

STATE OF CONNECTICUT
STATE EMPLOYEES RETIREMENT COMMISSION
INVESTMENT SUBCOMMITTEE MEETING

MARCH 12, 2024 MEETING
HELD VIA ZOOM
CONVENED AT 10:02 a.m.

Present:

Peter Adomeit, Chairman
Michael Bailey, Trustee
Brian Hill, Trustee
David Kraveski, Trustee
Karen Nolen, Trustee
John Herrington
Robert Helfand
Benjamin Sedrowski
Tom Woodruff
Agnes Gajowiak
Nicole Wagner
Frank Picarelli
Joe Fein
Dave Evans
Michael McCann
Scott Mann
Rob Luciani
Vanessa Vargas Guijarro
Cindy Cieslak, Rose Kallor, LLP

TRANSCRIPTIONIST: Karin A. Empson

1 (Proceedings commenced at 10:02 a.m.)

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5 CHAIRMAN ADOMEIT: Okay. This is the meeting
6 of the Investment Subcommittee of the Connecticut State
7 Employees Retirement Commission.

8 And, Cindy, do you have the attendance of the
9 members of the Commission, please?

10 MS. CIESLAK: Sure. Good morning. This is
11 Cindy Cieslak. Present this morning, we have Chairman
12 Peter Adomeit, Trustee Karen Nolen, Trustee Brian Hill,
13 Trustee Michael Bailey. From the State of Connecticut,
14 we have Tom Woodruff, Robert Helfand, Ben Sedrowski,
15 Nicole Wagner, and Agnes Gajowiak. Also present—

16 CHAIRMAN ADOMEIT: Okay.

17 MS. CIESLAK: Do you want me to identify the
18 others present?

19 CHAIRMAN ADOMEIT: Yeah. Please do, yeah.

20 MS. CIESLAK: Okay. This is Cindy Cieslak.
21 Also present are Scott Mann, Vanessa Vargas Guijarro,
22 Michael McCann, Frank Picarelli, Rob Luciani, Dave
23 Evans, and Joe Fein.

24 MR. PICARELLI: (Inaudible) Rob.

25 CHAIRMAN ADOMEIT: Okay.

1 MS. CIESLAK: I'm sorry, did I - this is
2 Cindy. Did I miss someone?

3 DR. WOODRUFF: (Inaudible) Robert.

4 MR. LUCIANI: (Inaudible)

5 CHAIRMAN ADOMEIT: Peter Adomeit here. Are
6 we ready to proceed then, Cindy?

7 MS. CIESLAK: (No audible response)

8 CHAIRMAN ADOMEIT: Okay. Tom Woodruff. Who
9 is going to be doing the presentation today?

10 DR. WOODRUFF: I assume it will be Empower
11 and Frank.

12 MR. PICARELLI: (Inaudible)

13 CHAIRMAN ADOMEIT: Okay. Thank you.

14 MR. McCANN: All right. This is - yeah, this
15 Mike McCann with Empower, and we're happy to get things
16 started today. I'm joined today with the leader of our
17 government team, Rob Luciani; along with Scott Mann,
18 who leads your dedicated service team; Joe Fein; and
19 then also Dan Evans, the client service manager.

20 So for our meeting today, what I'd like to do
21 is share some updates on the migration for the
22 Connecticut plans from the Heritage Prudential
23 recordkeeping platform over to the Empower platform.
24 I'll share some high-level updates on that, ask Rob to
25 share some perspective from a senior leader perspective

1 on how the overall migration is going, and then we can
2 dig into a couple of the pertinent slides in the
3 report. And then I'd be happy to answer any questions
4 that you might have along the way.

5 So again, Mike McCann with Empower. So the
6 migration was completed last week. So last week, on
7 Tuesday, we went live on the Empower recordkeeping
8 platform. So all four of the Connecticut plans, the
9 457, the 403(b), the ARP Plan, and then the Tier IV
10 Plan, went live on the Empower system. That happened
11 on March 5th. Really happy to share that it went live
12 on schedule as planned. All the assets have mapped
13 over correctly. All the assets are in the right
14 investments, the right money source, and all
15 participant indicative data has loaded, and
16 participants have begun to register their accounts on
17 the Empower platforms.

18 Most importantly, the first thing that you
19 look for after data integrity after a migration is
20 participants are able to then also transact as normal.
21 So we're seeing everything look really well in terms of
22 how exchanges are flowing through the system,
23 allocation changes, deferral changes, as participants
24 want to make any beneficiary changes, and then also
25 distributions as well.

1 In addition to that, late last week was the
2 first payroll load for the 457, 403(b), the ARP Plan,
3 the Tier IV, and we're working through that process
4 right now, the 457 and the 403(b). And I believe that
5 the Tier IV has already posted, and I believe that the
6 ARP will fully post tonight. So that's a huge
7 additional milestone in terms of just the first time
8 you're going through that process on the new system as
9 well, just figuring out and making sure all of the
10 files are carrying over the right way, they're being
11 interpreted the right way, and being cared for the
12 right way.

13 And it goes without saying, we want to make
14 sure that we especially thank the partnership of Agnes,
15 Nicole, and Bert, and everyone at OSC on all the
16 tremendous work and partnership, not only preparing for
17 all aspects of the migration, but now that we're live,
18 just working through just all of those first unknowns
19 that you go through when you're first going through
20 everything for the first time on the new system.

21 So with that, that's kind of the big high-
22 level in terms of just the actual migration itself. I
23 would like to turn it over to my leader, Rob Luciano,
24 to just share some perspective from his angle.

25 Rob?

1 MR. LUCIANI: All right, Mike, thanks. This
2 is Rob Luciani from Empower. I was formerly part of
3 Pru and now a part of Empower. And coming over to
4 Empower, I'm happy to say that I was able to take my
5 entire team over and pretty much fully intact. So
6 there's a lot of folks that are familiar; many are
7 familiar with me. I've been involved with the State's
8 plan since it joined Prudential many years ago.

9 I have a position in Empower that is - we are
10 segmented at Empower, so I served a few different
11 markets before. I excelled into just government here
12 at Empower, so I'm very happy with that.

13 So what I wanted to do a few minutes is give
14 a little bit of a background on the overall migration
15 as well as a little bit of a picture of Empower in the
16 past year. So if you look at the migration, as Mike
17 mentioned, this last weekend was our final migration.
18 So it's great for me to be able to say that, from the
19 defined contribution plan perspective, we are done. We
20 are off the old computer system at Prudential. We have
21 moved all of our clients onto these.

22 So this last weekend, we moved 2,800 clients,
23 4.1 million participants, and about 310 billion
24 dollars' worth - I'm sorry; that's the total. For
25 this last weekend, it was 580 clients, 1.1 million

1 participants, and 90 billion in assets. That was just
2 last weekend. This was the final wave. We had
3 basically, that I counted, around six different waves.
4 Now overall though - and many say that this is probably
5 the largest migration of a business that was ever done
6 in kind of the defined contribution world.

7 So it was 2,800 clients were moved, 4.1
8 million participants, and 310 billion dollars in
9 assets, overwhelmingly positive. I mean, clearly, as
10 Mike said, there are still things that are new to
11 clients, so there's lots of stuff that will be the
12 first time some clients are doing. So we're not
13 claiming that this is just all done yet. What we're
14 saying is from a nuts-and-bolts data perspective, we're
15 perfect. We footed out to the point-zero-zero-zero-
16 zero - I forget how far zeros out we go. Everything
17 footed; everything was accurate; data came over. We're
18 still working on some items for sure, individual
19 clients, to make sure that everything is perfect. But
20 overwhelmingly, we do call it a success, for sure, at
21 this point.

22 And as you know, one of the important parts
23 of being successful in the recordkeeping business is
24 having scale. So this now puts Empower solidly in the
25 role of where we have scale, perfectly, which is one of

1 our challenges that we didn't have at Prudential.

2 Also over these last two years, the
3 Prudential acquisition gave to Empower, over these two
4 years, they added 190 new capabilities to their web
5 platform, things that Prudential did that now Empower
6 is (inaudible). And that took about 400,000 hours of
7 development. And through that, I'm happy to say that
8 ninety percent of all of Prudential clients were
9 retained.

10 The deal was originally struck with hopes of
11 being at about the eighty-three-percent level. We're
12 at ninety-percent level. And in government, I'm happy
13 to say that we're at ninety-nine percent. We've
14 retained ninety-nine percent of our government clients
15 through two years' worth of uncertainty, and we know
16 things were uneasy at times and through all the
17 migration. So we're pretty pleased with that.

18 But we're also pleased with, at the same
19 time, you look at this last year, we had record sales
20 growth. So as a firm, we're still continuing to
21 operate on all cylinders beyond just the acquisition,
22 you know, from Prudential. So we had 4,000 new plans
23 come on board at Empower, 300 in government alone. Our
24 nearest competitor is, on average, maybe 80 clients a
25 year. We took on 300 last year and while we've

1 maintained a ninety-eight percent or almost ninety-nine
2 percent retention also on our organic business at
3 Empower.

4 And we've also retained our ninety-nine-
5 point-nine percent accuracy of transactions. That's
6 something that Empower has been proud of. And also a
7 net promotor score, and that's the - for those who are
8 not familiar with it, that's a pretty hard bar to kind
9 of achieve. A net promotor score is you need to have
10 your clients give you an eight, nine or ten likely-to-
11 recommend. We received a score of 79 last year when 50
12 is considered world class.

13 So, you know, one of the things we just want
14 to say is that while we were doing the transition,
15 really we're keeping an eye on the business, which we
16 feel is also comforting to those folks that are coming
17 into and becoming part of, you know, the Empower world,
18 you know, post-migration.

19 Our call center has achieved ninety-nine
20 percent first call resolution, seventy-five percent of
21 the calls answered in five seconds. We also rolled out
22 SECURE Act 2.0, the first part of it, last year, which
23 alone cost us about 65 million dollars. So we think
24 that's another example, when you think about how, you
25 know, being - having scale and how important it is in

1 recordkeeping. We had another firm actually call us
2 and give us their retirement business because they
3 couldn't update for SECURE 2.0. So it's where we think
4 scale is really coming into play.

5 So I just wanted to kind of mention a few of
6 those items. I'll be here obviously to answer any
7 questions. But coming also in 2024, we're putting in a
8 new workflow system; we're adding new DEDI data
9 enhancement. So if you can give us more data about
10 diverse populations, you know, in your plan, we can
11 then report those back out too. That's a new service
12 that we will be providing next year. And the workflow
13 especially we're pretty excited about. And we have new
14 items coming into our plan sponsor center, and some
15 things to look forward to that we will be reporting out
16 more pretty shortly.

17 I'll pause there for any questions.

18 MR. PICARELLI: Frank Picarelli for Segal
19 Marco. One of the questions that I have is, you know,
20 GoalMaker is a proprietary product of Prudential, and I
21 know that Empower, in their current book of business
22 doesn't work with that product.

23 Will this be something that is only going to
24 be available for the old Prudential book of business,
25 and is this going to be something that's going to be a

1 major commitment under the Empower platform?

2 MR. LUCIANI: (Inaudible)

3 MR. PICARELLI: (Inaudible) your
4 recordkeeping (inaudible) I understand consolidation of
5 different platforms and the efficiencies around that.
6 That's our concern, number one.

7 MR. LUCIANI: Yeah. So, I didn't hear you
8 fully, but I think - I mean, GoalMaker is absolutely -
9 that's one of those items that we mentioned about new
10 capabilities that were added to Empower's platform.
11 The neat thing about it - and I'm a little bit close to
12 this because actually I developed GoalMaker; I was in
13 product prevention (phonetic). And what was cool was
14 there were some things that we couldn't get done at
15 Prudential that we were able to actually do when we
16 moved to the Empower platform.

17 So as you probably know, we changed from, you
18 know, going through a date range instead of just a time
19 (inaudible). So things that we wanted to do at
20 Prudential that we just couldn't get the bandwidth to
21 get done, and we actually did that in the migration
22 over to Empower.

23 So that - you know, what's on the platform
24 today, we're committed to for our branch of clients
25 that have it, that we're going to - that it's there and

1 it's going to be kept up to date. And it's part of,
2 you know, the capabilities that Empower now has for the
3 branch of clients that came over. It was one of those
4 items that we had to do.

5 DR. WOODRUFF: This is Tom Woodruff.
6 Following up on Frank's question, so do you own
7 GoalMaker now, or are you, in a sense, licensing it
8 from Prudential? It sounds like you must own it
9 because you've been able to modify some of its
10 functionality.

11 MR. LUCIANI: Yeah. I think Joe is trying to
12 speak, but I'll answer this for sure, Dr. Woodruff.
13 Yes. GoalMaker was a big - there's a number of things
14 that (inaudible).

15 CHAIRMAN ADOMEIT: This is Rob Luciani.

16 MR. LUCIANI: I'm sorry. Rob Luciani.
17 Sorry.

18 There are a number of items that were
19 acquired from Prudential. You know, obviously the
20 business would be the stable value part of the company,
21 our products, services. So GoalMaker is included in
22 that, all of our separate account capabilities, all of
23 our people. And so there were a lot of things that
24 were acquired as part of the Prudential business.

25 It was not just the, hey, we want your

1 clients kind of a deal. This was truly a, we want your
2 clients, your capabilities, your stable value was a
3 crown - you know, it was a jewel in the crown of
4 Prudential. That came over intact to Empower as well.

5 DR. WOODRUFF: Okay.

6 MR. PICARELLI: Thank you for that
7 clarification.

8 MR. LUCIANI: (Inaudible)

9 MR. McCANN: All right. Any other migration-
10 related questions?

11 CHAIRMAN ADOMEIT: That's Michael McCann.

12 MR. McCANN: So, yes, this is Michael McCann.
13 And I would like to now shift to going over a few of
14 the slides from our report to wrap up our section for
15 today. So let me see if I am successful in sharing my
16 screen.

17 All right. Can everyone see my screen?

18 CHAIRMAN ADOMEIT: I can. Peter Adomeit.

19 MS. GAJOWIAK: Yes.

20 MR. McCANN: All right. So let's start on
21 Slide 5 of the presentation.

22 CHAIRMAN ADOMEIT: Can you make it bigger?
23 Can you make the-

24 MR. McCANN: Let me see if I can expand it.
25 Does that help?

1 CHAIRMAN ADOMEIT: Ah, yes. Thank you.

2 MR. McCANN: All right. So Slide 5, I've got
3 multiple screens here. So my presentation is on
4 another screen, so don't think that I've got bad eye
5 contact if I'm looking away from you right now.

6 So on Slide 5, this is the overall
7 demographic summary for all four of the Connecticut
8 plans. As you can see, last quarter, we went over
9 80,000 total participants across all four plans for the
10 first time. We ended the year continuing on that
11 upwards streak. We're now over 81,500 participants.
12 The plan now has a total account balance of 7.4
13 billion. We've got just over half-a-million dollars in
14 the overall expense account, and the average
15 participant balance now across all of the plans is over
16 90,000 dollars. So continued healthy momentum across
17 all four of the plans.

18 DR. WOODRUFF: This is Tom Woodruff. Just a
19 comment.

20 MR. McCANN: Yeah.

21 DR. WOODRUFF: This takes us back to where we
22 were before the big retirement cycle-

23 MR. McCANN: Correct.

24 DR. WOODRUFF: --in terms of assets. More
25 smaller accounts, but in terms of assets, we're back

1 where we were prior to the big retirement cycle.

2 MR. McCANN: Yep. Yeah, both helped out with
3 what the market did in fourth quarter, and then adding
4 the new accounts. But you're right, we're back up to
5 about almost our - around our all-time high in terms of
6 total overall assets.

7 The next slide I wanted to reference is Slide
8 10. And in the interest of time, this is just looking
9 at just the 457 Plan. But it gives you an idea of just
10 the net activity by age group. I always really like
11 looking at this breakout across all of the plans just
12 in terms of the different age cohorts, what you see in
13 terms of the total balances, especially the average
14 contribution rate per pay, the net activity in terms of
15 positive or negative.

16 As you would expect, in the older
17 populations, you have more negative activity as those
18 people are separating from service and deciding whether
19 or not to stay in plan or roll money out, take
20 distributions. The total participants in each of the
21 different stages, again, all good, healthy information
22 here across all of your plans.

23 On Page 16, I won't hit on this hard because
24 I know Frank typically does this in his update. But
25 this is showing the utilization by fund at a combined

1 plan level across all of your plans. The funds that
2 are highlighted in bold represent those funds that are
3 in GoalMaker, where you can see the total balance in
4 each of the funds, the percent invested, the total
5 number of participants utilizing the fund.

6 And then I know the one thing that I always
7 like to call out from time to time, the participants
8 that use an investment as a sole investment, the
9 Connecticut Stable Value Fund. That does continue to
10 trend down nicely, believe it or not. We're still
11 above 10,000, but a couple of years ago, that was over
12 14,000. So the overall outreach in terms of continued
13 GoalMaker adoption is working, along with some of the
14 participant communication that we've specifically done
15 to that population to bring that number significantly
16 down because I know that was a big focus for us over
17 the prior years.

18 On Pages 19 and 21, I want to hit on the -
19 one of the latest features that we added to the plan a
20 couple of years ago was the addition of contribution
21 accelerators in the 457 and the 403(b) Plan. We now
22 have just under 1,800 participants utilizing
23 contribution accelerator in the 457. That's up about
24 another 130 from third quarter to fourth quarter. So
25 that is a feature that's continuing to get more and

1 more usage as each quarter continues on.

2 And the same thing applies in the 403(b),
3 where it's not used as much, but it's still continuing
4 an upward trend where we now have 208 participants
5 utilizing that feature in the 403(b). That's up from
6 193 participants that were utilizing it in the third
7 quarter.

8 I'm now going to move to Slide 23. This is
9 an overall plan summary slide. And we have this same
10 slide built for all four of your plans. Again, in the
11 interest of time, I'll just focus on just the 457.
12 What I really like about this plan summary slide is
13 that it goes back over the last four quarters and just
14 shows you how, you know, things have changed. What I
15 really like is the trend here in total participant
16 balances where you can see in the third quarter of
17 twenty - actually, sorry; I am misspeaking.

18 This is not quarter over quarter. This is
19 month over month for the last four months, where you
20 can see how much the balances have changed based on
21 market fluctuations. So in September, we ended the
22 month with 3.8 million. If we recall, October was a
23 little bit of a pullback. It dropped to 3.8, but then
24 November and December were much healthier, and you
25 could see the uptick.

1 The participation rating continues on a nice
2 upward trend, along with - every time that you see like
3 the overall balances lift because of the variable
4 markets, we expect the corresponding - the percentage
5 assets in stable value to slightly come down, and we
6 see that trend as well from November and December as
7 compared to October.

8 Distribution activity, and the number of new
9 loans, all in the trend line of what we historically
10 see month over month for these plans.

11 MR. PICARELLI: Question, Frank Picarelli.

12 MR. McCANN: Yeah.

13 MR. PICARELLI: Is it possible on these
14 reports to kind of distill participation rate, average
15 account balance, how our numbers compare to the other
16 universe of Empower government plans?

17 MR. McCANN: Yeah, that's a great callout,
18 Frank. And it's actually one of the things I wanted to
19 reference for the next Investment Subcommittee meeting
20 when we reconnect in June. When we reconnect in June,
21 it will be the first quarterly cycle that we go through
22 on the Empower platform for reporting. So when I come
23 back to you in June, I'm going to share with you for
24 the first time our new quarterly report format that'll
25 have a lot of these insights.

1 But leveraging, Frank, to your point, the
2 full chassis of the Empower - in the Empower reporting
3 program, that'll more properly reflect Empower's
4 governmental book of business for those plan comparison
5 points. So I think that will be a nice lift that
6 everyone enjoys when I come back to share that at the
7 June meeting. That's a great callout.

8 If I look again - and we'll mix it up on this
9 next topic I want to hit. We'll look at the 403(b)
10 Plan. We have all of these slides built on an
11 individual plan level as well for GoalMaker. And the
12 theme across all of your plans here is very consistent
13 as well where you would look back - this is looking at
14 a quarterly viewpoint over the last four quarters. You
15 can see the healthy growth in terms of GoalMaker usage
16 in terms of plan assets, the number of participants
17 utilizing the GoalMaker program.

18 For the 403(b) plan in particular, over 70
19 percent in the fourth quarter of newly enrolled
20 participants chose to just enroll in the GoalMaker
21 service, so all very healthy trends there. Just
22 shifting back up really quickly to the ARP Plan, you
23 see similar statistics there. And the same thing with
24 the 457 Plan as well.

25 The 457 Plan as well, we're actually now up

1 to 42 percent participation rate in GoalMaker, and for
2 the last quarter, 86.8 percent of your participants
3 that were newly enrolled went into the GoalMaker
4 service. So continued great trends there, and I expect
5 that to continue as we move onto the Empower
6 recordkeeping platform in conjunction with the great
7 work that Scott Mann and his team continue to do day in
8 and day out on this program.

9 With that, I would like to now turn to Slide
10 47 and actually give the floor to Scott for a couple of
11 minutes to just speak about the great work that his on-
12 site counsellors use day in and day out with your
13 participants.

14 Scott?

15 MR. PICARELLI: Frank Picarelli. Before you
16 flip it over, I have another question.

17 MR. McCANN: Oh, yeah. Go ahead, Frank.

18 MR. PICARELLI: Could we get some history on
19 the cashflow of the stable value? Where, as we know, a
20 few months ago, we had the issue with the negative
21 cashflow in our buffer accounts. So it would be nice
22 to see how are we doing with respect to cashflow
23 activity in our stable value fund.

24 MR. McCANN: Yep. Yeah, we can definitely do
25 that. I can get you over the last month's report right

1 after this meeting is over that shows the net activity
2 not only by stable value, but all of the funds across
3 each plan and across the program in total, Frank. So
4 I'll send that report over.

5 MR. PICARELLI: Have we been running in the
6 negative, the stable (inaudible)?

7 MR. McCANN: Yeah, typically the trendline is
8 holding. That's why we - we just recently did work
9 with Tony Camp. We did a rebalance of the Connecticut
10 Stable Value. But the trendline - and like we
11 mentioned, when we looked at this really hard last
12 year, Connecticut is not unique. A lot of mature
13 government plans are running either really close to or
14 a slight negative in terms of overall net activity, as
15 like the older populations have retired.

16 So that is a consistent trendline that we
17 continue to see, absolutely.

18 MR. PICARELLI: Hmm. Yeah, we'd like
19 (inaudible) see that (inaudible).

20 MR. McCANN: Yeah, I'll share that data as
21 soon as I get done presenting here and I'll email that
22 over to the group.

23 MR. PICARELLI: Thank you.

24 MR. McCANN: Yep.

25 MR. MANN: Thanks (inaudible). This is Scott

1 Mann from Empower. As you can see on the slide,
2 quarter over quarter, we're actually doing better than
3 all the previous quarters. So what we've been doing is
4 we conducted 32 virtual webinars in fourth quarter with
5 over 700 people in attendance from every topic
6 including Tier IV, lump sum vacation, sick time
7 deferral, market volatility, deference of your final
8 paycheck, vacay and sick time.

9 We also conducted 35 new hire orientations
10 just in the fourth quarter in person with such agencies
11 as DOC, judicial. We just got into EDS, DCF, DOL, so
12 major locations across the state, UCONN as well. What
13 I did is I also calculated all of the rollovers. So
14 for the year, we actually did 498 rollovers into the
15 plans with over 17 million dollars.

16 And then I also looked at last year's
17 enrollment in GoalMaker and we're a thousand over that
18 this year. So last year, there was 3,008 enrollments
19 in GoalMaker; this year, there was actually 4,030. So
20 that's actually a positive trend in that direction as
21 well.

22 Other than that, we're just going to keep
23 continuing doing that, especially with the new website
24 engaging participants, getting them to register, and
25 getting them enrolled in a plan, getting in front of as

1 many Tier IV people as we can as well to show them the
2 options with the plans.

3 So if anyone has any questions for me, I can
4 certainly pause there.

5 MR. McCANN: Thanks, Scott. The last slide
6 that I'd like to just show today and before we turn it
7 over to Frank, again - this is Mike McCann with Empower
8 speaking - is to end on just the GoalMaker performance,
9 which is on Page 49 of the report. And I won't hit
10 this in heavy detail. But if you look at, across
11 conservative, moderate, and aggressive for the
12 different years to retirement compared to the overall
13 target date trendline, your GoalMaker portfolios do
14 continue to perform really well compared to the
15 benchmark.

16 And again, just with the move-over to the
17 Empower recordkeeping platform, it's important to know
18 that Morningstar is still the chassis behind your
19 GoalMaker portfolios. So we're still leveraging that
20 same asset allocation model that Morningstar provided
21 before migration. We're still leveraging that in this
22 post-migration on the Empower platform as well.

23 So with that, that concludes the update
24 Empower wanted to share today. I'll ask again to see
25 if there's any further questions. Or with that, I can

1 turn it over to Frank for his update.

2 MR. PICARELLI: All right. Frank Picarelli,
3 if you forget my name. And joining me is Vanessa
4 Vargas today. We're going to go over your year-end
5 report, which is, you know, a good snapshot of what
6 transpired for the year. And then where we came back
7 from last year where the markets were down over 20
8 percent to coming back this year in '23 to over 26
9 percent. So all the things, all the discussion related
10 to inflation, the interest rate environment, global
11 tensions all played out for this year.

12 Just the one thing I wanted to mention is
13 that I just heard the other day that the House has
14 passed the bill permitting CITs and 403 plans and it's
15 now with the Senate. I'm not looking forward to that
16 because I think we learned about collective trust when
17 we went through our Allspring situation. So that's
18 something that we'll look at, be proactive in how that
19 can enhance our program. For sure, we'll be taking a
20 look at that. So right now, that's with the Senate.
21 Okay.

22 Before I turn it over to Vanessa, I just want
23 to point out on Page 4, where you can see all of the -
24 next page, one more - the key indices, how the growth,
25 the large cap growth, was so strong, and how this

1 really kind of all fell into play by what we're hearing
2 the phrase, the magnificent seven. Those are all of
3 the big companies, the Apples, the Microsofts, et
4 cetera, who really made a major contribution to that
5 indices.

6 Information technology was up 24; artificial
7 intelligence, 25; Microsoft, 58 percent; Apple was up
8 48 percent contributing to that. Communications, such
9 as Facebook and Google, contribute over 190 percent
10 into those numbers. And in discretionaries, companies
11 like Amazon and Tesla, you know, all really played out.
12 So really that large cap growth really stood out.

13 And you can see that interest-rate-sensitive
14 sectors, knowing that the interest rate was going to be
15 pulling back, you can see how real estate was up 18
16 percent; information technology was up almost 58
17 percent for the period. And also very good numbers
18 with respect to consumer discretionaries. So when we
19 go back and we want to know what's going on with J.P.
20 Morgan and all of our mutual funds, this all basically
21 impacts things.

22 So I want to let Vanessa, you know, comment
23 this, and she focuses more on the funds. And I'll talk
24 a little more on administration of the plan.

25 Vanessa, anything to add? Hello?

1 MS. VARGAS GUIJARRO: (No audible response)

2 MR. PICARELLI: Okay. I think we might have
3 lost Vanessa. She's driving the show here. Hello?

4 CHAIRMAN ADOMEIT: Is there any more
5 comments? Peter Adomeit.

6 MR. PICARELLI: Well, let me go back then
7 because I think Vanessa got turned off. We look at the
8 international markets on Page 5 of the report. Her
9 sound is not working, okay. So we finally silenced
10 Vanessa.

11 International equities, on Page 5, you can
12 see the world, if you take out the U.S., was up almost
13 18 percent. Europe developed was up 19 percent, U.K.
14 at 14 percent, Japan at 20 percent, and real good
15 numbers on a year-to-date basis. We can see the one-
16 year numbers on emerging markets where the emerging
17 markets came in on a one-year basis at 9.83. Over that
18 three-year period, emerging markets were negative. You
19 know, we saw an impact of that the last two years, how
20 it played out on the American EuroPacific Fund.

21 On Page 8, Vanessa, is the U.S. fixed income.
22 And you can see that on a three-year basis, the bond
23 world was down a negative-three-point-one, but the
24 broad bond market finished the year strong. As you
25 know, last year we had both equities and bonds in

1 negative territory. Investment grade was eight
2 percent, and then high-yield was nearly the winner
3 there, the lowest spectrum of the bond market. But all
4 of that helped with respect to our bond funds when we
5 take a look at that in a minute.

6 So I'm going to move on. The next section of
7 our book is our defined contribution legislative
8 update. The one thing I just recently heard is how
9 they passed on the SECURE 2.0 provision for domestic
10 abuse, that you could get a withdrawal, a tax-free
11 withdrawal. You know, you have to go through the
12 process of disclosing it, I guess. Empower has
13 procedures to go about doing that.

14 But it was the first I heard of it. It's sad
15 to hear that, you know, we have something in our law
16 that allows for distributions under those circumstances
17 in defined contribution plans. I don't know if you
18 guys want to add anything to that or if that's
19 something we need to do anything with in terms of
20 amendments, et cetera, the domestic abuse provision in
21 the SECURE 2.0.

22 Mike, any comments on that?

23 MR. McCANN: No. I mean, I just think all
24 things - with all things SECURE-2.0 related, we can
25 just continue those conversations within our ongoing

1 administrative meeting. And, you know, whatever
2 provisions that we want to implement, we've got a good
3 process in place to do that. I would just continue
4 leveraging that forum for that, unless anyone has any
5 specific other questions.

6 MR. PICARELLI: Okay.

7 MR. HERRINGTON: This is John Herrington. I
8 don't have any questions, but I think what we would
9 always be interested in is hearing what some of your
10 other clients are doing. I think that we want to kind
11 of get a sense of what the emerging trends are.

12 MR. McCANN: Yeah, most definitely. I would
13 say in regards to-

14 CHAIRMAN ADOMEIT: Michael McCann.

15 MR. McCANN: Oh, sorry, Peter.

16 CHAIRMAN ADOMEIT: That's all right.

17 MR. McCANN: Michael McCann with Empower. I
18 would say at a high level, John, what we're seeing for
19 most of our plans is, for SECURE 2.0, the provision
20 course that are more automated in nature, those are
21 quickly being adopted. The ones that are optional,
22 I've seen more of a let's wait and test and see what's
23 specific to our participant base versus a rapid I want
24 to quickly adopt these, to more of kind of like a wait-
25 and-see type approach.

1 I don't know if, Dan, you would add anything
2 else from your perspective, but that's what I'm seeing.

3 MR. EVANS: Dan Evans from Empower. Yeah, I
4 agree with that, Mike. I haven't seen anything
5 different outside of that. So I agree.

6 MR. PICARELLI: Well, it's not something we
7 advertise too, but it's something you need to be aware
8 of, you know, if that issue occurs and it comes across
9 John's desk, how - you know, the best way to handle
10 that if it should - if the situation should ever - a
11 request come to them for that.

12 Okay. All right. I'm going to move on to
13 the next section - Frank Picarelli - in our report,
14 which is the plan administration. If we just go
15 quickly to Page 27 and just take a look and see the
16 health of our plan in terms of assets and how we're
17 doing.

18 On the 457 Plan, we're up to 4.2 billion in
19 total assets. We had a total investment gain of almost
20 310 million dollars. Our total cashflow for what went
21 in, in terms of contributions versus the withdrawals,
22 was 85 and came out in 47, almost a 40 million negative
23 cashflow. On the top, you can see the withdrawals
24 coming out of stable value, which is a big number, 45
25 million dollars on the 457 Plan. You know, your asset

1 allocations on the next several pages, very consistent
2 from period to period, no major changes.

3 If you move, Vanessa, to Page 34 is your
4 403(b) Plan. Your 403(b) has 1.1 billion with 86
5 million dollars in gains. Cashflow, 15 in, 23 out,
6 negative cashflow. (Inaudible)

7 Yes?

8 DR. WOODRUFF: Yeah, this is Tom Woodruff.
9 Could you make the slide a little bigger? I can't
10 really read your numbers. Thank you.

11 MR. PICARELLI: Okay. Yeah, 1.1 billion, I
12 mentioned, and 86 million dollars in investment gains.
13 And then again, negative cashflow, 23 to 15, and the
14 trend continuing with respect to stable value of 12
15 million dollars coming out of the plan.

16 The next several pages is your allocations,
17 your charts, how everything basically lines up. And
18 again, it's been very consistent for a number of years,
19 no major changes. A lot has to do with the allocation
20 within the GoalMaker models on how our fund utilization
21 is.

22 On Page 41 is your 401(a) Plan. And your
23 401(a) has two million, a hundred and sixty - I'm
24 sorry, two billion, a hundred and sixty-three million
25 in investment gains. And the cashflow was dead even;

1 23 came in, 23.3, and 23.1 came out in terms of
2 cashflow activity on the 401(a) Plan. And then again,
3 asset allocations, we reconcile all that data et cetera
4 in line.

5 Your Tier IV Plan, which is on Page 48, is 96
6 million dollars. And you can see, the cashflow was
7 eight million, 8.5, only 611,000 coming out. And
8 there's the activity from period to period. Again,
9 stable value in this plan has a lower allocation of
10 9.6. The majority of the money is in the Vanguard S&P
11 500 Index. That's the big differential. But again,
12 all of your activity from period to period, your
13 expenses, your net funding, is all in line to the
14 program.

15 When we get to Page 56, we start to talk
16 about our Stable Value Fund. Then on Page 57, you can
17 see that as of December 31st, our crediting rate, when
18 we rolled up all of the plans and the managers, was up
19 at 2.67. For this quarter, January 1, we got a bump up
20 to 2.91, so that's nice. You can see where the
21 underlying investment managers on that bottom chart,
22 the Core Plus at 3.20, that buffer at 0.25, J.P. Morgan
23 at 2.72, and then the blend of those managers
24 contribute 2.75, and Prudential contributing 2.60.

25 On the next page is the new money, where we

1 are. I just mentioned that, 2.91, which is a really
2 good rate. I'm going to show you on another chart how
3 that stacks up to the Euler index.

4 On 59, we track your allocations with the
5 rebalancing, and then you can see that cash buffer is
6 60.6 percent overall. The Voya Core Plus is at 34,
7 J.P. Morgan, and then the Empower at 38.7. So that's
8 pretty much in line with the changes that we made. We
9 look at the investment structure, as I pointed out,
10 with your guarantees around your general account
11 products with Empower, and no changes there.

12 On Page 62 is our menu. And we're happy to
13 report that nothing was flagged by our research team in
14 terms of any major changes with respect to the
15 organizations. We just have one fund, the J.P. Morgan
16 Midcap Value Fund, that will be on watchlist now for
17 one year at the end of this quarter. So when we do the
18 March report sometime in May, we'll take a look at that
19 and compare it to some other options.

20 But at the end of the day, you know, we have
21 a tough bogie. We want our mutual fund to be its peer
22 groups over that three- and five-year period, and J.P.
23 Morgan is kind of isolated into two bad years that
24 affect those rolling numbers. So we'll look at that
25 more closely in a couple of minutes again.

1 Vanessa, if you could move to Page 64. And
2 this is a real good chart to show you where you are
3 with your Stable Value Fund, where we show all of the
4 managers, what they did for the year. And, you know,
5 you look at three-year numbers, how we ranked. You
6 know, the J.P. Morgan was a negative-one-point-six.
7 That index was down a negative-two-point-one. The
8 Voya, a negative-one-point-eight, the index down a
9 negative-two-point-one. And then the Core Plus, a
10 negative-two-point-eight compared to a negative-three-
11 point-three.

12 So when you roll this up, we're averaging
13 about 2.3, and when you look at the universe of large
14 institutional plans, we're tracking right online with
15 that. So there's where we are with that.

16 If you look at your fixed income, we had some
17 issues with MetWest earlier, but everything kind of
18 aligned. And you can see that on the one-year basis,
19 up at six percent, the three-year's, because of last
20 year, was negative, but really good rankings for
21 actively managed funds over the five, seven, and
22 through the eight since inception. So that's a good
23 story.

24 The index is indexing; nothing to report
25 there. Inflation-protected bonds, doing along the

1 line. And, you know, inflation, that's what it roots
2 for. So in good periods - you know, it did 3.8 for the
3 year. And then (inaudible) is just the expense ratio;
4 tracking error is the expense ratio.

5 Our large cap value fund, we had a good
6 quarter. Over the three years, we averaged - we were
7 on average compared to our peer groups. But again,
8 very good, strong on long-term numbers, and that just
9 basically means the quality issues with respect to
10 that.

11 We see our large cap stocks. We have the
12 Vanguard Index. We have the CREF Equity Index Fund
13 doing well. And then your large cap growth, where we
14 did all that work this year, the TIAA CREF Fund did
15 42.6, so it mimicked that index at 42.7. So really
16 good, strong numbers across the board. And I think,
17 you know, we kind of exhausted that. At the end of the
18 day, all seven companies all played into that index.
19 They do well, the index is going to do well. So it's a
20 challenge to active manage to get outside of that box.
21 So that's a good number to report, kind of validates
22 things.

23 J.P. Morgan, there you see, had a good
24 quarter. And it came in at 12. The peers came in at
25 11. You could see that, on the one-year side, we just

1 slightly underperformed the peers, 11.3 to 11.6. Five-
2 years, we're averaging, again, right on the ballpark.
3 It's that five-year number where we're very short, 11.1
4 to 11.2.

5 And, Vanessa, if you could go to Page 70, and
6 this is a great chart when you look at the year by
7 year, you know, how did the fund do when the market was
8 down. And on the top of Page 70, the J.P. Morgan lost
9 8.1 and the index lost a negative-twelve, so
10 (inaudible) peer groups, so we were average. So we had
11 a good downside when the market was down. We didn't
12 have that big of a loss.

13 And then on the '21, a good year; '20, it was
14 off, and that was it, and then, you know, out to two-
15 sixteen (sic). So really those two years, 2020 and
16 two-sixteen. But we have the same situation, while
17 we're on that page, when we look at the American
18 EuroPacific Funds, I indicated to you that emerging
19 markets struggled in '22. They realigned that
20 portfolio. So in '22 and '21, two bad years, but when
21 you look at the history of the fund, from 2022 to two-
22 thirteen (sic), you know, it tracks very well amongst
23 funds in that category.

24 So I'm not worried about J.P. Morgan, but,
25 you know, we'll always look to enhance things. I'd

1 love to get rid of that one fund, that revenue sharing.
2 So, you know, maybe if CIT works in that space, all of
3 the right reasons, and eliminate that Thomas, that's
4 something that we could look at, if such a fund, a
5 version, exists for that particular manager.

6 So at the end of the day, all good stories,
7 all good numbers, you know, when you look at the one-
8 year and go down that three-year column for all of our
9 investments. So with that, I complete the investment
10 review. I open it up to any questions. I covered it
11 quickly, and I think we got a good taste for the
12 growth, the size of our plans, and the potentials that
13 we have here.

14 Questions? Sorry about that, Vanessa.
15 Vanessa had our whole agenda planned for that.

16 CHAIRMAN ADOMEIT: Peter Adomeit. Vanessa
17 texted us that her audio wasn't working.

18 MR. PICARELLI: Yeah, I think we have it all
19 covered.

20 CHAIRMAN ADOMEIT: Peter Adomeit here. Is
21 there any more discussion?

22 DR. WOODRUFF: This is Tom Woodruff. Just a
23 quick question for Frank and also Empower. You're
24 basically not asking the Committee to take any action,
25 now; right? And then in the next meeting, you'll

1 discuss the issue of the watchlist for the one fund,
2 J.P. Morgan Fund; is that correct?

3 MR. PICARELLI: Correct.

4 DR. WOODRUFF: Okay.

5 CHAIRMAN ADOMEIT: Okay. Is there any more
6 discussion? All right. Hearing none, then we need a
7 motion to adjourn.

8 MR. HILL: So moved, Hill.

9 MR. BAILEY: Bailey, second.

10 CHAIRMAN ADOMEIT: All in favor, say aye or
11 raise your hand. Unanimous; the ayes have it.

12 Thank you all very much for your-

13 DR. WOODRUFF: Thank you.

14 (Adjourned at 10:55 a.m.)
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I, Karin A. Empson, do hereby
certify that the preceding pages are an accurate
transcription of the Connecticut State Employees
Retirement Commission, Investment Subcommittee meeting
held electronically via Zoom, conducted at 10:02 a.m.
on March 12, 2024.

Karin A. Empson

Karin A. Empson

03/28/2024

Date