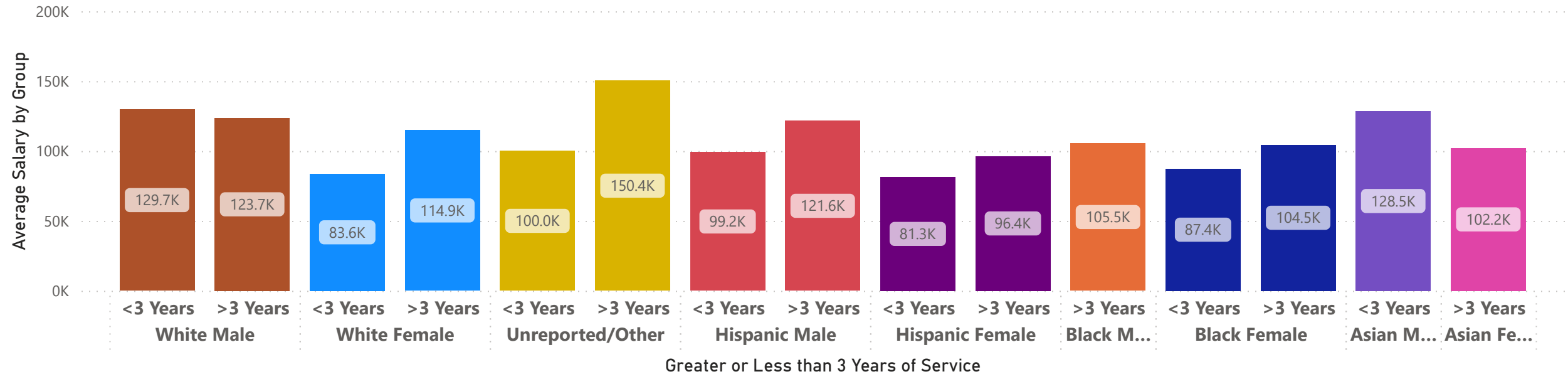
Policy & Management

Gender Pay Gap, Full Time Employees



Gender & Race Pay Gap, Full Time Employees

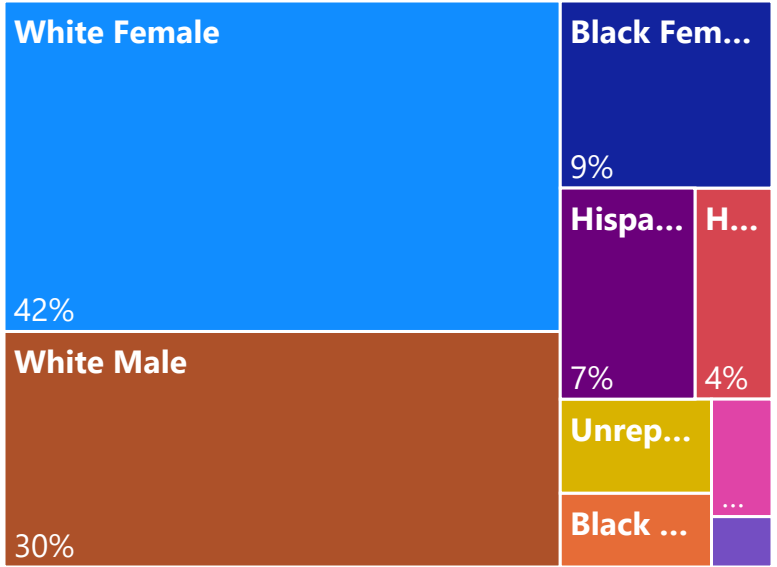
Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



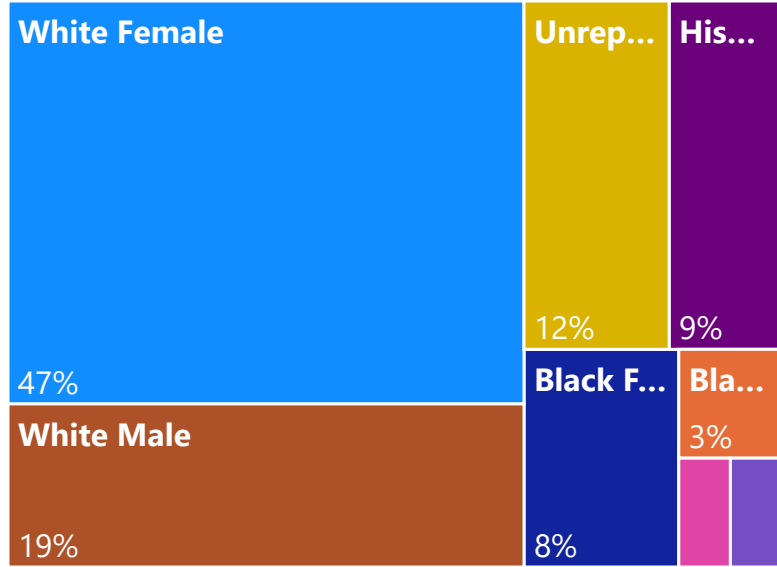
Greater or Less than 3 Years of Service

Public Defenders

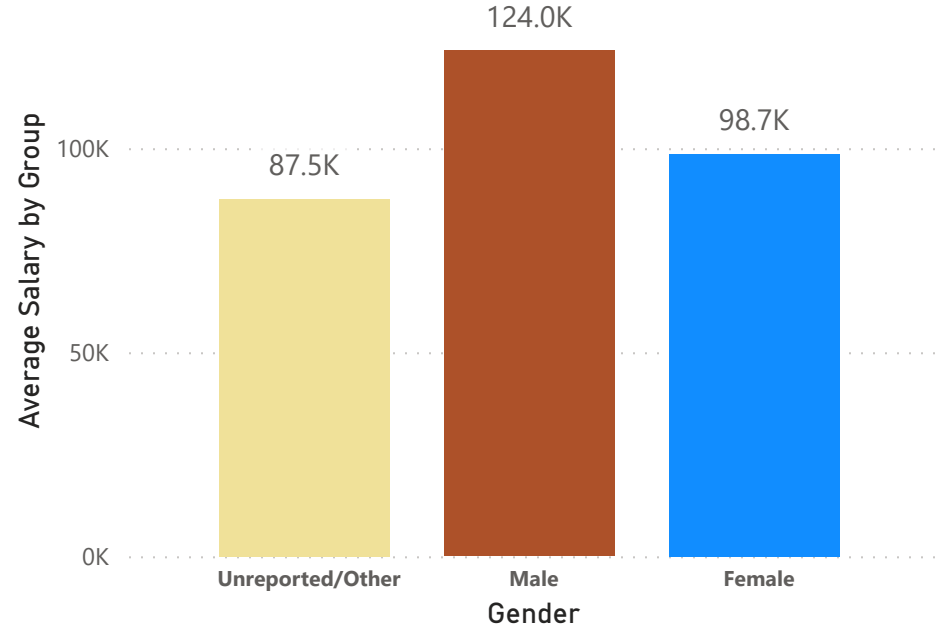
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

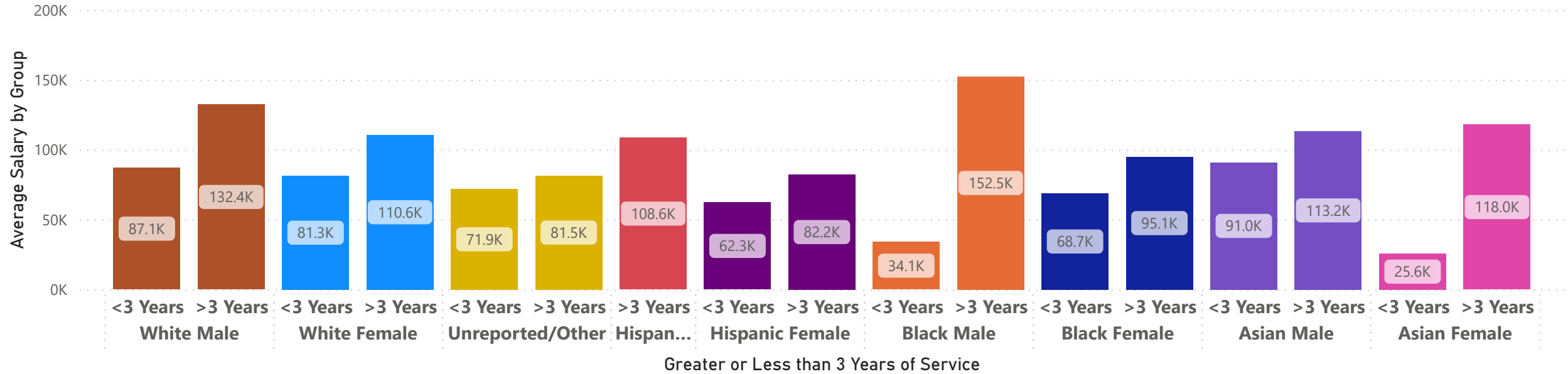


Gender Pay Gap, Full Time Employees



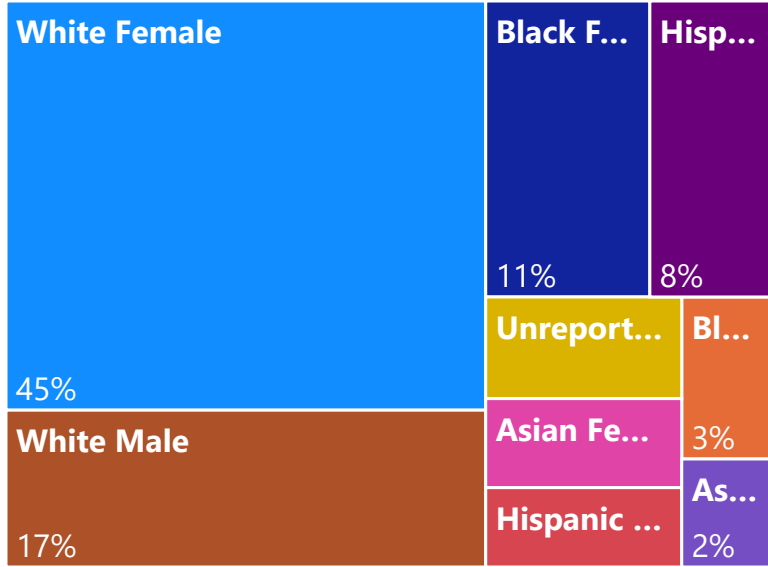
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

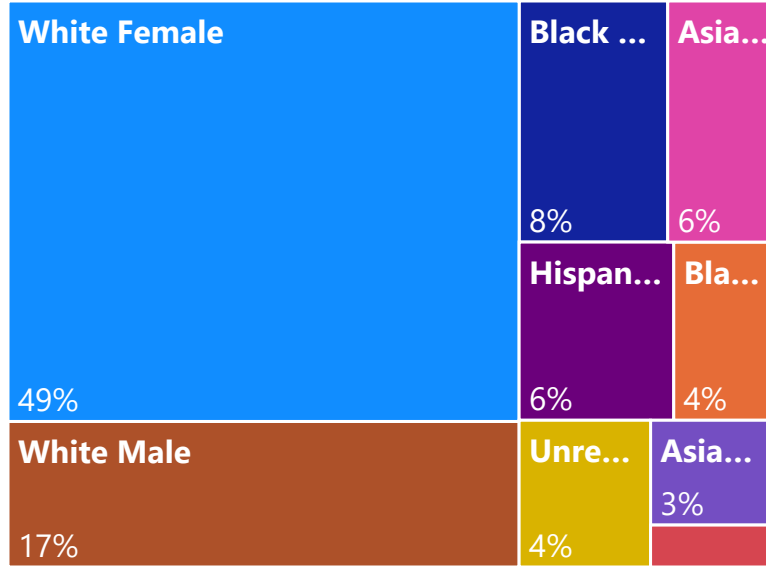


Public Health

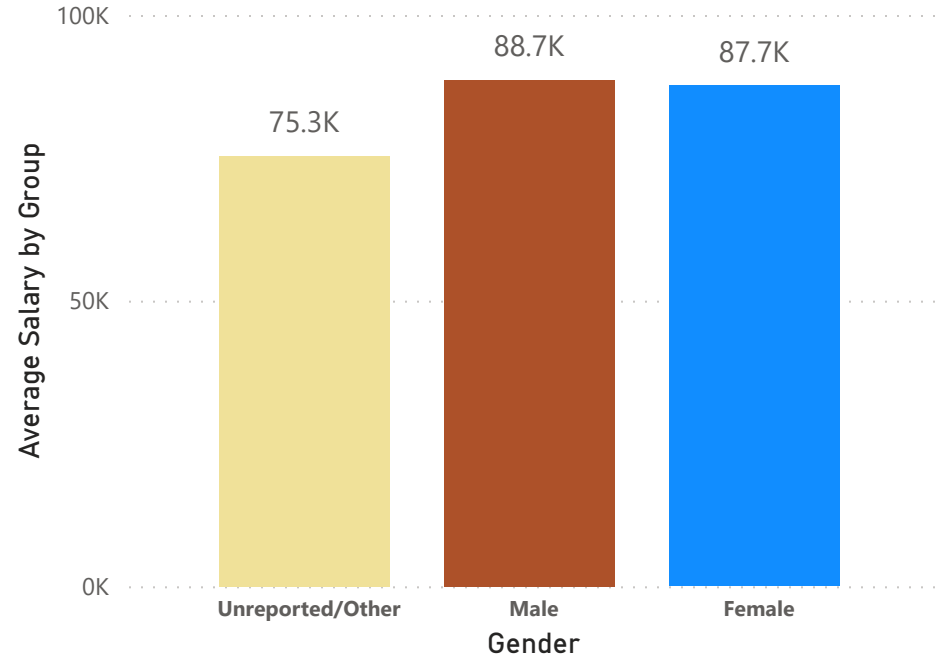
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

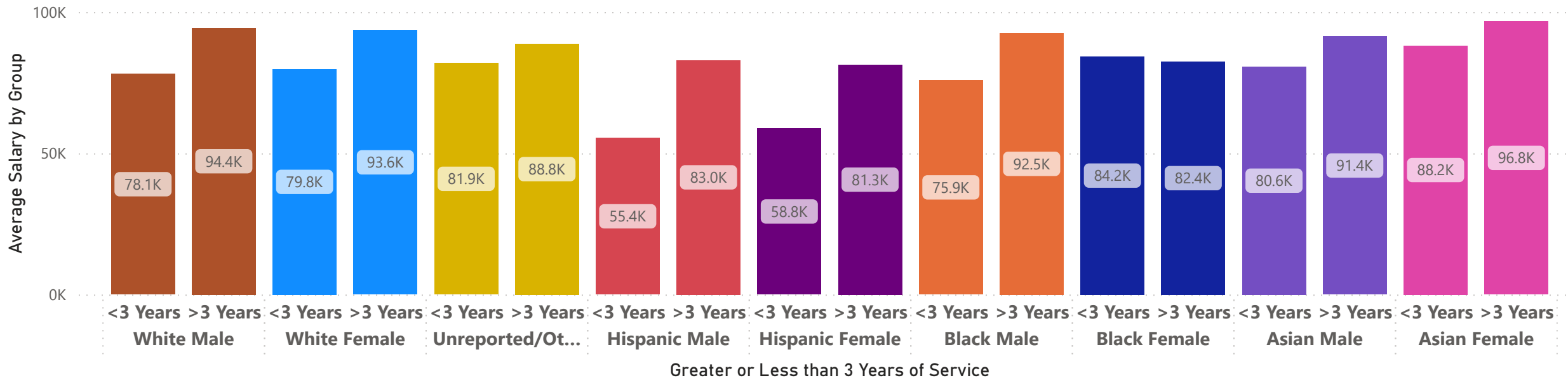


Gender Pay Gap, Full Time Employees



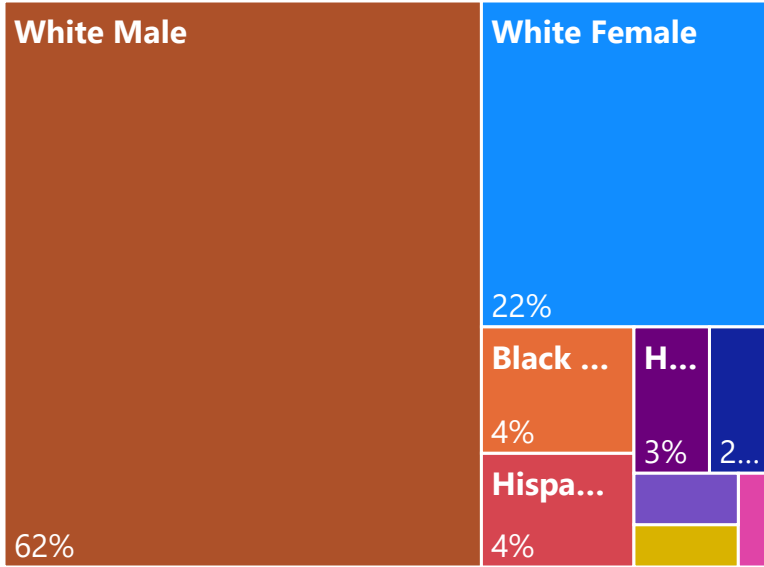
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

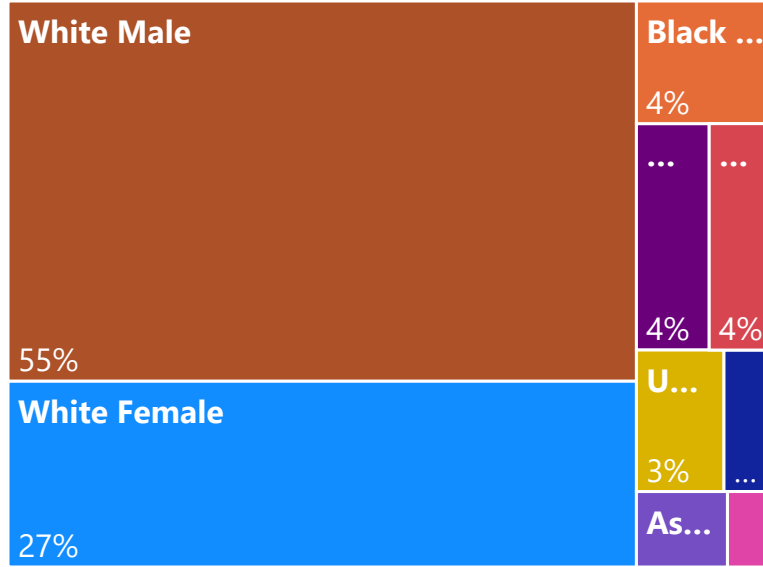


Public Safety

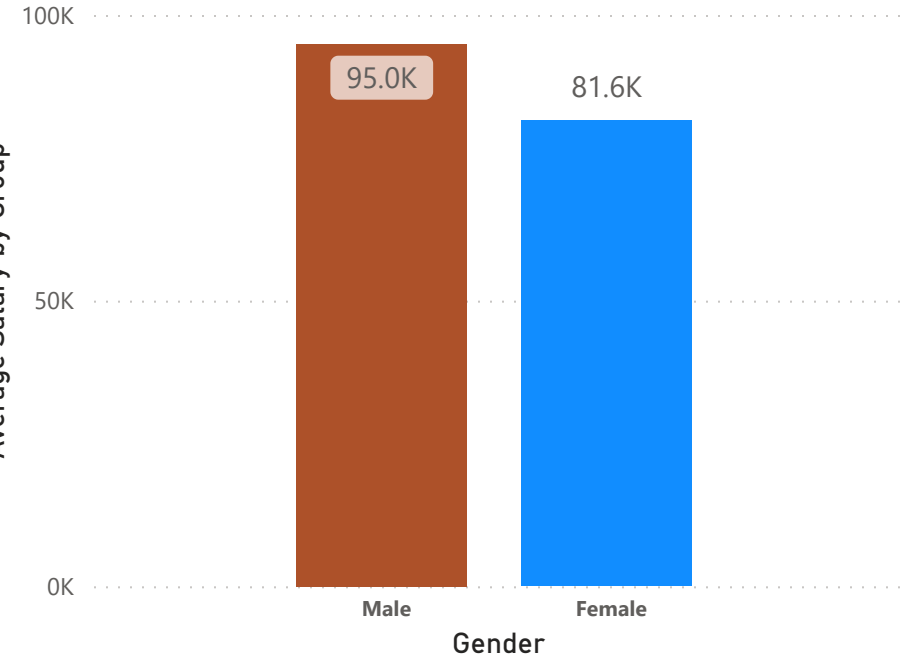
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

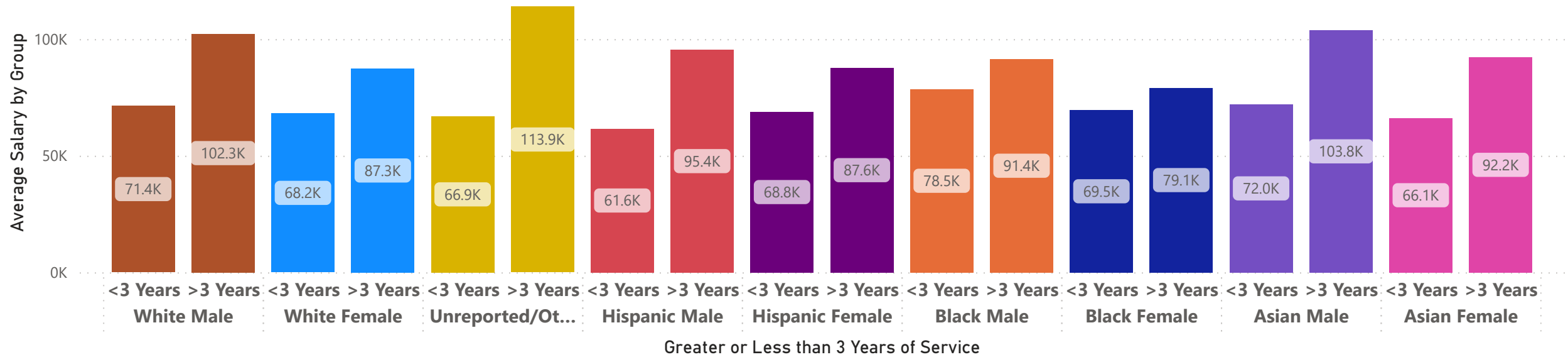


Gender Pay Gap, Full Time Employees



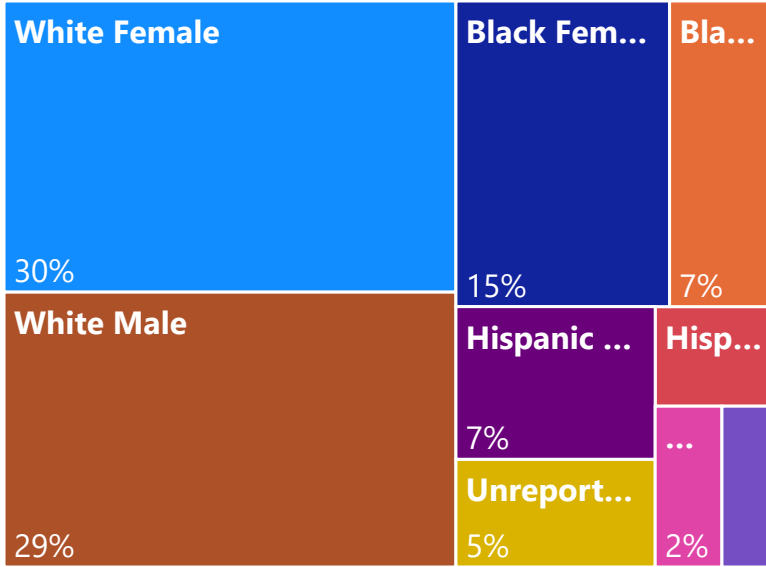
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

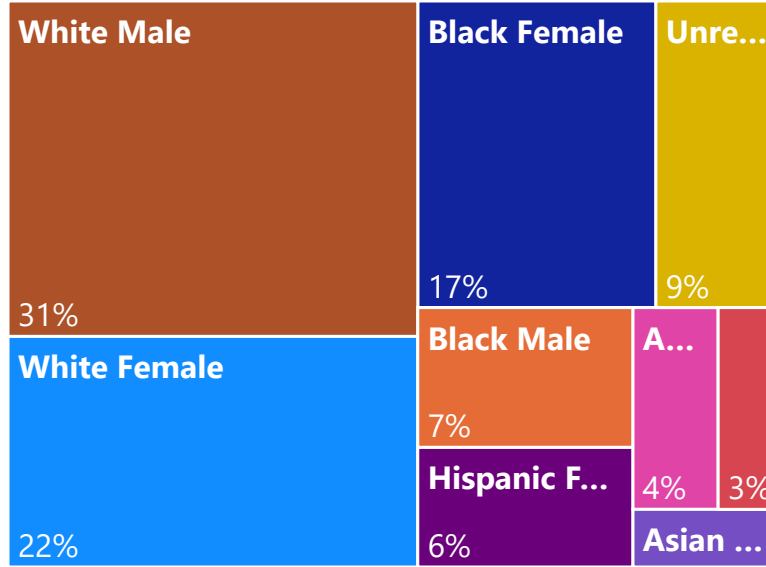


Revenue Services

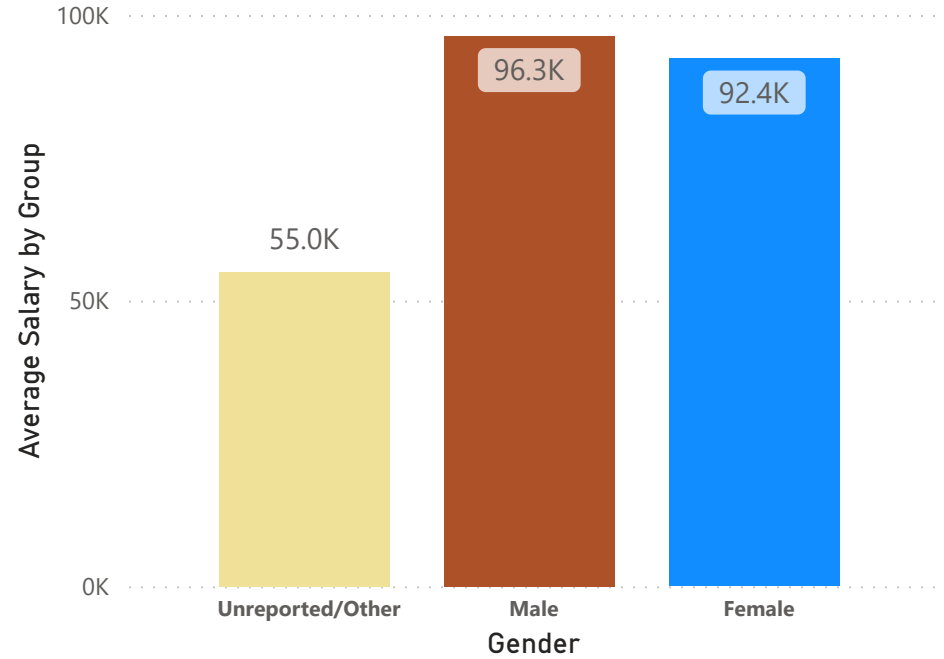
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

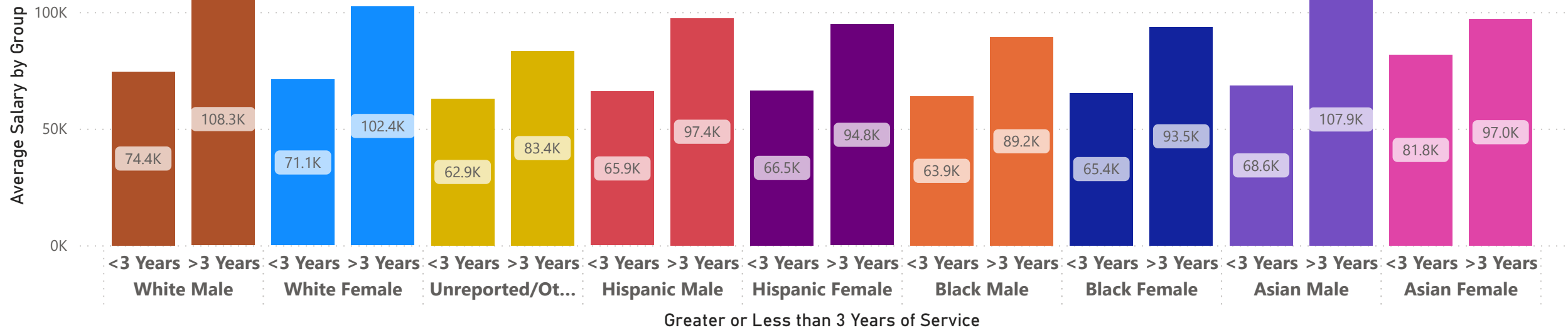


Gender Pay Gap, Full Time Employees



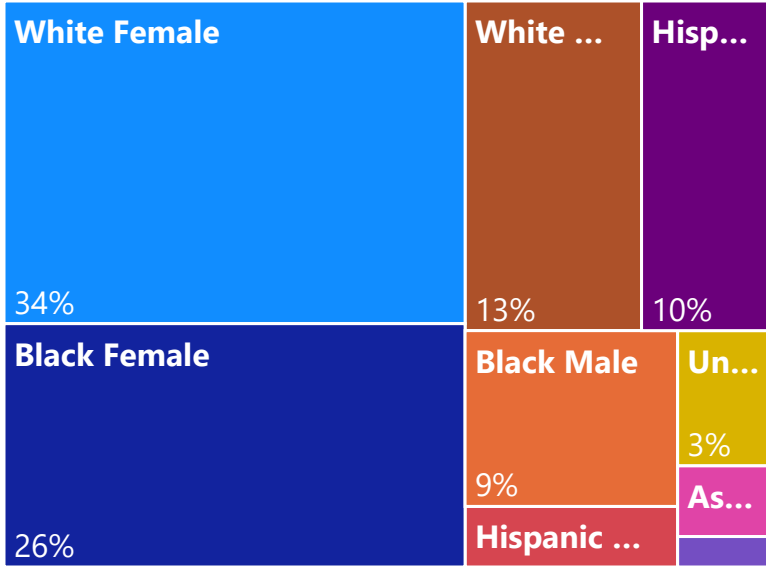
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

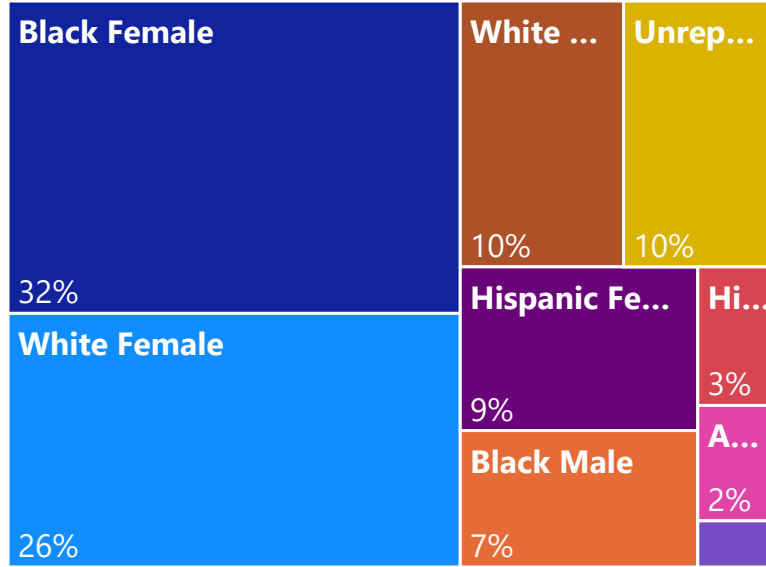


Social Services

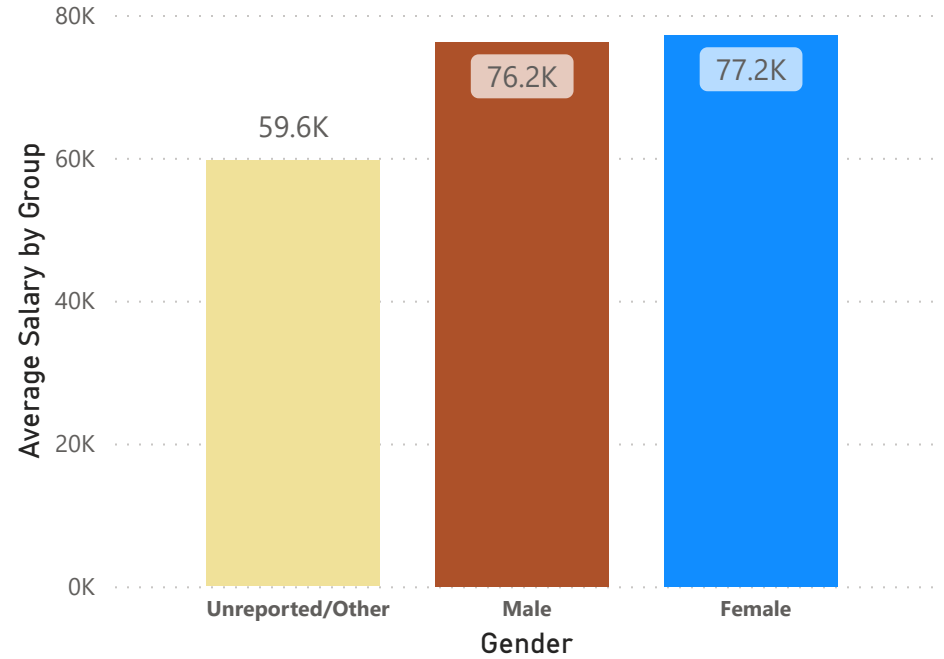
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

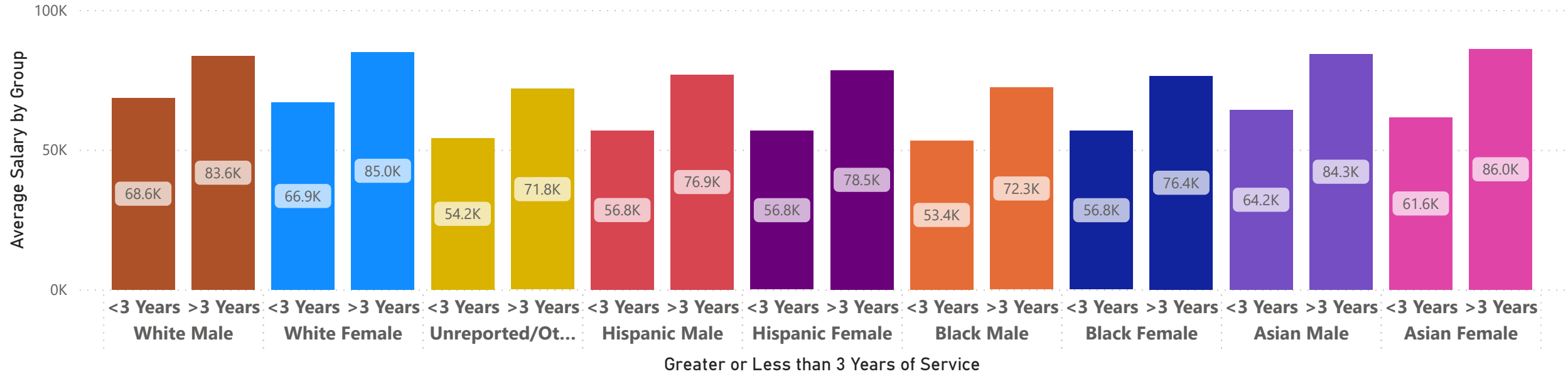


Gender Pay Gap, Full Time Employees



Gender & Race Pay Gap, Full Time Employees

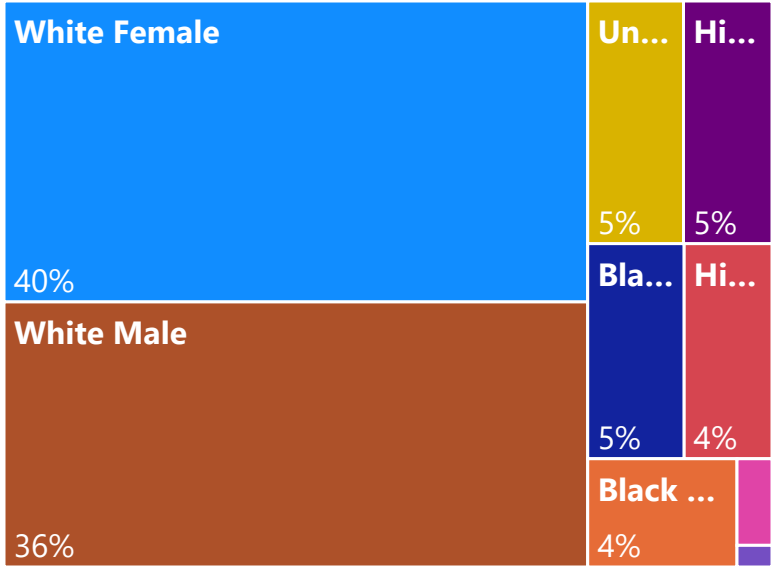
Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



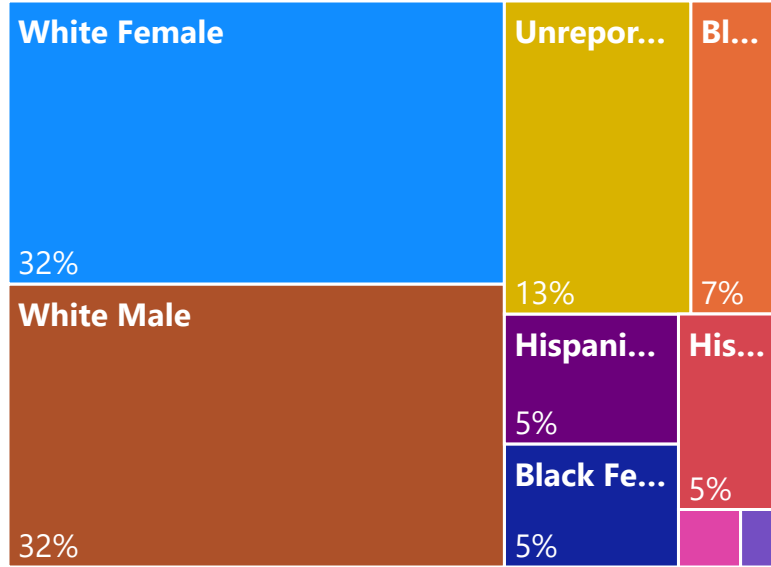
Greater or Less than 3 Years of Service

Technical High Schools

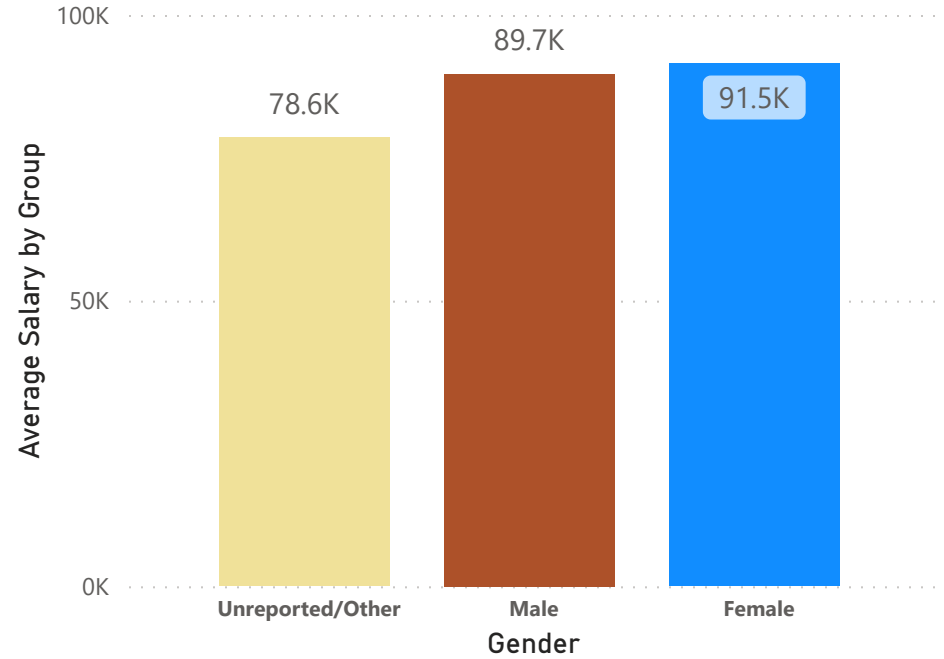
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

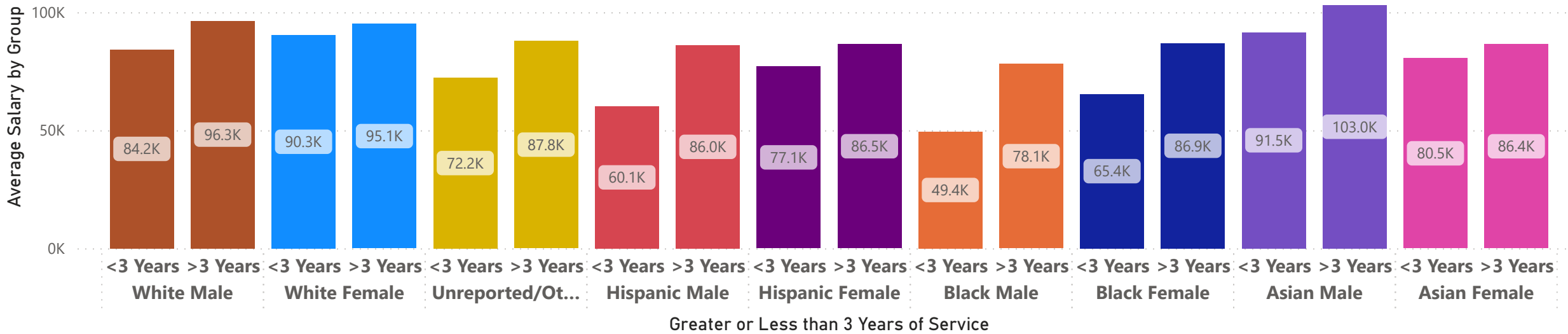


Gender Pay Gap, Full Time Employees



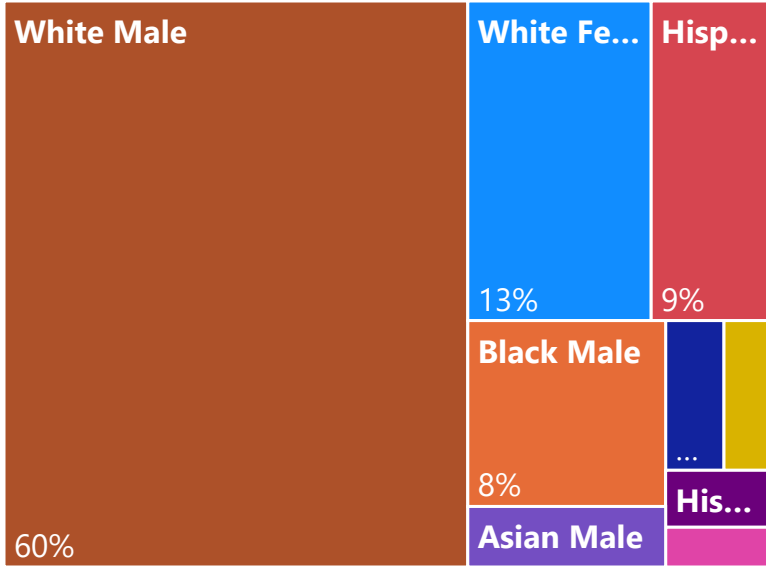
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

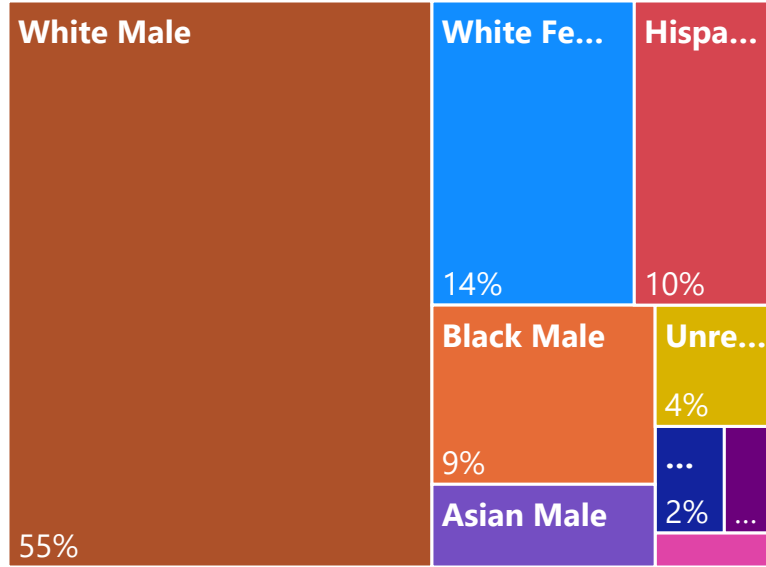


Transportation

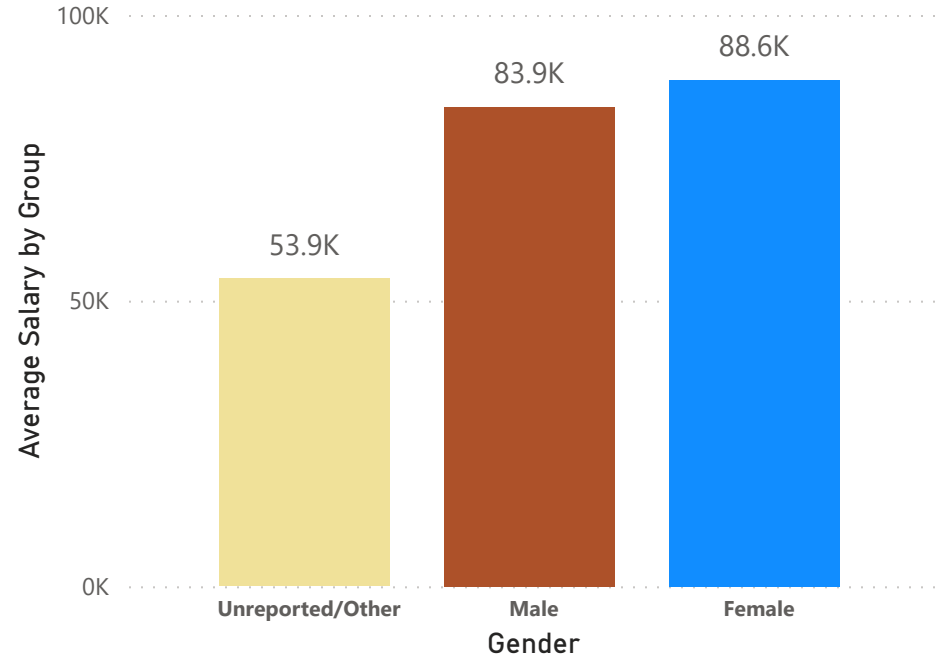
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

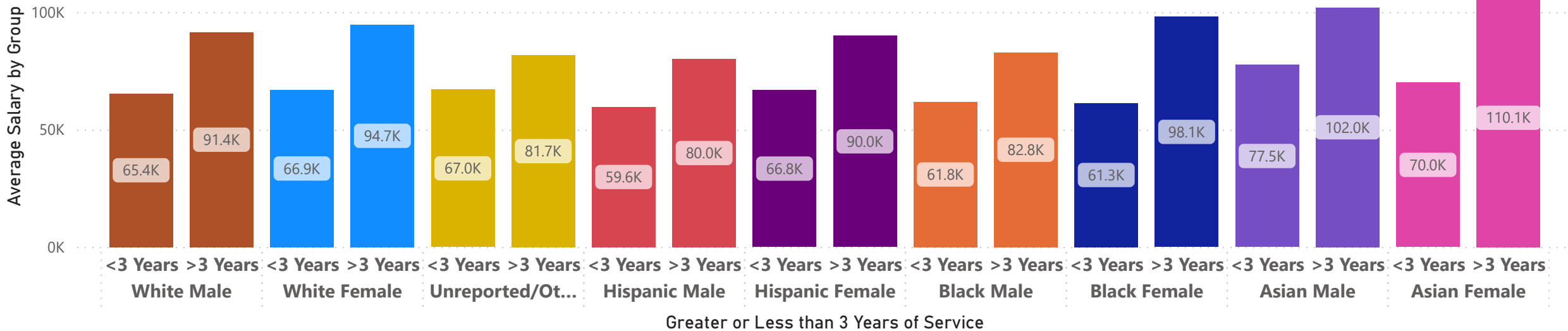


Gender Pay Gap, Full Time Employees



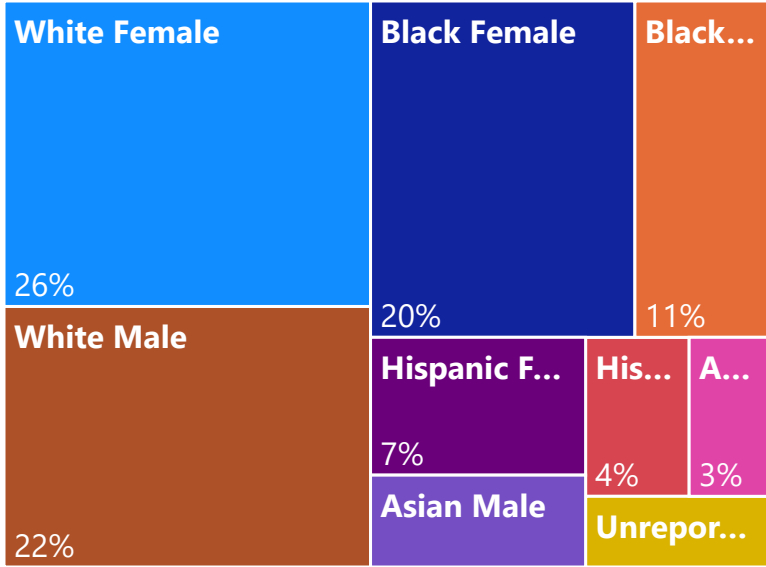
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

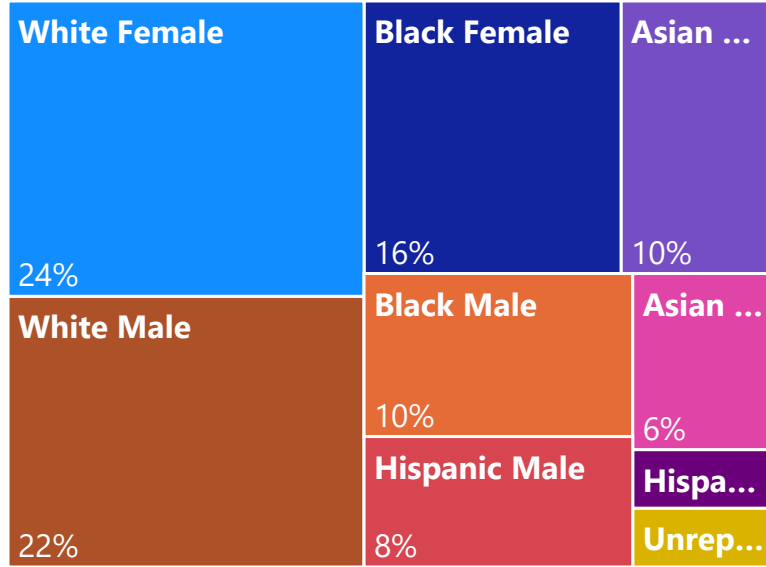


Treasurer's Office

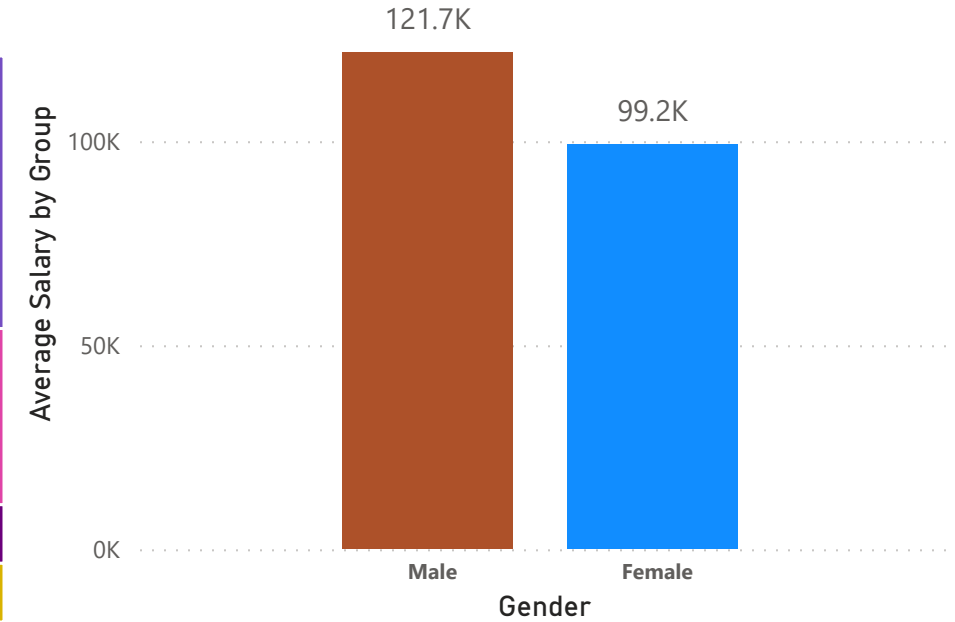
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

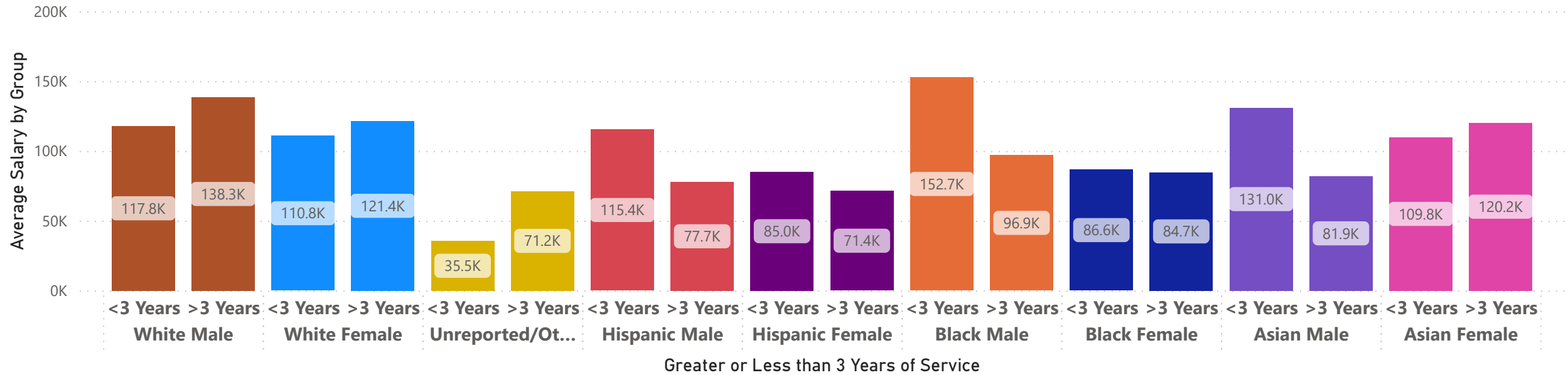


Gender Pay Gap, Full Time Employees



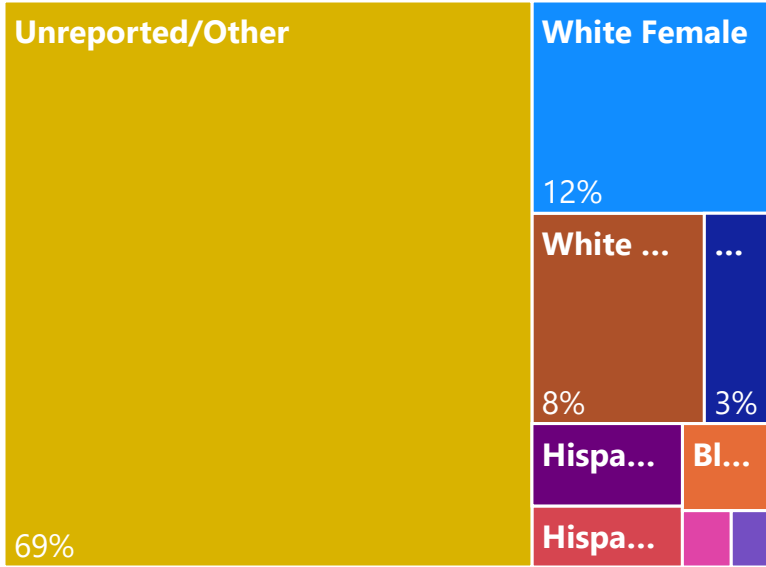
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



UCONN Health

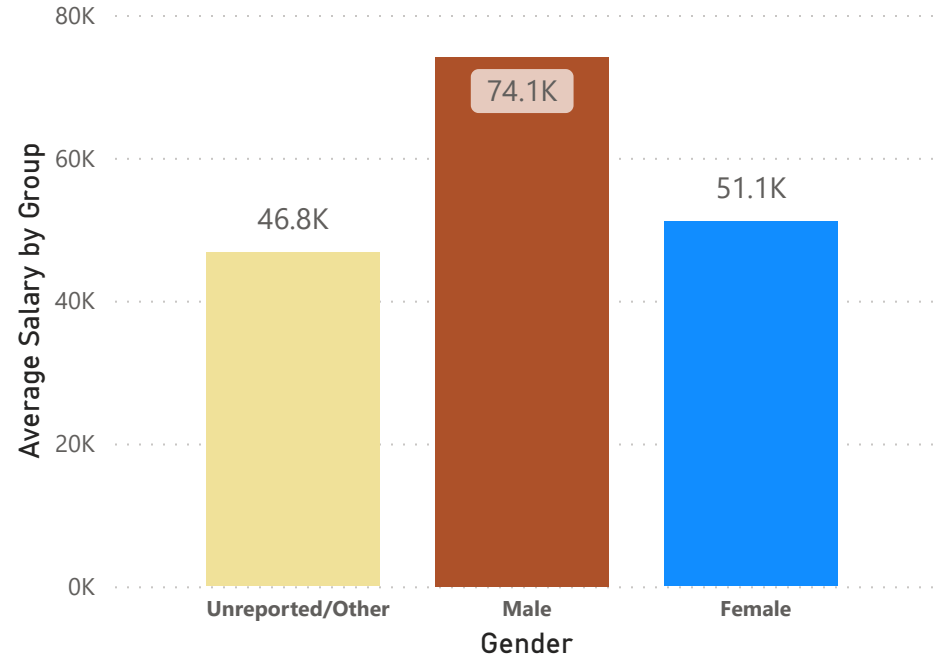
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

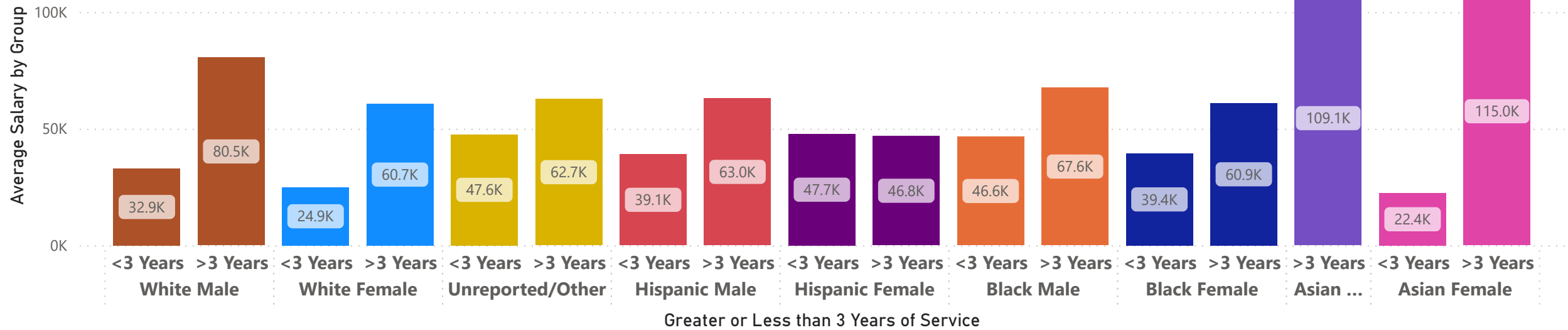


Gender Pay Gap, Full Time Employees



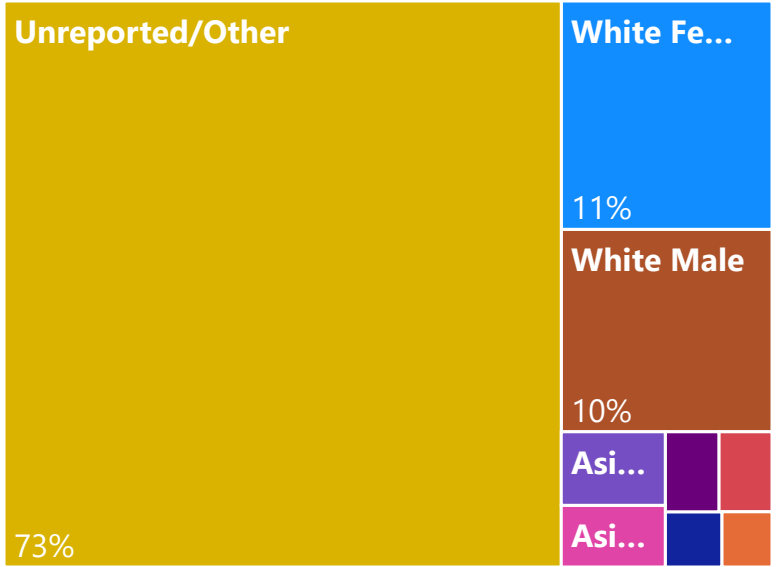
Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



University of Connecticut

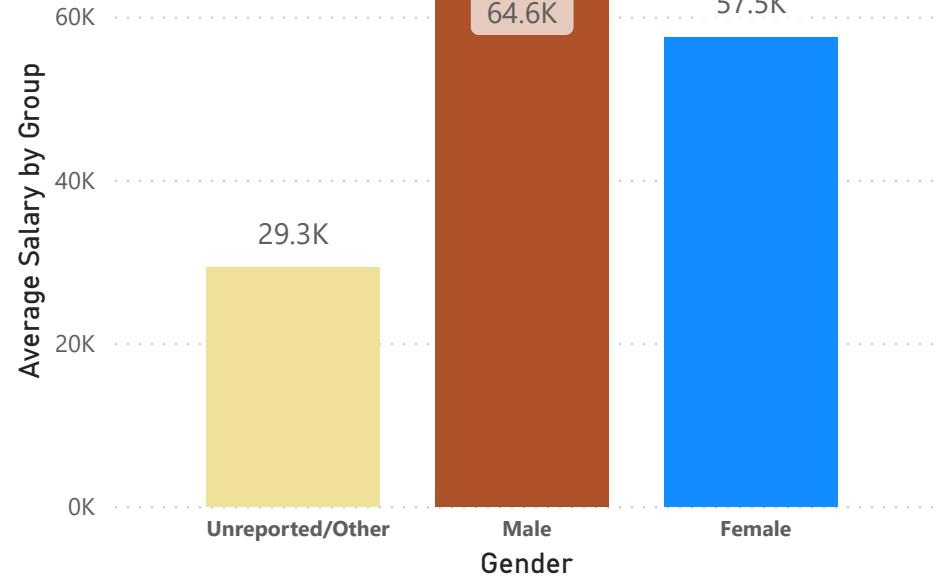
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years

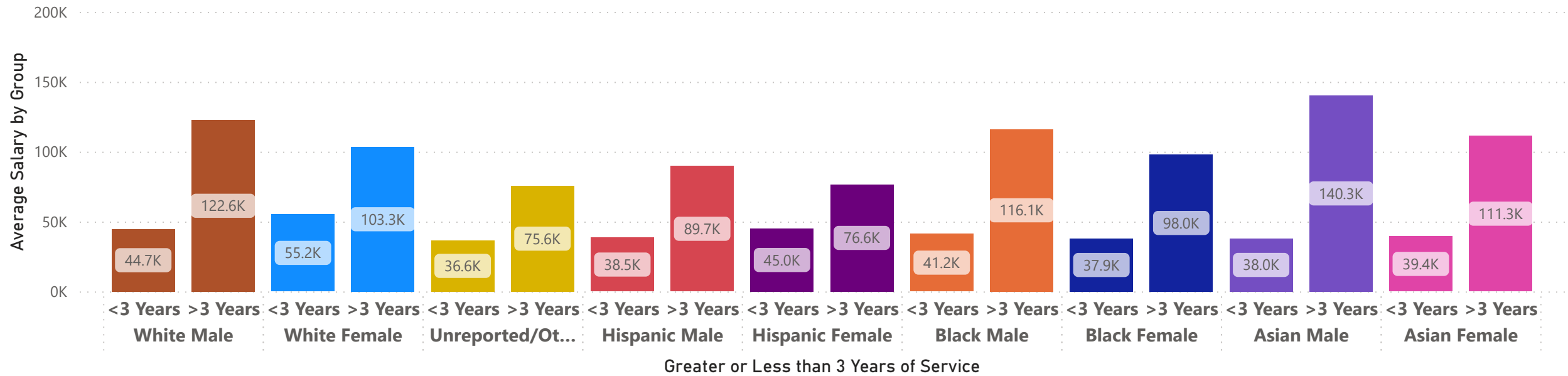


Gender Pay Gap, Full Time Employees



Gender & Race Pay Gap, Full Time Employees

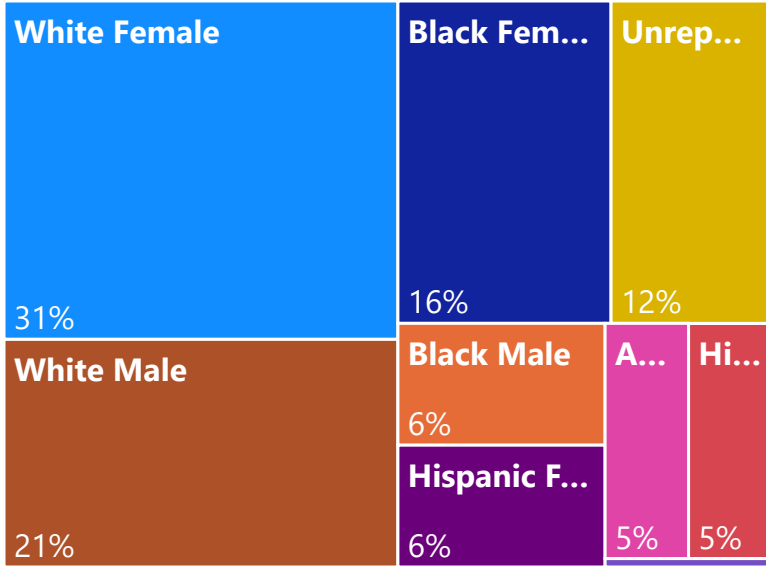
Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female



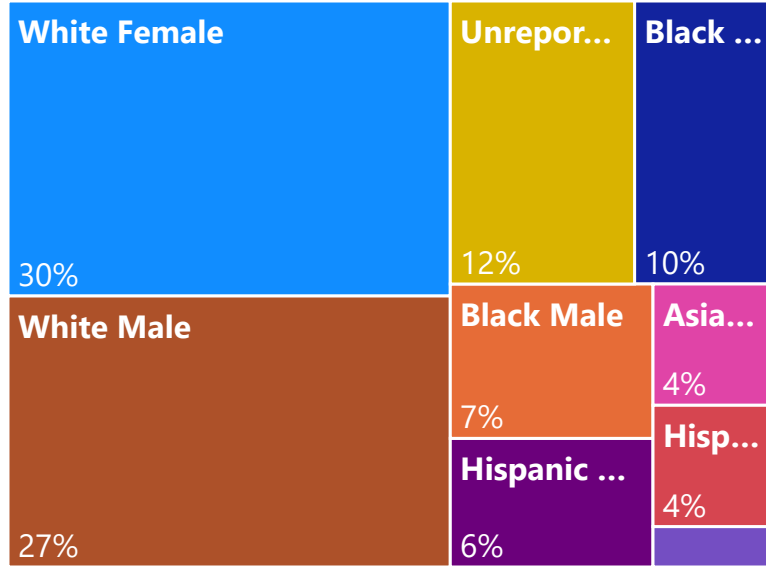
Greater or Less than 3 Years of Service

Veterans Affairs

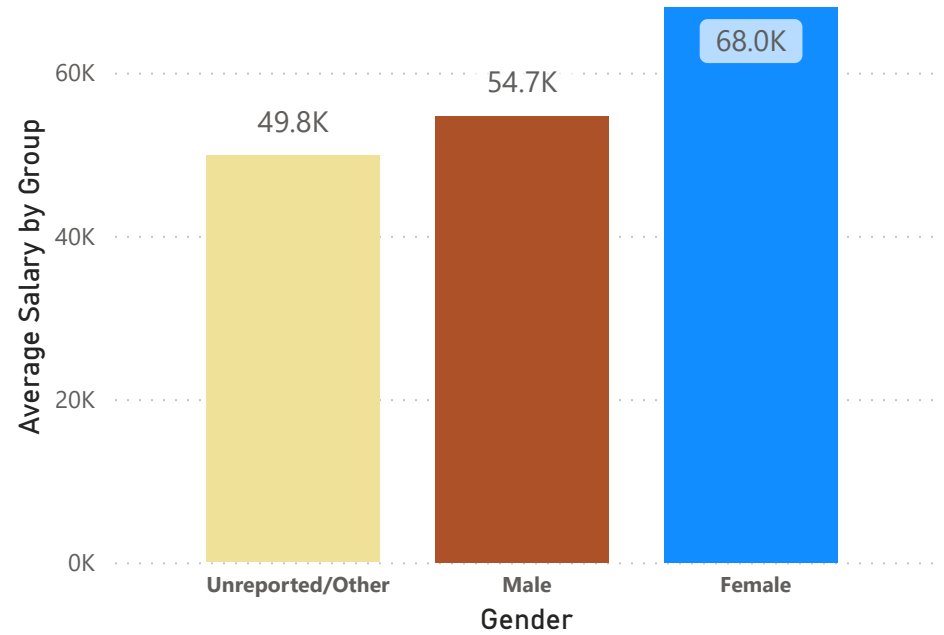
Agency Race & Gender Representation



Race & Gender Representation - Hired in Last 3 Years



Gender Pay Gap, Full Time Employees



Gender & Race Pay Gap, Full Time Employees

Race & Gender Group ● White Male ● White Female ● Unreported/Other ● Hispanic Male ● Hispanic Female ● Black Male ● Black Female ● Asian Male ● Asian Female

