

STATE OF CONNECTICUT
STATE EMPLOYEES RETIREMENT COMMISSION
ACTUARIAL SUBCOMMITTEE

SEPTEMBER 15, 2021 MEETING
HELD VIA ZOOM
CONVENED AT 3:05 p.m.

Present (via Zoom):

Peter Adomeit, Chairman
Michael Bailey, Trustee
Robert Coffey, Trustee
John Flores, General Counsel to the Treasurer's Office and Ex-
Officio member of the Commission
Karen Nolen, Trustee
Claude Poulin, Actuarial Trustee
Tim Ryor, Actuarial Trustee
John Herrington, Retirement Services Division Director
Jean Reid, Retirement Services Division
Donald Wilkerson, Retirement Services Division
John Garrett, Cavanaugh Macdonald
Ed Koebel, Cavanaugh Macdonald
Cindy Cieslak, Rose Kallor, General Counsel to Retirement
Commission

TRANSCRIPTIONIST: Karin A. Empson

1 (Proceedings commenced at 3:05 p.m.)

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6 MR. ADOMEIT: Okay, is everyone present and
7 accounted for? Are we missing anyone?

8 This is a meeting of the Actuarial
9 Subcommittee of the Connecticut State Employees
10 Retirement Commission for September the 15th, 2021.

11 And, Cindy, do you have the persons present,
12 please?

13 MS. CIESLAK: Sure. This is Cindy Cieslak.
14 Present today, we have Chairman Peter Adomeit; Trustee
15 Michael Bailey; Trustee Robert Coffey; General Counsel
16 to the Treasurer's Office and Ex Officio Member of the
17 Retirement Commission, John Flores; Trustee Karen
18 Nolen; Actuarial Trustee Claude Poulin; Actuarial
19 Trustee Tim Ryor; Jean Reid from the Retirement
20 Services Division; John Garrett from Cavanaugh
21 Macdonald; Ed Koebel from Cavanaugh Macdonald; and I am
22 Cindy Cieslak from Rose Kallor, General Counsel to the
23 Retirement Commission.

24 MR. ADOMEIT: Okay, thank you, Cindy. And
25 the item on the agenda today is the SERS Experience

1 Study Report. And who will present that?

2 MR. GARRETT: Thank you, Mr. Chairman. It's
3 John Garrett and Ed Koebel; we're both on the call.
4 But really basically, we just wanted to point to the
5 report, the latest draft that Ed forwarded out today.
6 There are really no material changes to it. There were
7 some textual changes, primarily maybe the biggest one
8 was thanks to Karen Nolen, opium (inaudible) to ebony -
9 any credit for our work on the real wage inflation
10 assumption. So we removed some of that referencing
11 with their assistance.

12 But other than that, really it was just some
13 textual changes. None of the numbers changed; none of
14 the rates changed; none of the assumptions changed.

15 And we've also then - you know, at the end of
16 our discussion, we opened up the idea about, you know,
17 what should we consider for 2022. To be honest with
18 you, it's kind of a blind educated guess. I guess it's
19 not that blind; it's one eye closed anyway, that, you
20 know, to us, since it's so short, we don't really
21 prefund this addition of retirements that much, right,
22 because this next valuation for 2021 is going to
23 determine the ADEC for fiscal year ending 2023, the
24 year after this would occur. So really, by the time
25 the money is starting to be contributed, we'll have the

1 2022 valuation, which will have some if not all of that
2 experience in there.

3 It might miss - just because 7/1/22, I think
4 it's been determined in additional discussions that
5 people who retire on 7/1/22 are still considered to be
6 pre, so they get the current deferred COLA, you know,
7 minimum nine months, if they retire on 7/1/22. I
8 believe that's what's been agreed to.

9 Karen, you might know the specific - I know
10 John Herrington would know right off the bat, but-

11 MS. NOLEN: You have to retire before July
12 1st.

13 MR. GARRETT: Okay.

14 MS. NOLEN: So since the retirements are the
15 first of the month, it would be June 1st.

16 MR. GARRETT: Okay. Well, I'm glad I asked
17 because my understanding was completely wrong. So what
18 I would say is that with that then, the 2022 valuation
19 should really incorporate most all the experience, and
20 that's going to set the rate for 2024. So what we're
21 talking about here is a one-year advantage in funding
22 the potential loss, the additional liability, due to
23 additional retirements.

24 So we have - let me share my screen just so
25 we'll all have it in front of us when we discuss this.

1 We prepared some analysis on what the impact of these
2 additional retirement rates will be. Does everybody
3 see what I have there?

4 So the first column there under valuation
5 results is really what we saw in the 2020 valuation
6 results. The next one, the next column, says
7 Experience Study bump-up retirement rates for Tier I
8 only. So, as part of the Experience Study, because
9 Tier I, you know, we don't think it's questionable
10 whether or not they're going to retire at higher rates.
11 We believe it's a certainty. And so we've already
12 anticipated some of that bump in what we proposed for
13 the retirement rates in the Experience Study. So
14 that's the impact of the Experience Study including
15 that bump to Tier I rates.

16 And then we looked at an additional bump to
17 Tier II, and we looked at both a 10-percent - and not
18 an increase in the rates, but an additional 10 percent
19 of eligible retirees would retire in fiscal year 2022,
20 and that's that third column. The fourth column is 20
21 percent, and the fifth column is 30 percent. So that's
22 the 10, 20 and 30, I think that we talked about at the
23 last meeting, of what that impact is. You see they're
24 all pretty minor.

25 Now, one thing that's not really shown here -

1 we show the additional number of retirees in the bottom
2 row of those. But what's not being shown right now is
3 what do we already expect for retirements in fiscal
4 year 2022. And it's roughly about 2,400 retirees, both
5 - we expect around 2,400 in '21 and around another
6 2,400 in '22. And so you can see that really a 20-
7 percent increase in the rate more than doubles the
8 number of retirements we expect for 2022. There's an
9 additional 2,500 on top of the 2,400 we're already
10 expecting to go out that year.

11 So, you know, what we were talking about as
12 maybe a potential consideration for the committee, the
13 commission, is that maybe we wait until we're actually
14 putting together the valuation. We kind of assess what
15 additional retirements we've seen through - by that
16 time, it's going to be probably some experience through
17 October 1 anyway, which October 1 would be one of the
18 higher months of retirement. And, you know, at that
19 point, then consider whether or not we add a kicker
20 rate onto the Tier II, Tier II-A retirements.

21 Or we can pick something we think is
22 reasonable. One of the things I think scared us all
23 early on was this Boston College study - was it Boston
24 College? Or Boston Consulting Group, I think; right?
25 That study that they surveyed, and it turned out that

1 it was not a highly participated survey, but, you know,
2 72, I believe, 72 percent of those surveyed were
3 expecting to retire by fiscal year end 2022. So,
4 pretty scary, 72 percent of the people go out the door.
5 And, you know, I think that's as unreal as assuming
6 zero would be expected to go.

7 So, with that, I'll open it up to any
8 questions and further discussion on this retirement
9 rate issue for 2022.

10 MR. ADOMEIT: I should—

11 MR. GARRETT: Ed, is there anything that I
12 left out that you needed to add there?

13 MR. KOEBEL: No. No, John, I think you hit
14 it all. I was glad you said the 2,400 that we already
15 assume are going to retire. That was the only thing I
16 was going to add.

17 MR. GARRETT: Okay, good.

18 MR. ADOMEIT: Yeah, I should share some
19 information from a meeting of the Connecticut Bar
20 Association Committee on Labor Relations held remotely
21 yesterday. And they were taking the speaker - not the
22 speaker, but a person who spoke took the 40-percent-
23 are-going-to-retire at face value. I did not think it
24 was my job to point out anything, so I remained silent.
25 But they also said that the legislature passed a

1 statute which mandates a review of that issue for 2022,
2 about which I was unaware.

3 So I just wanted to pass on those two pieces
4 of information to the Subcommittee.

5 MS. NOLEN: I'm not sure that legislation
6 passed.

7 MR. ADOMEIT: Then, if it did not, then we
8 were misinformed.

9 MS. NOLEN: Things were so hectic at the end
10 of the session; I haven't really followed up on that to
11 see if it passed or not. But-

12 MR. ADOMEIT: Yeah, it was - well, it was a
13 pretty well-known management and labor lawyer who made
14 the presentation. That was just a part of it. I did
15 not write down the citation he had.

16 MR. POULIN: This is Claude.

17 MR. ADOMEIT: I think it may have been and
18 they implemented it.

19 MS. NOLEN: You mean the 900-page
20 (inaudible)?

21 MR. ADOMEIT: Yeah, I guess (inaudible).
22 Yeah, I don't have any further comments.

23 Does anybody else have any comments or
24 questions?

25 MR. POULIN: Yes, I have a question. It's

1 really a comment. I was surprised to see that the
2 increase by eight or 10 percent or 20 percent or 30
3 percent of the retirement rates were (inaudible) as a
4 minimal impact on all these numbers. Whether it's the
5 liability, the unfunded liability, the funded ratio,
6 the numbers are virtually - well, they don't increase
7 very much. So it was kind of a pleasant surprise.

8 MR. GARRETT: Yeah, we agree, Claude. You
9 know, we've got to remember, this is a pretty mature
10 plan, and a vast majority of that liability is in
11 retirement already. So this is - this flow of actives
12 is really not that - and the other thing too, I mean,
13 we do have some pretty significant retirement rates
14 already in place, you know, as part of the Experience
15 Study. Just the base rates we're using are pretty
16 good, 21, 25, you know, somewhere in the 20- to 25-
17 percent range for most Tier II, Tier II-A type folks.
18 So-

19 MR. ADOMEIT: Okay. Are there any other
20 questions or comments?

21 MR. GARRETT: Well, and just to - Mr.
22 Chairman, this is John Garrett again. Just to kind of
23 reiterate, I don't know if a decision is necessary, you
24 know, for - we do certainly, you know - to us, this
25 being an educated guess, we're happy to include as many

1 people as we can and share the burden of making that
2 educated guess. But I don't know if - you know, if
3 there is a decision today from the Subcommittee, we're
4 more than happy to implement it and put it into the
5 final version of the Experience Study.

6 If not, if we want to play it by ear and see
7 how retirements are progressing between now and, say,
8 October, when we're trying to maybe finish up, or
9 certainly get into the meat of finishing the SERS
10 valuation for 2021, you know, we can hold off at that
11 point, have another meeting. It might not be a
12 regularly scheduled Actuarial Subcommittee meeting, but
13 if we can get together and discuss some of the data
14 that John might be seeing, as far as the trend in
15 actual retirements this fiscal year, you know, that
16 might be another way to go.

17 But to us, it's not overly material that we
18 build in an assumption in this Experience Study. To
19 us, this amount of money, you know, if the only
20 advantage of building in something is to catch one year
21 of additional funding before we actually know what the
22 gain/loss is, you know, it's not like we're going to
23 change the outcome of prefunding these additional
24 retirements that actually do occur.

25 MS. CIESLAK: For the record, this is Cindy

1 Cieslak. And I just want to note that Donald Wilkerson
2 from the Retirement Services Division joined us during
3 Mr. Garrett's presentation.

4 MR. ADOMEIT: Oh, thank you, Cindy.

5 Well, obviously this document should be
6 presented to the full commission so that they know what
7 we're doing. I don't know quite the format to take,
8 simply a request to accept it and pass it up, or what?
9 Claude, you've done this before.

10 MR. POULIN: Yeah. But I do have a question.
11 Would we present it as is, or would we recommend a 10-
12 percent increase, 20-percent increase, 30-percent
13 increase? Because the document, the one that we looked
14 at two weeks ago, says that we could either assume a
15 10-percent or 20-percent, but the impact, in a way, is
16 so negligible that could we have an actual
17 recommendation, at 20-percent, for instance, or could
18 we leave it as-is and just accept the report as it is?

19 MR. RYOR: This is Tim Ryor. I think having
20 this document is helpful. I mean, I think what we were
21 alluding to at the last meeting was, you know, wait
22 until there's some more data. And then, you know, if
23 it seems like we're trending towards 6,000 retirements,
24 then maybe 30-percent is the right answer. I'm just
25 inventing numbers there, but you get the idea.

1 And so, I think if we accept the report as-
2 is, I think it can wait until the accepting of the
3 valuation report to make the final call on that.

4 MR. POULIN: I agree. Well, if that's the
5 case, then I would move to accept the State Employee's
6 Retirement System, the Judges Family Support,
7 Magistrate and Probate Judges and Employees Retirement
8 System Experience Investigation Report for the four-
9 year period ending on June 30th, 2020.

10 MR. RYOR: I'll second that motion. Tim
11 Ryor.

12 MR. ADOMEIT: Is there any further
13 discussion? Hearing none, all in favor, say aye, or
14 raise your hand.

15 UNIDENTIFIED SPEAKERS: Aye.

16 MR. ADOMEIT: Opposed, nay. The ayes have
17 it.

18 That completes the item on the agenda. So it
19 looks - Cindy?

20 MS. NOLEN: Excuse me, Peter. It's Karen.

21 MR. ADOMEIT: Oh, I'm sorry. Karen.

22 MS. NOLEN: I have a question for, I guess,
23 Jean and Donald. I know that, you know, October 1st is
24 a big retirement month. Do you have any statistics so
25 far on what's come in for October 1 retirements?

1 MR. WILKERSON: I can speak to that.

2 MS. REID: I do not.

3 MR. WILKERSON: Yeah. So, you know that—

4 MR. ADOMEIT: Donald Wilkerson speaking. Go
5 ahead.

6 MR. WILKERSON: Oh, sorry.

7 MR. ADOMEIT: That's all right.

8 MR. WILKERSON: So, you know that State
9 employees potential retirees now work through the DAS
10 retirement pod. And so those that are in-scope deal
11 with the retirement pod, and the agencies that are out-
12 of-scope, such as the Board of Regents, the community
13 colleges, higher education in general, judicial, they
14 don't go through the retirement pod. So as of now, we
15 have approximately 27 retirement applications in for
16 October. We expect many more, of course. And knowing
17 that, we still have two more weeks to go to the end of
18 the month.

19 We will get an avalanche in the last two
20 weeks of the month, and I can't necessarily speak to
21 the time - the retirement pod's timeline, but we tend
22 to get a vast majority in the last few days of the
23 month. So I know that John probably has additional
24 insight on some of the expected numbers. Patty Meskers
25 in member accounts also works more directly with the

1 pod in terms of the ones that may have intended to
2 retire, but even not always that intention to retire
3 results in the actual application coming in.

4 So I don't want to throw a number out there
5 because, again, it's difficult to say right now.
6 Normally, October, as you know, is upwards of 250, you
7 know, in that range, but - and we do expect much more
8 than that.

9 MS. NOLEN: Thanks, Donald. I'm sorry I put
10 you on the spot. I keep forgetting that we have that
11 new pod at DAS.

12 MR. WILKERSON: Oh, that's okay.

13 MS. NOLEN: I apologize.

14 MR. WILKERSON: That's okay. I wish -
15 believe me, I just - I'm in contact with them on a
16 regular basis, and I tend to - I'll put it lightly -
17 encourage them to get as many packages in earlier than
18 - we'll just say sooner than they necessarily send
19 them. We always want them as soon as possible.
20 Payroll for September retirements closes this Friday.
21 We also - we're done with our September retirements and
22 that was - basically that count was at 234 for
23 September. And that's, you know, again higher than
24 normal.

25 But again, we all know that every month going

1 forward is going to be higher than normal. And so what
2 we focus on as we complete the current month's
3 retirements, we do transition to the next month's, but
4 we also work on finalizing previous retirees. As you
5 know, it's important to finalize. When we calculate
6 pensions, for instance, for September retirees, the
7 final paychecks have not often been paid yet.

8 So keep in mind, when we started working on
9 September retirees at the end of August, they haven't
10 even received their final paychecks as terminated
11 employees. And so, for instance, there's a confirm
12 tomorrow, and the check that people will receive
13 tomorrow is through last Thursday, which last Thursday
14 is September 9th, and that covers the end of August and
15 the beginning of September. So we get them on the
16 payroll, and then subsequently, you know, we finalize
17 them, and we make a point to be up to date with
18 finalization.

19 So, hopefully that provides some insight.

20 MS. NOLEN: Thank you.

21 MR. WILKERSON: You're welcome.

22 MR. ADOMEIT: Thank you, Donald.

23 MR. WILKERSON: You're welcome.

24 MR. GARRETT: You know, Mr. Chairman, if I
25 could just add, too, one thing. What we need to be, I

1 guess, you know, aware of too is that with the "SAG
2 awards", a lot of transfers of pretty near-term
3 retirement-eligible people came in from ARP. And we
4 saw that in the Experience Study too. We saw a lot of
5 retirements now. You know, the amount they paid, they
6 paid the cost of retiring at first eligibility.

7 So, you know, all I'm saying is that the
8 amount they transferred covers really whatever is going
9 to happen to them. Because, you know, if they retire
10 July 1 - or before July 1 of 2022, we've already
11 charged them. Really the more expensive cases, if they
12 retire at first eligibility, and then we charge them
13 pre-7/1/2022 benefit-type, you know, the early
14 retirement reductions, all that stuff, were already
15 built into those calculations.

16 So I think my recommendation would be to wash
17 out any of the additional retirements that occur, wash
18 out the ARP transfers from those, because those really
19 shouldn't be anything we're concerned about as far as
20 generating losses on. The reality is that we're
21 probably generating gains from most those who went
22 beyond their first eligibility, which is what they paid
23 for.

24 MR. ADOMEIT: Okay. Thank you, John. Are
25 there any other comments or questions?

1 MR. RYOR: This is Tim Ryor. You don't have
2 a sense of the impact of the asset gains through
3 6/30/2021 yet; do you?

4 MR. GARRETT: You know, I did look at that,
5 Tim, and I didn't write anything down about it. I was
6 thinking we were going to be generating around \$300
7 million a year for the smooth periods. So each year,
8 we're going to be picking up around \$300 million in
9 gains. So, you know, it's not a pure methodology that
10 comes up with a dollar amount that you spread over four
11 or five years.

12 MR. RYOR: Right.

13 MR. GARRETT: But being it is 20 percent, it
14 looked to us like, you know, you're going to pick up
15 about three-hundred million bucks.

16 MR. RYOR: You don't have a sense of how that
17 translates to ADEC percentage; do you?

18 MR. GARRETT: I believe it's - I would say
19 it's probably in the neighborhood of half-a-percent of
20 pay.

21 MR. RYOR: Okay. That's good ballpark.
22 Thank you.

23 MR. GARRETT: Mm-hmm.

24 MR. ADOMEIT: Hello, John Herrington.

25 MR. HERRINGTON: Hello. Sorry I'm late.

1 MR. ADOMEIT: That's all right. Did any of
2 you have questions that John Herrington could answer?

3 MR. GARRETT: Yeah. By him being in on this
4 call, I'm pretty sure he's being late for another one
5 now.

6 MR. ADOMEIT: So how many people are going to
7 retire, John?

8 MR. HERRINGTON: Yeah, I don't know. I mean,
9 it looks like, you know, I would say October, you know,
10 as I said, is probably the bellwether. It's slightly
11 higher than normal at this point, but we still have two
12 weeks to go. So, I mean, I'm fairly certain it's going
13 to be north of 300. To me, I would say, you know, I'm
14 interested in whether it hits 400 or not. And if it
15 hits 400, I think that we're going to have a fairly
16 large number come the spring. We're still in the
17 process of kind of delivering and disseminating the,
18 you know, true impact of the 2022 changes.

19 So, I do believe that, you know, there is a
20 portion of individuals that, once they learn more about
21 the changes, they may be less inclined to retire, but,
22 I mean, it's really hard to handicap. You know, one
23 perspective that I had, it has nothing to do with the
24 money whatsoever, but they're employees that are
25 concerned that, you know, half of their unit is

1 leaving, and they don't want to be left holding the
2 bag.

3 MR. ADOMEIT: What's the relationship with
4 the cost-of-living issue, John?

5 MR. HERRINGTON: Right. So there's going to
6 be a change to the COLA effective August 1st where
7 individuals are going to have to wait slightly longer
8 to receive their first COLA. Right now, an individual
9 would receive a COLA within nine or 14 months of their
10 retirement date. Beyond August, they're going to have
11 to wait a minimum of 30 months, so that means, over
12 someone's lifetime, there may be two or three fewer
13 COLAs, and then there's a difference in the
14 calculation.

15 So really what it comes down to, we short-
16 circuit it to, if inflation is less than two percent,
17 the COLA is going to be slightly lower. If inflation
18 is over two percent, the COLA is going to be the same,
19 regardless of the retirement date. So it really
20 impacts individuals who have, you know, some concerns
21 of low inflation going forward, there's a possibility
22 there could be a change in COLA. If, you know, we hit
23 the actuarial assumption of two-and-a-half percent
24 inflation, you know, over the next 30 years, there
25 really would be no change to anyone's COLA.

1 MR. ADOMEIT: What's your best guess as to
2 how the rank and file understand this?

3 MR. HERRINGTON: The sky is falling.

4 MR. ADOMEIT: Yeah. Yeah. Yeah, I had a
5 conversation with an attorney who works for the State,
6 and he says, I'm going to retire.

7 MR. HERRINGTON: Yeah.

8 MR. ADOMEIT: Because I guess - he didn't
9 say, the sky is falling-

10 MR. HERRINGTON: Mm-hmm.

11 MR. ADOMEIT: --but whatever the legalese is
12 for that term.

13 Okay. Are there any other questions that
14 anyone had of John Herrington? Nope? All right.

15 Well, we've made the motion, and it passed.
16 So we're going to pass it up to the full commission to
17 look at too. And I guess we're at the point of
18 adjournment. Are we done?

19 MR. GARRETT: Um-

20 MR. ADOMEIT: John Garrett?

21 UNIDENTIFIED SPEAKER: You're silent, John.

22 MR. GARRETT: Thought I was unmuted. Okay.
23 So, Tim, you know, I've been taking a look. I think I
24 way underestimated what that impact of that gain is
25 going to be. Ed, you agree with me. So-

1 MR. RYOR: Silently fact-checking you.

2 MR. GARRETT: Yeah. I mean, the gain in 2021
3 valuation is - you know, I would anticipate it to be
4 close to \$700 million. Is that kind of what you're
5 getting, Ed?

6 MR. KOEBEL: Well, again, I didn't hear the
7 return, the estimated return, but I just put it at 25
8 percent in there.

9 MR. GARRETT: Right.

10 MR. KOEBEL: I see about a one percent drop
11 in the ADEC.

12 MR. GARRETT: Right.

13 MR. KOEBEL: Or 70 basis points depending on-

14 MR. RYOR: Okay.

15 MR. GARRETT: So, yeah, I mean, Ed, it's -
16 I'm thinking that what we saw in the teachers' plan,
17 and SERS is similarly allocated, I think we're looking
18 around at 21-, 22-percent rate of return, a little bit
19 less than that.

20 MR. KOEBEL: Okay. So then it might be about
21 70 to 80 basis points on the ADEC.

22 MR. GARRETT: Yeah. Yeah.

23 MR. RYOR: Okay.

24 MR. GARRETT: Yeah, I think that's a pretty
25 good guess. And then, you know, there is some residual

1 behind that. It's not going to be that level again
2 for, you know - but there's still probably another, you
3 know - another couple of years of still picking up
4 gains after that, due to that asymptotic nature of the
5 smoothing.

6 MR. RYOR: Right. But you're probably - are
7 you converging - you're - are you flipping back over,
8 where now actuarial value is a little bit less than
9 market?

10 MR. GARRETT: I believe - let's see here.
11 (Inaudible) Yeah, it's about seven-, eight-hundred
12 million dollars upside down, yeah.

13 MR. KOEBEL: Yep. Yep.

14 MR. RYOR: I like it. Thank you. I'm
15 feeling better about that method now.

16 MR. GARRETT: Well, you know, actually, Tim,
17 we live long enough to see it go the other side, you
18 know?

19 MR. ADOMEIT: All right. Well, I don't want
20 to cut the meeting off prematurely. It's up to you
21 folks to decide whether you're all talked out.

22 I guess you're all talked out, which makes us
23 at the point of adjournment then.

24 MR. RYOR: This is Tim Ryor. I've move to
25 adjourn.

1 MR. POULIN: Second. This is Claude.

2 MR. ADOMEIT: Claude. Okay. All in favor,
3 say aye, or raise your hand.

4 UNIDENTIFIED SPEAKERS: Aye.

5 MR. ADOMEIT: Opposed, nay, or raise your
6 hand. The ayes have it. We will see you all tomorrow.
7 Thank you so much.

8 (Adjourned at 3:33 p.m.)

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I, Karin A. Empson, do hereby
certify that the preceding pages are an accurate
transcription of the Connecticut State Employees
Retirement Commission, Actuarial Subcommittee meeting
held electronically via Zoom, conducted at 3:05 p.m. on
September 15, 2021.

Karin A. Empson

Karin A. Empson

10/24/2021

Date